

Europe's Business Newspaper

THURSDAY DECEMBER 29 1994

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Mexico seeks urgent help from IMF

Should this occur, "the IMF would be a logical place to turn for support. Investors have a favourable view of the institution and that in itself would be a confidence booster", said Mr Lacy Gallagher, Mexico analyst at the international rating agency Standard & Poor's in New York.

Economists say the fundamental debt problem facing the government is not as profound as during the Mexican financial crisis of 1982. Over the past six years, the government has used privatisation to raise funds and reduce its debt significantly. It now stands well below 30 per cent of GDP, compared with more than 50 per cent in 1982.

Helped by the strengthening peso, the Mexican stock market recovered yesterday and was up 0.82 per cent at mid-session. In New York, Mexican shares

Moscow denies bomb attacks

Russian forces step up their Grozny attack

Chechen officials confirmed the increased level of fighting, with the press service reporting that the Russian army "is trying to storm the city today".

"That was denied in Moscow by Mr Oleg Lobov, secretary of the Security Council, which advises the president on security matters, but that admitted the village of Petropavlovskaya to the east of Grozny, and Khankala airport near to the city, had both been taken.

"Mr Yegor Gaidar, leader of the Russia's Choice group and Mr Yeltsin's harshest critic on the liberal wing of politics, said that "I was very happy when the president ordered the cessation of fighting in Chechnya", but he was "sad" that President Yeltsin lost this chance of seriously re-

US diplomat seeks release of pilot held in N Korea

need for such a treaty. It may also try to use the incident to force the US to speed the establishment of diplomatic ties with Pyongyang, promised under the nuclear accord signed in October.

The US also agreed to guarantee international aid, including the supply of safer light-water reactors, if North Korea dismantled its current nuclear program, suspected of producing weapons-grade plutonium.

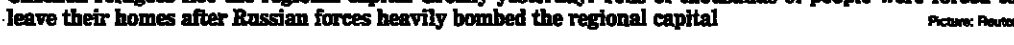
However, delaying the pilot's return carries risks for North Korea. US congressional critics of the nuclear agreement may use his continued detention as a reason to block the deal.

US critics of the accord say it gives too many concessions to North Korea. Sen. Jesse Helms, soon to become US Senate majority leader, was quoted yesterday as calling the agreement "a lousy deal" and that "you can't trust the North Koreans".

However, the delay may also reflect deep divisions between North Korea leaders over the nuclear agreement. Some South Korean officials believe that the northern military is opposed to its government over the agreement because it deprives the country of nuclear weapons.

President Bill Clinton yesterday renewed US calls for the prompt release of the airman.

"There is no reason for his detention. They [the pilots] made an error, which we have acknowledged, and drifted into North Korean airspace," he said.



have given up on the president, gave an exceptionally pessimistic review of the Chechnya crisis to journalists. He said Mr Yeltsin was receiving false information, was "not in overall control" and needed authority to "the who are against Russian democracy".

The cost of the war would break the budget, rendering any aid from the International Monetary Fund useless and destroying the government's macroeconomic policy - designed to

from the IMF and the World Bank in the coming year, he said.

"It is inevitable that military expenditure will increase, the powers of the police will increase, human rights won't be honoured, civil liberties won't be marginalised and the press won't be as free as it was," he added.

The signs are that Mr Yeltsin and the military commanders are now seeking a rapid end to the military operation.

The Russian parliament has begun its new year break, depriving

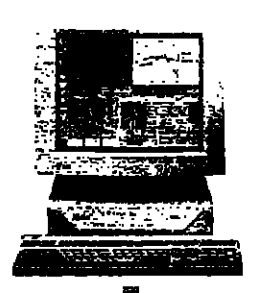
sent over the action in Chechnya.

However, the leaderships of both houses of parliament, who are ex-officio members of the Security Council, essentially support the continuation of the war.

Mr Ivan Rybkin, leader of the State Duma or lower house, said yesterday that he "supports the president in his actions against the bandit gangs" - although he said a storming of Grozny should be avoided.

Russian pledge on state

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NEWS: INTERNATIONAL

González stands firm as market falls

By Tom Burns in Madrid

The continuing slide on the Madrid stock market has rattled the Spanish government and forced Mr Felipe González, the prime minister, to deny persistent reports that he may soon be driven from office.

His office signalled yesterday his intention to stay, despite legal probes into his government's security services that have prompted opposition calls for his resignation.

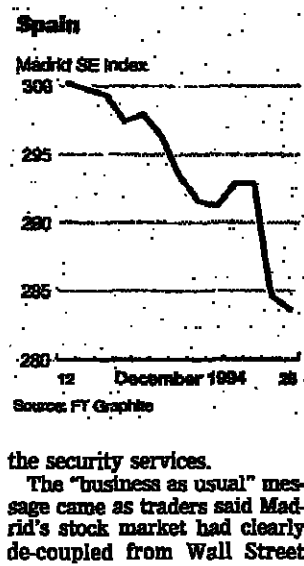
"Speculation that the prime minister will stand down is completely groundless," said a senior aide to Mr González. "It is simply not on the agenda."

His government has been rocked in recent days by judicial investigations of an alleged misuse of reserve funds

by interior ministry officials and of the role alleged to have been played by former high-ranking security officers in an undercover war against ETA, the Basque separatist group.

The government has a clear programme for 1995, which includes important economic reforms and major European responsibilities in the second half of the year, during the Spanish presidency of the EU, the official said. "This requires firm government and the prime minister has the parliamentary support to deliver it."

Mr González's governing socialist party yesterday blocked an attempt by opposition groups to open a parliamentary investigation of the scandals that have involved the interior ministry and



and from the main European markets. The market fell by nearly 4 per cent on opening yesterday, though it then regained some ground, with the index finishing down 0.36 per cent at 2635.9, a new low for the year.

"This is the worst December for 10 years on the Spanish market," said Mr Juan Bascos, chief executive of the Madrid brokers Intersecurities. The fall was "absolutely driven by political sentiment," he added.

Reflecting a high political risk premium, the 10-year Spanish Treasury bond, which had yielded 8 per cent at the beginning of 1994, has hovered between 11.50 and 12 per cent in the past few days, maintaining a spread of more than 400 points against the German

long bond. Tracking market sentiment, the Treasury yesterday boosted the marginal yield on its one-year bills by nearly half a point to 9.4 per cent.

The market nervousness coincided with a Madrid judge starting a legal probe of hundreds of bank cheques, drawn from the interior ministry's reserve account at the Bank of Spain, that were alleged to have been used to swell the pay packets of ministry officials and security chiefs.

The investigation, which could lead to charges of widespread embezzlement of public funds by a network of senior officials, is linked to a scandal involving a former head of the Guardia Civil, Mr Luis Roldán, who became a fugitive from justice in May when he had

been accused of having enriched himself illegally.

A second Madrid judge has reopened a case involving a death squad responsible for 23 deaths in the mid-1980s during operations against ETA. The renewed investigation follows a decision by two police officers, sentenced in connection with the squad, to provide further evidence that is alleged to incriminate their superiors.

The judge remanded three former security chiefs in custody last week and he is expected to indict more senior officials in connection with the case in weeks ahead. Mr José Barriónuevo, a former interior minister, said yesterday he would take legal action over press reports linking him to the death squad.

Russian pledge on state sell-offs

By John Lloyd in Moscow

Russia's privatisation programme will continue strongly next year and foreign investors can expect more real security, according to Mr Maxim Bolko, chief executive officer of the Centre for Privatisation.

Mr Bolko, whose agency is independent but closely linked to the government and to the reformers in it, said new laws on security markets, tax and property rights would address most of the main fears of foreign investors. "The government has taken their worries on board and you will see progress," he said.

He admitted, however, that Mr Vladimir Potevnikov, who heads the State Property Committee - the main agency for executing privatisation - had "given grounds for concern that we would not keep up the momentum for privatisation". Mr Potevnikov wants the aluminium industry rationalised for strategic reasons.

The momentum of the programme depends crucially on the success of a stabilisation plan which in turn depends on international aid to the 1995 budget of more than \$12bn.

Mr Bolko said the government remained committed to:

- Sell the large proportion of shares it retains in semi-privatised industries, including energy. Under the special rules for oil, the government's shares may not be sold for three years, but, said Mr Bolko, "for many of them that time will be up next year and these shares will then be sold. Many of them are pressing for it."

- Continue privatisation of companies still in state hands by a cash system in place of the initial system of sales for vouchers given free to the population. The new system is scheduled to bring in Rbns9,000bn to the budget in 1995, though Mr Bolko said it would easily top that figure.
- Introduce a regulated securities market and a more transparent tax and share registration system, in order to attract a much larger amount of foreign investment than the \$2bn-\$2.5bn which has come in this year - an amount far exceeded by the amount of domestic capital fleeing the country.
- Press ahead more rapidly with the privatisation of land.

Insisting that even the sceptics in the government and in the enterprises were being won over to the privatisation programme - by far the world's biggest and fastest - Mr Bolko said there was now serious discussion of pushing privatisation into areas from which it had hitherto been excluded, such as the railways and health care.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 1, 60331 Frankfurt am Main, Germany. Telephone: +49 69 150 150. Fax: +49 69 306481. Telex: 410193. Registered in Frankfurt by J. Walter Bruns, Wilhelm 1. Strasse 1, 60311 Frankfurt am Main. Editor: Richard Lambert. Managing Director: David C.M. Bell and Alan C. Miller. Printer: D.M. Druck-Vertrieb und Marketing GmbH, Admiral-Rosenfeld-Strasse 3a, 63703 Neu-Isenburg (owned by Hymmer International). ISSN: 0950-0707. Responsible Editor: Richard Lambert. © The Financial Times Limited. Number One Southbank Bridge, London SE1 9HL, UK. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (UK) Limited, London and F.T. (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies are: The Financial Times Limited, Number One Southbank Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FINANCE Publishing Director: D. Good. 100 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4297-0621. Fax: (01) 4297-0620. Printer: S.A. Nord Editeur, 1271 Rue de la Gare, F-93100 Rosbaix Cedex 1. Editor: Richard Lambert. ISSN: 1148-2753. Commission Paritaire No 078022.

DENMARK Financial Times (Scandinavia) Ltd, Vindmøllevej 42A, DK-1161 Copenhagen K, Telephone: 33 13 44 41. Fax: 33 93 55 35.

Milosevic silences opposition at home

The Serb president is tightening his grip, writes Laura Silber

Once denounced as the chief instigator of war in former Yugoslavia, President Slobodan Milosevic of Serbia, now praised by the west for his key role in efforts to end the violence, is quietly getting on with crushing the last remnants of opposition at home.

He has turned his attention to the independent media, political opposition and national minorities in Serbia, convinced that western approval entitles him to a free hand. While western governments count on him to broker peace in Bosnia, they appear to ignore the fact that since coming to power in 1987, his regime has fed on conflict.

The Serb authorities this week outlawed Borba, the only independent daily newspaper in Serbia. A city court ruled that Borba, which was privatised four years ago, was now state property. Journalists have a fortnight to report to the new editor-in-chief, Mr Dragutin Brdic, minister of information and a member of the ruling Socialist politburo.

Borba now comes out under Mr Brdic's supervision. Its "official" edition is filled with unsigned pro-government articles and is sold in kiosks. But Borba journalists have not given up. Joined by liberal intellectuals, they have the cold to hawk the "real", now illegal, version on the grey streets of Belgrade.

Why the seemingly omnipotent Serbian president would crack down on a newspaper with a circulation of 35,000 puzzles them. "Especially," said Mrs



Milosevic repressive measures

Gordana Logar, editor, "when Mr Milosevic is now supporting peace, which we have always advocated". In the distorted landscape of Serbia, Borba somehow maintained high standards. It published news censored by all other Serbian dailies, opposing nationalist hysteria and offering Serbs an alternative to the state-run media's tales of foreign conspiracies and providing a bridge to the outside world.

At first, these steps appear at odds with the Serbian president's new role as a "man of peace", determined to re-join the international community. A European Union statement issued this week by Germany, the outgoing EU president, warned that the Belgrade regime's disregard for an independent media would be taken into account when con-

sidering Yugoslavia's re-integration.

In fact, Mr Milosevic's repressive measures have increased since five months ago he abandoned his protégé, the Bosnian Serb leader, pronouncing himself in favour of peace in Bosnia. Almost unnoticed, the Serbian regime has unleashed a wave of terror in its southern province of Kosovo, killing, arresting or harassing hundreds of ethnic Albanians who comprise 92 per cent of the province's 2m population. Belgrade has also intensified arrests and Kafkaesque political trials in Sandzak, a Muslim-inhabited region which straddles southern Serbia and tiny Montenegro, the two republics that now comprise what remains of Yugoslavia. Non-Serbs make up a third of Yugoslavia's population of 10.5m.

The repressive Kosovo remains the most volatile potential flashpoint in Serbia. This densely populated province, which was stripped of its autonomy five years ago, remains in the grip of the Serbian police. If violence were to erupt, Albanians from neighbouring Macedonia and Albania could take up arms to help their Kosovo kin. Diplomats worry this could ignite the Balkans.

While opposition parties hold nearly half the 250-seat Serbian parliament, they have virtually disappeared from public life. The Socialist MPs this week took advantage of an opposition walk-out to adopt the state budget unanimously - and without any debate. Opposition MPs yesterday said the government was poised to introduce "special measures" in key municipalities

where the Socialists were not in power. Mr Milosevic has used his iron grip over the state media to blame the opposition for rising economic depravations and the massive increase in crime.

Indeed Mr Milosevic rules as if his quarrelsome opposition does not even exist. His wife, Mrs Mirjana Markovic - after her husband regarded as the most influential figure in Serbia and who makes known her views by publishing her diaries in a popular magazine - recently made clear her distaste for the parliamentary system. "Parliamentary democracy, for example, suits the English but really not does not look good on the Serbs," she wrote last week.

In former Yugoslavia, Serbia was the last of six republics to adopt a multi-party system. Mrs Markovic routinely mourns the fall of communism in eastern Europe, insisting that it was just a passing phase.

Meanwhile, the Serbian parliament has passed a law calling for the re-approval of all privatised companies. In short, what little privatisation has been achieved, less than 10 per cent of state companies, will be largely reversed.

It seems, as one Socialist official recently confided, "everything must be under control - we will have to take important decisions". Perhaps fearing a backlash by Serbs, distrust of extensive power cuts or the deteriorating economy, Mr Milosevic seems to believe that he will have to snuff out even the last flicker of opposition.

OBITUARY: KARL SCHILLER

Super-minister who fell in clash over D-Mark

Professor Karl Schiller, who has died at 83, was the West German "super-minister" who came spectacularly to grief in a conflict with the Bundesbank over exchange controls in 1972.

His resignation as economics and finance minister in December 1972, after a brief tenure, was a result of his strong budgetary policies in July of that year, which the Social Democrat-led coalition government of Chancellor Willy Brandt and, for a period, appeared to jeopardise its electoral prospects.

But Schiller lost influence after an ill-judged dalliance with the Christian Democrat opposition party ahead of the general election that November. Although he continued to be highly regarded as an economist, the re-election of Willy Brandt's left-liberal coalition meant Schiller was never again a political force in Germany.

Karl Schiller was born on April 24, 1911 in Breslau (now Wrocław), in what was then German Silesia. After studying economics at the universities of Kiel, Frankfurt-am-Main, Berlin and Heidelberg, he began an academic career at Heidelberg in 1934 before moving in 1938 to the Institute for World Economy in Kiel where he headed a research group.

After serving in the German army in the second world war, he returned briefly to Kiel before becoming professor of economics at Hamburg university, where he was rector between 1956 and 1958.

Schiller's involvement in politics began in 1946, when he joined the Social Democrat party. By 1948 he was economic senator in the federal state of Hamburg and an adviser to the economics minister in Bonn. By the time the Social Democrats and Christian parties formed West Germany's "grand coalition" government in 1966, Schiller had held numerous party offices and was a member of the Bundestag, the lower house of parliament. He had played a key role in steering his party away from traditional socialism towards free market economic policies.

He was appointed federal economics minister in 1966 and for a time formed a remarkable

partnership with Franz-Josef Strauss, the finance minister. At first sight, the young-looking, slight, bespectacled, didactic academic from Hamburg hardly seemed the type to coexist with the burly, beer-swilling leader of Bavaria's Christian Social Union. But Strauss was also a gifted, highly educated man with a powerful intellect. The two developed a mutual respect.

Together they steered the German economy to recovery

Successive governments supported his idea of a European joint currency float

after a shallow recession in 1967. However, tensions grew over how to respond to upward pressure on the D-Mark in the increasingly enfeebled post-war Bretton Woods fixed exchange rate regime. Breaking with conventional business opinion, Schiller came to recognise that revaluation was unavoidable.

When the coalition broke up in 1969, Schiller was one of the Social Democrat party's stars. His intellect, communication skills and mastery of economic policy, combined with the respect Germans of that time had for professors, were important in winning the electorate for the unknown: a Social Democrat-led government.

With hindsight, the election of September 29, 1969 was Schiller's high-water mark. He returned to government as economics minister - this time in a coalition with the Free Democrats. But storm clouds were gathering over the West German economy, largely because of its trading success relative to other industrialised nations.

At Schiller's behest, one of the new government's first acts was to revalue the D-Mark to DM3.36 to the dollar compared with DM4 previously. This, however, failed to stem

the flow of speculative funds into Germany. Currency turbulence in turn increased inflationary pressure as Bundesbank intervention to curb the D-Mark's rise resulted in a sharp increase in domestic money supply.

Schiller won a temporary respite for the D-Mark by floating it against the dollar in May 1971. But the coalition also faced budgetary problems as it tried to meet its election promises for greater social expenditure after having promised not to raise taxes. Symptomatic of growing tension was the resignation, also in May 1971, of West Germany's finance minister, Alex Müller.

Schiller added Müller's portfolio to his own, becoming "super-minister". But he found his authority increasingly challenged as he tried to secure support in cabinet for spending cuts. Unrelenting speculative inflows into Germany, particularly after the D-Mark was repegged against the dollar in December 1971, brought him into conflict with Karl Klasen, president of the Bundesbank.

Klasen, like Schiller, was a Social Democrat from Hamburg. But there the similarities ended. Tall, commanding, with a dislike of detail, Klasen had come to the Bundesbank in 1970 from Deutsche Bank, Germany's most powerful commercial bank. He was far more concerned than Schiller that the rising value of the D-Mark would cripple the country's export industry.

Schiller was convinced of the need to revalue the D-Mark to safeguard Germany from imported inflation and advocated a joint float of European Community currencies to protect the country's competitiveness.

Tension between the two men reached crisis point at the end of June 1972 when Klasen, attending a cabinet meeting in Bonn, proposed exchange controls to combat the inflow of funds into the D-Mark. In a long and bitter resignation letter, Schiller complained that Klasen had set next to him at a European Community meeting in Luxembourg only two days before without mentioning his plans, even though he had



Professor Karl Schiller pictured in 1979

already advised the chancellor of them. In the letter, Schiller acknowledged that he was in conflict with the majority of the cabinet. "In this war of attrition - rich in personal defamations - the minister of finance and economics often stood alone," he wrote.

Without doubt, Schiller's tangled personal life added to his problems. Four times wed, his marriage to his third wife, Eta, during 1971 attracted unfavourable comment and hostility in the Social Democrat party and undermined his standing.

His resignation from the cabinet was followed by his departure from the party presidium and the party itself. In the months following his resignation as a minister, there was intense speculation that Schiller would join the Christian Democrats in opposition to the Brandt government. He allowed his name to be used in the campaign against the governing coalition, but never jumped fully into the opposition camp.

Schiller's waverings made enemies across the political spectrum. Even the most charitable observers queried his judgment. Willy Brandt's election victory left Schiller

politically high and dry. Schiller's policies, however, survived his political eclipse. The final collapse of the Bretton Woods currency system in March 1973 meant that Germany again floated the D-Mark. The exchange controls that provoked Schiller's resignation had been inadequate to cope with huge currency inflows in a time of widespread international currency turbulence.

Successive West German governments supported and promoted his idea of a European joint float, leading to the creation of the European Monetary System in 1979. That was in large part the achievement of another super-minister: Helmut Schmidt, a pupil of Schiller's from Hamburg, who succeeded him as minister of finance and economics in 1972 before becoming chancellor in 1974.

The nature of Schiller's departure from government also had a profound effect on economic and monetary affairs in Germany and beyond by contributing to the reality and legend of Bundesbank power.

Peter Norman, Economics Editor

INTERNATIONAL NEWS DIGEST

Procter wins painkiller fight

Procter & Gamble, the US consumer products group, has won approval from a US court to continue its aggressive attack on the \$2.4bn-a-year US market for painkillers. A district court judge in New Jersey ruled that Procter & Gamble was not engaged in misleading advertising for its new non-prescription pain-reliever, called Aleve. Procter & Gamble entered the market for pain-relievers in June this year in partnership with Syntex, a US drug company. It accompanied the launch of Aleve, an over-the-counter version of the drug naproxen, with television advertisements suggesting that the product was more effective than established products - notably Advil, an ibuprofen-based pain reliever made by another US drug company, American Home Products.

In August American Home Products filed a lawsuit against Procter & Gamble and Syntex seeking a preliminary injunction to stop the Aleve advertisements, claiming they were misleading consumers with "unwarranted and unsubstantiated" claims. Among the most serious, it said, was the suggestion that Aleve lasted longer than Advil because the dosing interval was longer. Procter & Gamble stood by its claims, and on Tuesday, a US district court ruled that American Home Products had failed to prove that the advertisements were false or misleading. Procter & Gamble said yesterday that it was "pleased, though frankly not surprised" by the ruling. American Home Products had no comment. Richard Tomkins, New York.

German import prices rise

West German import prices moved up sharply between October and November, bearing out the Bundesbank's determination to combat future inflation as expressed in its money supply target for 1995. The November import price level was 0.8 per cent above that for the previous month and 2.2 per cent above November 1993, the federal statistics office said. The yearly rate was higher than the 1.9 per cent in both September and October. Producer prices have also been rising more rapidly. Both indicators suggest a later upturn in inflation.

The German central bank stressed its commitment to reaching its medium-term inflation goal of 2 per cent when setting its M3 target last week. Although the 1995 target range is unchanged at 4-6 per cent, achieving it will mean a slower average rate of money supply growth than in 1994. The strong upturn in the economy this year has revived uneasiness about future inflation, although the rate of consumer price growth has been slowing. Provisional figures from four west German states showed a 2.7 per cent annual inflation rate in December (as in November) and the Bundesbank expects this to ease to under 2.5 per cent early next year. The average for 1994 was 3 per cent, the statistics office said. Andreas Fisher, Frankfurt.

Assad in surprise summit

King Fahd of Saudi Arabia arrived unexpectedly in Alexandria yesterday for a summit meeting with President Hosni Mubarak of Egypt and President Hafez al-Assad of Syria. Mr Mubarak, the Egyptian information minister, said it would focus on "resolving Arab differences and co-ordinating efforts towards solidarity on Arab, regional and international levels". There was speculation in Egypt yesterday that Mr Assad had sought the meeting to express his concern over the pace at which Israel was establishing relations with Arab countries, particularly in the Gulf, while still occupying large areas of Arab territory.

Israel is talking to Qatar about the supply of gas, while Mr Yitzhak Rabin, the Israeli prime minister, has just made a surprise visit to Oman. There has been no indication of an early Saudi move towards formal contacts with Israel, although Riyadh has given its blessing to the peace agreements involving Israel, the Palestine Liberation Organisation and Jordan. Syria and Israel have meanwhile made little progress in their negotiations over the Golan Heights, captured by Israel during the 1967 war. Shahrir Idriss, Cairo.

Rose in Bihac peace mission

General Sir Michael Rose, the UN commander in Bosnia, yesterday visited the Moslem enclave of Bihac, in an effort to halt fighting in the north-western region which jeopardises the implementation of a four-month ceasefire. Gen Rose, who until yesterday was prevented by Serb forces from visiting Bihac, met General Atif Dudakovic, commander of the Bosnian government Fifth Corps, for talks on implementing a truce in the region, encircled by Serb forces. Clashes in the Bihac region have thwarted negotiations on the details of a four-month cessation of hostilities, brokered by Mr Jimmy Carter, former US president, which is due to come into force on January 1. A temporary truce yesterday was mostly holding in the rest of Bosnia. Gen Rose also met Mr Filaret Abdic, renegade Moslem leader, whose troops have fought alongside the Serbs against the Fifth Corps. Laura Silber, Belgrade.

India approves investments

The Indian government yesterday cleared 27 proposals for foreign investment worth Rs1.4bn (\$444m). They include a joint venture between Pearson, owner of the Financial Times, and the New Delhi-based Hindustan Times group to produce television and video programmes in India, and the setting up of two subsidiary companies by Morgan Stanley, Pearson and the Hindustan Times media group, owned by the Birla family, will set up film and television production facilities in India with a third partner, the Hong Kong-based Television Broadcast (TVB). Clearance for the TV venture comes at a time when the entry of foreign companies into the print media is being hotly debated. Pearson's proposal for a joint venture between the FT and the Andania Bazaar Patrika group's Business Standard newspaper has yet to be approved. The Hindustan Times-Pearson proposal has assured the government that it will not undertake any print media-related activities. Shiraz Siddiqui, New Delhi.

Clinton names farm minister

President Bill Clinton yesterday named Mr Dan Glickman, a veteran Democratic congressman defeated for re-election last month, to succeed Mr Mike Espy as US agriculture secretary. Mr Glickman's "knowledge, experience and understanding of the needs of the American farmer make him exactly the right person to become secretary of agriculture when we write the farm bill in 1995," Mr Clinton said. At a ceremony in the White House Rose Garden Mr Glickman referred to the challenge of the five-year farm bill that he must help craft. "Agriculture is not and should not be immune to change," he said. Mr Espy resigned after an independent prosecutor examining his acceptance of gifts from individuals and companies doing business with the agriculture department. AP, Washington.

Plea to free Conde is rejected

Mario Conde, former chairman of Spanish bank Banesto, yesterday lost his appeal against a high court decision to remand him in prison on charges of fraud and misappropriation of Ptas7bn (\$22.5m). Under Spanish law, a judge can remand someone facing charges if there are reasons to suspect he will try to flee or destroy evidence. The judge's decision comes one year to the day after the Bank of Spain dismissed the bank's board and launched a rescue for Banesto. Reuter, Madrid.

Court victory for oil rig victims

Survivors of the Cormorant Alpha helicopter tragedy in the North Sea off Britain and bereaved families may sue the Shell oil company for compensation in the US, where awards are likely to be higher, a Texas court has ruled. Eleven people died and six others survived when their helicopter plunged into the sea during a short flight in appalling weather in March 1992. The court said: "Until we have a chance to study this in detail it would not be sensible for us to comment other than to reaffirm that we believe Scotland to be the appropriate forum for the resolution of this matter." Press Association, London.

Bangkok
Shift to Asia
Rabin seeks
climbdown
on suburb
Clinton names farm minister
Plea to free Conde is rejected
Court victory for oil rig victims

السؤال الأول

صكزا من الامل



A NEW NAME LEADING TELECOMMUNICATIONS IN ITALY



TELECOM ITALIA was set up on 18 August 1994 through the merging of five companies (SIP, Italcable, Iritel, Telespazio and Sirm) that had until then managed Italian telecommunications separately, and has thus become a global operator in a completely new framework.

TELECOM ITALIA is now the sixth largest telecommunications operator in the world in terms of turnover and one of Europe's prime investors in the sector.

It is a joint-stock company with almost 70,000 investors and 18% of its share capital is held by foreign shareholders.

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THE FIRST SIX MONTHS OF TELECOM ITALIA

The figures are in lire	30.06.94	31.12.93*
REVENUES (BILL)	14.276	23.404
ADDED VALUE (BILL)	11.345	18.164
ADDED VALUE / REVENUES (%)	79,5	77,6
GROSS OPERATING MARGIN (BILL)	7.994	12.327
GOM / REVENUES	56	52,7
OPERATING PROFIT (BILL)	3.136	3.796
NET FINANCIAL CHARGES / REVENUES (%)	5,3	9,8
PROFIT BEFORE TAXATION (BILL)	2.175	1.741
INVESTMENTS (BILL)	3.680	7.963

*1993 FIGURES REFER TO MERGED COMPANY SIP

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TO YOU?

NEWS: UK

PM reaffirms government's tax-cutting objective in effort to heal Tory wounds

Major appeals for unity on Europe

By David Owen

Mr John Major last night made his strongest promise yet to reduce income tax. He told senior Tory officials it was no longer a question of whether the government would cut tax, but of when.

In a pugnacious new year's message, delivered with his Conservative party trailing far behind Labour in successive opinion polls, the prime minister called for an end to his party's civil war over Europe. "United the Conservative party can continue to be invincible," he said. But he admitted the rift over Europe threatened "to destroy our party from within".

His words, in a letter to Tory constituency chairmen, cut little ice either with Labour or with Conservative Eurosceptics. Mr John Prescott, Labour deputy leader, said Mr Major had "confirmed his desperation over Europe and his unbelievable complacency over everything else".

Mr Major sought to portray himself as a mediator between the warring Eurosceptic and pro-European extremes in the Conservative party, saying he agreed with those who thought Brussels interfered too much in "day-to-day affairs". But he said the government had "won the argument" to ensure that Europe intervened as little as possible.

In comments made a week after new Treasury figures confirmed the amount of tax the government takes from the average family was set to rise again next year, Mr Major said the day ministers could revert to their "tax-cutting agenda" was getting closer.

And indications that the so-called "feel bad" factor among consumers may spread to business, the prime minister appeared to acknowledge that benefits of an improving economy were not getting through to voters. "People have been through the pain and not yet seen the gain," he said. "But the pain was necessary to create the present favourable prospects."

His remarks came after Labour leader Tony Blair said the Tories had lost credibility as the party of low taxation after raising taxes by the equivalent of 7p on the standard rate of income tax. The government would "insult the intelligence of the British electorate" if they expected people to be grateful for getting some of that money back, said Mr Blair, who will deliver his own new year's message later today.

He said tax cuts should not become "just another political ploy by the Conservatives to retain power".

Bad feeling about a good recovery, Page 8

Interest rates expected to stay unchanged

By Peter Norman, Economics Editor

Mr Kenneth Clarke, the UK chancellor, and Mr Eddie George, the governor of the Bank of England, reviewed monetary policy yesterday amid expectations that they would leave UK interest rates unchanged at least until their next monthly meeting on February 2.

As usual, neither the Treasury nor the Bank would reveal the conclusion of the hour-long talks, which were brought forward from early January because Mr Clarke this week leaves for a 12-day trade promotion tour in Malaysia, Thailand and Vietnam.

However, speaking after the meeting, Mr Anthony Nelson, Treasury minister, made clear that there would be no change in the thrust of policy in spite of weak consumer confidence. He told BBC Radio that the government would continue to set interest rates to maintain the momentum of recovery while bearing down on inflation now and in the future.

Analysts said they did not expect any decision to raise rates would emerge because the last meeting, when the chancellor increased base rates by 0.5 percentage points to 6.25

per cent on Mr George's recommendation, was as recent as December 7.

Although the City believes rates must rise further to curb inflationary pressures, there has been little economic news to trigger a further tightening of monetary policy since that date. Yesterday's discussions finished before publication of yesterday's report from the Confederation of British Industry pointing to a rise in pay settlements.

Mr Nelson predicted that the government's unpopular decisions of reducing public expenditure and increasing taxes would yield political as well as economic dividends. The government had "to stick to its last" on economic policy and could not "cut and run with the public finances", he said. The minister forecast that personal disposable income would increase next year in spite of tax increases and that there would be "further progress" both for government finances and those of the British people.

However, the Treasury's monthly monetary report for January, which was published to coincide with yesterday's meeting, said "continuing steady growth" in the economy was "concentrated in the company sector".



Floods hit southern Britain

Cyclists struggle through the streets of Hereford yesterday after several days of unrelenting rain which has swollen rivers and caused widespread disruption to transport.

Severe weather hit Wales and southern England, with the Meteorological Office warning of gales to come. The National Rivers Authority, the body which oversees Britain's waterways, said yesterday that several major rivers

were close to bursting their banks after heavy falls which had lasted most of the Christmas holiday.

InterCity train services were disrupted due to flooded tracks and road traffic was subject to widespread delays on the first full business day following the Christmas break.

In South Wales, where more than six inches of rain has fallen since Boxing Day, the towns of Bridgend and Pontyp

ridd were among those at risk from flooding. In the south west, water authorities kept a round-the-clock watch as further heavy downpours were forecast.

The NRA issued flood warnings on 27 rivers and a severe weather warning was issued for the counties of Dorset, Sussex, and Hampshire. London Weather Centre last night forecast gales gusting to 70 mph and more heavy rain.

UK NEWS DIGEST

Vauxhall boosted by exports

Vauxhall, the UK General Motors subsidiary, has increased vehicle production by 6.9 per cent this year, helped by a recovery in exports to continental Europe.

Exports of the Vauxhall Cavalier (badged Opel Vectra) and Astra - which fell by 62 per cent in 1993 to only 39,932 - have more than doubled this year to 86,358, the company said yesterday. Total exports, including car-derived vans, have risen by 99.5 per cent to 91,535 this year and have more than compensated for a 15.6 per cent drop in output for the domestic market to 168,308.

Vauxhall's total vehicle production increased to 259,843 from 245,313 a year ago.

LDV, formerly Leyland Daf Vans, is planning to re-enter the main volume markets of continental Europe in 1995, two years after it was rescued by a management buy-out from the financial collapse of the former Daf group. The company, which has maintained a small dealer network in Spain, said it aimed to establish sales and marketing channels in Germany, France, the Netherlands and Belgium.

Gas cost-cutting row

British Gas found itself caught in another storm yesterday as a leaked memo showed sharp cuts in its budget for checking gas leaks. The memo - sent out on December 5 by the company's newly created gas transportation arm Transco - said "revised procedures" would permit a cut from £2m to £1m a year now that safety had improved and pipeline modernisation was nearing completion.

Mr Nigel Griffiths, Labour's consumer spokesman, who published the memo, said: "British Gas cannot give an assurance that safety standards will not be reduced following a budget cut of this magnitude."

The cut affects the continuous surveying of British Gas's 100,000 miles of gas pipelines nationally. Much of the system has recently had its cast iron pipes replaced with plastic.

British Gas denied that safety was being put at risk. It said it would be "realigning" its survey to concentrate on those parts of the system that were more at risk or susceptible to leaks. This was "a better use of resources". The change followed an 18-month review and "benchmarking" against US practice.

Study highlights jobless

About 10.8m Britons have experienced unemployment during the past five years, nearly two out of every five workers in Britain, according to unpublished figures from the Department of Employment released today by Ms Harriet Harman, the opposition Labour party's spokesman on employment.

The proportion is highest among men. About 6.9m or 44 per cent of the male labour force had been jobless at some time since 1989. This contrasts with 3.8m women, a third of the female labour force.

"These figures explain why people at work continue to feel insecure," Ms Harman said. "They know from their own personal experience that unemployment is a threat which constantly hangs over them."

£4bn plan for airport

A private sector consortium has submitted plans to build a £4.5bn airport in the Vale of the White Horse area of Oxfordshire near Abingdon.

Provisionally called Lox, the airport would have two runways, be privately financed and owned, and operated by airlines. It is thought it could be open by the year 2007.

But the project faces fierce opposition. It would be on a greenfield site and would affect more than 3,000 houses. The consortium includes Ove Arup, the engineering company, and Pleiade Associates, the Bristol-based architects, and planning consultants.

The application would in the first instance be considered by the local county council, with the Department of the Environment having the final say.

Burger chain to expand

McDonald's, the hamburger chain, is to open more than 50 restaurants in the UK in 1995 creating more than 3,000 full and part-time jobs, the company said yesterday.

The £85m expansion will take its total number of UK outlets to about 850. McDonald's and its UK franchisees currently have some 35,000 UK employees, more than 98 per cent of whom work in restaurants.

Ulster talks offer

A group involved in arranging the loyalist ceasefire in Northern Ireland has asked the mainly nationalist SDLP to meet them for talks.

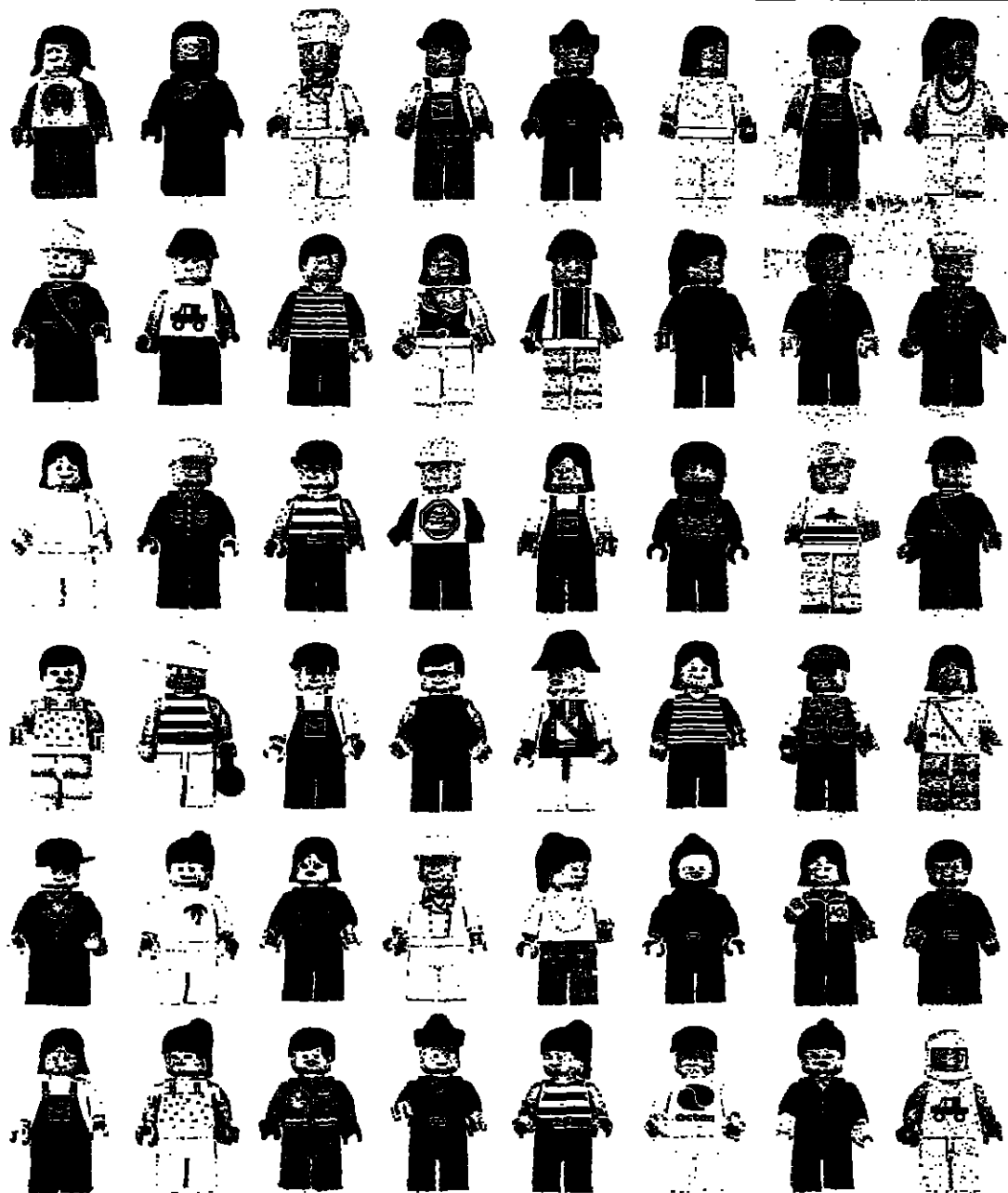
The Ulster Democratic Party, who helped broker the end of the 1994-1996 campaigns against Catholics have written to SDLP chairman Mark Durkan requesting a meeting with senior members of his party.

"There have been meetings before between members of the two groups but the latest move is the first attempt to establish formal, regular contact."

UDF leader Gary McMichael today confirmed that he was sending invitations to the SDLP and said he was "entirely positive" of a response.

However, Mr McMichael stressed that the discussions would not be a process of negotiation. "We want to meet representatives of all the political parties in Northern Ireland to exchange views on the political situation," he said. "It will be a matter of putting our cards on the table and settling the SDLP and others to do the same. It will give everyone a chance to see exactly where others stand before real negotiations begin."

Mr McMichael said that the SDLP was a "positive development" but could not comment further until the invitation was received.



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing. And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



United Nations High Commissioner for Refugees

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☐ 3 Other Services
☐ 4 Transport/Travel/Communications
☐ 5 Distribution/Retail/Wholesale
☐ 6 Education (UK/Overseas, etc)
☐ 7 Manufacturing/Engineering
☐ 8 Other (Please state)

Age
☐ 1 Under 25
☐ 2 25-54

Type of Investment currently held
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☐ 2 International Equities
☐ 3 Overseas Deposits
☐ 4 Property
☐ 5 Bonds
☐ 6 Precious Metals/Gems
☐ 7 Unit Trusts/Mutual Funds
☐ 8 Other International Investments
☐ 9 None

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☐ 2 Gold Card
☐ 3 Charge Card (e.g. Amex)
☐ 4 None

سكزا من الامم

The year of kaleidoscopic identity crises

Nigel Andrews looks back at the best and worst films of 1994

Tapping his pocket calculator, the British film critic works out that during 1994 he spent some 500 waking hours in darkened movie theatres.

How is he affected by this day-time dream life? Re-watching *Nightmare on Elm Street* on TV recently, I realised that it was all about us. We film critics too sink into dream states from which we emerge with a large quantity of traumatic baggage. We too have a difficult time, at day's end, sorting real life from fantasy.

In 1994 we endured exploding faces and showers of blood in *Pulp Fiction*. We sat through the Holocaust in *Schindler's List*. We died of AIDS in *Philadelphia*. Worst of all, we spent 3½ hours galumphing across America with Forrest Gump, knowing that on returning to the real world we would be torn apart by Mr and Mrs Average Filmgoer for not liking the year's sentimental favourite.

Gump was overlong, self-pitying and speciously panoramic. The film's implied proposition was that Forrest Gump stands for us all. Sensible critics' counter-proposition was that Forrest Gump stands for absolutely no one. The movie itself was the product of a madman America desperate to portray itself as the world's Mr Innocent, even as it picks up the pieces of its own accident-strewn recent history.

Even when Gump's chameleon experiences did coincide with the flavour of the year, that flavour was better caught and served in other films. Major theme of 1994: the protean self. We had Jim Carrey doing quick-change acts in *The Mask*, helped by belatedly beguiling special FX. We had Robert Altman's bitterly brilliant *Short Cuts*, where Los Angeles is a city of seething, sleazy, metamorphic humanity (so true) in which the Good Mother does sex phone-calls on the side and the Good Cop rescues dogs and has adulterous affairs.

As for the year's best independent movie, that too was about kaleidoscopic identity: *32 Short Films About Glenn Gould*, Canadian film-



Telephone sex on the side in Robert Altman's bitterly brilliant 'Short Cuts'; and Liam Neeson as the enigmatic hero in Spielberg's 'Schindler's List'

maker François Girard took a real famous person (unapologetically deceased) and broke him into shiny dramatic pieces like an animated mosaic. The film, dazzlingly clever and funny, shattered our preconceptions about what bi-pics can and cannot do. Most of all they can – and should – show the several dozen selves of which a single human being is made up.

If 1994 was the year of the de-centred hero, could this possibly have had to do with our leaders? With having two western premiers in particular who are resonantly ATTAP (all things to all people). While Gump openly invoked Bill Clinton –

down to the grainy news-shot of our hero shaking hands with JFK – Britain's top movie commercially was *Four Weddings And A Funeral*. In this a likable silly ass dithers around the British landscape trying to turn non-commitment into a form of evangelism. Hugh Grant, we suspect, was the matinee idol's answer to John Major.

But we are talking of men. Were there no heroines? Here we must draw attention to the chronic catch-22 concerning women in popular movie culture. Whenever in western history the female sex hangs back socially and professionally (as in the 1950s), women are

relegated to helpmeet or romantic interest roles on screen. The iconography fills up with June Allysons and Jane Wyman. Yet when the female sex bounds forward, as it has since the New Feminism began, women on screen may end up being sidelined even more drastically: by a paranoid patriarchy fearing for its pecking place.

So in 1994 Jodie Foster paid for her Oscar-strewn recent history by being cast as Mel Gibson's moll in the year's top no-brainer, *Maverick*. Michelle Pfeiffer, once a tough, intelligent kookie, was demoted to lycanthropy bait for Jack Nicholson (*Wolf*). Diane Keaton, once the

quickest leading lady in Hollywood, gave up on solo leads and went back to being Mistress Woody Allen in *Manhattan Murder Mystery*.

As for the appalling *House Of The Spirits*, it managed to lock up both Meryl Streep and Glenn Close, and throw away the key, in a hacienda ruled by barking-mad male chauvinist Jeremy Irons: a sort of Hollywood studio chief translated into Chilean landowner.

Hollywood the boys' club: it would be funny if it was not tragic. Compare Europe and points east. Here the year's key films nearly all centred around women. Kieslowski's *Red* gave us Irene Jacob man-

fully – womanfully – holding the line for honesty and human values against paternalist voyeur Jean-Louis Trintignant. In *The Scent Of Green Papaya* a lithe camera rhymed the baroque beauties of a middle-class Vietnamese house with the anfractuities of its heroine's mind. And in China's *The Blue Kite* – the best Maoist fresco in a busy year for the sub-genre – women characters were as strongly, subtly dimensionalised as the men.

At least America gave us *Go Fish*, a grainy, uninhibited comedy of lesbian life. But that was low-budget and independent. So were two other films from North America that were

among the year's best. Atom Egoy's *Calendar* played hide-and-seek with reality in a mock-autobiographical tale of the film-maker's splintering marriage: set against the mosaic landscapes of Armenia and Toronto. And Kevin Smith's *Clerks*, a brilliantly profane tale of sex, death and existence in a convenience store, was shown at the London Film Festival and should be released next year, though not for good behaviour.

In Britain the doors have long changed shut on creative vitality. The triumph of *Four Weddings And A Funeral* was good news and bad news. Good that it became, worldwide, the most successful British film in history. (In Britain itself it was number one above Gump, *Mrs Doubtfire* and *The Flintstones*). Bad that British cinema can only "click" abroad, and seemingly at home, by reviving those fluffy notions of Old Blighty in which our kingdom is filled with champions, silly as-ness and oh-lay accents.

Don't blame the movie. Blame the other movies: the slew of made-in-UK horrors like *Shopping*, *Funny Man*, *Staggered*, *Deadly Advice* and *Decadence* in which British film-makers behaved, in this 99th year of movie history, as if none of them had ever picked up a movie camera before.

A camera is indeed a dangerous and daunting object: fed with light, it captures life. But perhaps "life", rather than technology, is where British cinema comes unstuck.

We seem unable to define what life is in this country. We wander about in half-worlds belonging to other times (*Four Weddings*) or other people (the Americanism of *Shopping*). Perhaps we should celebrate the cinema's hundredth birthday by beginning again: first by finding out who we are, only then by trying to pin it down on celluloid.

And the top 10 films of 1994? *Short Cuts*, *32 Short Films About Glenn Gould*, *The Blue Kite*, *Go Fish*, *Dear Diary*, *The Scent Of Green Papaya*, *Manhattan Murder Mystery*, *Calendar*, *Schindler's List*, *The Mask*.

Pirouettes and pliés around the world

Clement Crisp recalls the splendours and miseries of dance during the last 12 months

It was not, in retrospect, too bad a year for dance. As the months passed, with their toll of the damned, the doomed and the desperate – the dire Bill T Jones Company, the Washington Ballet, the Anjelien Preljocaj troupe, Les Ballets Jazz de Montreal; the unweaving of the Royal Ballet's eyecore *Sleeping Beauty*, *Symphonic Variations* mauled by inept casting; Ramon's despicable *Garden of Earthly Delights*; the killing off of London Contemporary Dance Theatre – I felt 1994 was *annus horribilissimus*. But there were also splendid things in creation and performance, and too many not to put the year's accounts into the black.

The Edinburgh Festival did dance-lovers proud with the return of Mark Morris bringing his breathtaking *L'Allegro*; with the Miami Ballet's vivid accounts of a Balanchine repertoire; with a Merce Cunningham visit. Equally bracing the appearance of Twyla Tharp's dancers at Riverside Studios – purposeful, stylish. Home-grown talents made exhilarating work. Jonathan Burrows' *Our* was a span of fascinating activity, with Lynne Bristow (a fine classicalist turned fine modernist) magnificent in it. Michael Clark's *O* was luminous, revelatory. *Apollo* rebought. Richard Alston's dances for his new group brought allusive, poetic versions of

Petrushka and *Les Illuminations*. Siobhan Davies' *The Glass Blean* in was like gazing at refractions of a mysterious image. Kim Brandstrup's *Othello* was a bold commentary upon the play, with Irek Mukhamedov's tremendous heart. Mark Baldwin made witty, emotionally sly dances.

We have much to celebrate with such creators, and Channel 4's season of *mauvais quarts d'heure* from international dance-bores – *Tights*, *Camera*, *Action* – was all the more unworthy. Vells can be drawn over the appearance of Momix, over Lucinda Childs' frigidity, *Adventures in Motion* Pictures' added *Highland Fling* (a *Sylphide* as a haggis), and examples of Eurotrot, not least Wim Vanderkeybus' *Mountains made of barking* about a trip to North Africa. There were unlikely callers. The Spanish National Ballet looked both un-Spanish and un-balletic. The feeble Cape Ballet's visit was premature. Takarazuka offered cohorts of Japanese ladies and gentlemen (who were also ladies), a stuffed sea-gull, and inscrutable performance. There were unspeakable others.

I derived great pleasure from the Opéra Ballet in Paris. The company is crammed with tremendous dancers, young talents nipping at the heels of the *étalés*, as I noted in programmes devoted to *James Dan-*

seurs and bravura accounts of *Etudes* and *Le Palais de cristal*. The repertoire was imaginative – three assured creations by Roland Petit; a Nijinsky evening which brought an odd guess at his *Tyl Eulenspiegel* – and interpretation was superb, with glorious dancing by Elisabeth Platel (a sublime *Nikiya*), Monique Loufrière, Manuel Legris and the new étoile, Nicolas Le Riche, among many others.

I reported on the San Francisco Ballet's Paris appearance with Mark Morris's daring *Melancholia*, on the Royal Swedish Ballet's excellent *Don Quixote* with the gifted young Jan-Erik Wikström; on the celebrations which marked Frank Andersen's jubilee with the Royal Danish Ballet; on the Royal Ballet of Flanders' engaging *Coppélia*. I reported on an awful *Coppélia* staged by Oleg Vinogradov for the Kirov Ballet, and on that company's frigid account of *Fountain of Bakhchisaray*, an important old Soviet ballet made bearable only by Sylvie Guillem's physical passion.

For an Honours List of performances, I must nominate Stephen Jefferies' commanding Drosselmeier in the Royal Ballet's *Nutcracker*, a poetic heart for the staging. In a year when *Sleeping Beauty* was put on the rack at Covent Garden, Scottish Ballet's modest version was illuminated by Ludmila

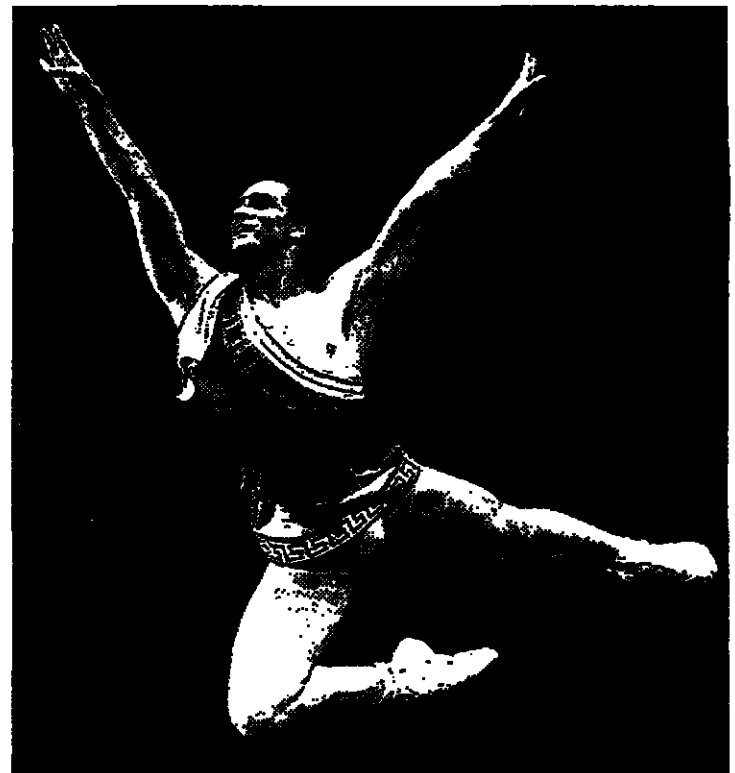
Semenyaka, whose exquisite Aurora told of the grandest Russian classicism, and I saluted Yurie Shinochara's sweetly danced Princess Florine in the same staging. The Kirov ballerina Lubov Kunakova was a Giselle in the great tradition, on tour with the small but serious Moscow Festival Ballet. Cumbre Flamenca came back to London, feet and souls a-fire, and Mariquilla and Juana Amaya tore like things divinely possessed into the dance.

In its unfussy *Giselle*, gallant London City Ballet showed us the touching artistry of Kim Miller. English National Ballet's Thomas Edur is an impeccable classical artist, noble in means and expression. His Prince in *Sleeping Beauty* was an interpretation of first importance, of unique power, found meaning and truth in every role. From Sylvie Guillem, a vivid Natalya in *A Month in the Country* – Jonathan Cope and Sarah Wildor excellent as Belyayev and Vera in this same ballet – while Guillem's blazing Kiri cast welcome light amid the darkness of Covent Garden's *Don Quixote*.

The Bolshoi Ballet, riven by problems about artistic policies and structural survival, cancelled a regional tour. Rambert Dance was re-launched with a repertoire that did less than justice to a fine roster

of dancers. Birmingham Royal Ballet staged three important revivals: *Ninette de Valois' Job*, Ashton's *Enigma Variations*, and Massine's *Le Tricorne*. The company also acquired Agnes de Mille's *Fall River Legend*, hokum justified by the presence of Marion Tait, a dramatic artist of wonderful intelligence. English National Ballet continued to show strong dancing, and its medium-scale tour of the regions brought a clever *XNYTities* from Mauro Bignozzi, which was given a rip-snorting performance, while a welcome staging of Balanchine's *Square Dance* had the dashing young Giuseppe Piccone in it. ENB's new *Giselle* was wrong-headed in its 1930s Austrian setting, but Derek Deane respected the text and made the second act properly haunted.

The most haunted staging of the year was the Royal Ballet's misbegotten *Sleeping Beauty*. Anthony Dowell's production sank beneath Maria Bjornson's capricious ideas of baroque architecture and costume. I thought it an unmitigated disaster, unworthily danced. An Ashton celebration was a good idea let down by weak casting and undimmed style, not to be excused by injury. What used to be subtle, musically and physically deft, looked coarse, numb. The company went on works by Ashley Page, Matthew Hart, William Tuckett – its



Irek Mukhamedov, a dancer of unique power, found meaning and truth in every role

Dance Bites tour with new short choreographies an excellent scheme – but it is disquieting to see a national ballet so uncomfortable with both its classical and Ashtonian birthright. The treasures of its repertory need to be re-furbished, and polished. Another Forsythe ballet and a revival of the flaccid *La Ronde* later this season are no answer to anything, save an unwise quest for the media and the mediocre. New Year resolutions need to be made in Floral Street.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345
● European Baroque Orchestra: Wieland Kuijken conducts Telemann, Muffat and Bach at 8.15 pm; Jan 8
● Royal Concertgebouw Orchestra: with violinist Sarah Chang. Charles Dutoit conducts Berlioz, Lalo, Stravinsky and Ravel at 8.15 pm; Jan 4, 5, 8

BERLIN

CONCERTS
Philharmonie Tel: (030) 2548 8132
● Berlin Philharmonic Orchestra: with conductor Claudio Abbado and soloists Sylvie McNair, Ulla Guseidon plays Schumann at 8 pm; Dec 30, 31 (8.15 pm)
OPERA/BALLET
Deutsche Oper Tel: (030) 41 92 49
● Der Rosenkavalier: by Strauss. Conductor Jiri Koucky, production by Götz Friedrich at 8 pm; Dec 31 (5.30 pm); Jan 8
● Don Giovanni: by Mozart. Conducted by Christian Thielemann,

production by Rudolf Noelle at 7 pm; Dec 29
Staatsoper Unter den Linden Tel: (030) 2 00 4762
● Die Zauberflöte: by Mozart. Conductor Daniel Barenboim, production by August Everding at 7 pm; Jan 1, 4, 7

BOLOGNA

OPERA/BALLET
Teatro Comunale Tel: (051) 529999
● *Sorci*: by Handel. An English National Opera of London production at 8.30 pm; Dec 30; Jan 3, 5, 8

LONDON

CONCERTS
Barbican Hall Tel: (071) 638 8891
● LSO New Year Vennesse Concerts: conducted by John Georgiadis, the music of Strauss in this traditional celebration of the New Year at 7.30 pm; Dec 31; Jan 1, 2
● Royal Philharmonic Orchestra: conducted by Bramwell Tovey plays Mendelssohn, Handel, Bruch and Beethoven at 8 pm; Jan 7
Festival Hall Tel: (071) 928 8800
● Johann Strauss Gala: the Johann Strauss Orchestra with director John Bradbury, soprano Marilyn Hill-Smith and the John Strauss Dancers plays a programme of music by Strauss. First performance at 3.15 pm, then at 7.30 pm; Jan 1

GALLERIES

Hayward Tel: (071) 261 0127
● The Romantic Spirit in Romantic Art 1790-1990: examines work of early Romantic painters. Includes a section on German

Expressionists; to Jan 8
Serpentine Tel: (071) 402 0343
● Rebecca Horn: major exhibition of works by the German artist including "Ges of the Rhinoceros"; to Jan 8
Tate Tel: (071) 887 8000
● James McNeill Whistler: major survey of the Victorian painter and designer; to Jan 8

OPERA/BALLET
Festival Hall Tel: (071) 928 8800
● The Nutcracker: by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30 pm; to Jan 2 (Not Sun)

Royal Opera House Tel: (071) 340 4000
● Cinderella: music by Prokofiev. Created by Frederick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Dec 30, 31; Jan 3
● Swan Lake: by Tchaikovsky. Choreographed by Marius Petipa and Lev Ivanov, production by Anthony Dowell at 7.30 pm; Jan 5
● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Jan 4 (2 pm)

THEATRE

Barbican Tel: (071) 638 8891
● New England: World premiere of Richard Nelson's new play. Finishes today, at 7.15 pm
National, Lyttelton Tel: (071) 928 2252
● Out of a House Walked a Man: by Daniel Kharms. A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the

Russian absurdist writer at 7.30 pm; Jan 7 (2.15 pm)
● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Dec 29 (2.15 pm), 30, 31 (2.15 pm); Jan 2
Queen Elizabeth Hall Tel: (071) 928 8800
● Cinderella: by Rossini. The Music Theatre London present this new translation by conductor and musical arranger Tony Britten, and director Nicholas Broadhurst at 7.15 pm; to Jan 3 (Not Sun)

NEW YORK

GALLERIES
Brooklyn Museum Tel: (718) 638 5000
● Indian Miniature Paintings: 80 jewel-like paintings from the 15th-19th century; to Jan 8 (Not Mon)
Metropolitan
● Ann Hamilton: exhibition reveals the artist's interest in the relationship between sight and touch; to Jan 3
● Origins of Impressionism: 175 paintings by Parisian artists of the 1860s; to Jan 8 (Not Mon)
● William de Kooning's Paintings; to Jan 8 (Not Mon)

OPERA/BALLET

Metropolitan Tel: (212) 362 6000
● Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8 pm; Dec 29, 31; Jan 5, 7
● L'Elisir d'Amore: by Donizetti. Produced by John Copely, conducted by Edoardo Müller at 8 pm; Jan 2, 8
● Madama Butterfly: by Puccini at 8 pm; Dec 30; Jan 4, 7
● Peter Grimes: by Britten. English at 8 pm; Dec 31; Jan 3

New York State Theater Tel: (212) 870 5570
● The Nutcracker: by Tchaikovsky, performed by the New York City Ballet. Tue-Thu 6 pm. Fri 8 pm. Ring for other times and matinees; to Dec 31 (Not Mon)

THEATRE

Manhattan Theatre Club Tel: (212) 581 1212
● Lovel Valour Compassion: latest play by Terence McNally (of *Kiss of the Spiderwoman* fame), directed by Joe Mantello. Sun. performance at 7 pm otherwise at 8 pm; to Jan 1 (Not Mon)
Richard Rodgers Theatre Tel: (212) 307 4100
● A Christmas Carol: engaging one-man show of the classic with Patrick Stewart at 8 pm; to Jan 8

PARIS

OPERA/BALLET
Châtelet Tel: (1) 40 28 28 40
● Christina Hoyos: Flamenco choreographed by Hoyos, Marin and Galia, music by Paco Arriaga at 8.30 pm; to Jan 7
Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24
● Nutcracker: Tchaikovsky's ballet performed by the Kirov ballet company. St Petersburg at 8.30 pm; Dec 29, 30, 31
Opéra Comique Tel: (42 96 12 20
● Magic Flute: by Mozart. Conducted by Claire Gibault, produced by Louis Erlo at 7.30 pm; Dec 29, 30, 31
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50
● Swan Lake: by Tchaikovsky. Choreographed and produced by Rudolf Nureyev. Conducted by Vello

Pöhn/Ermano Florio at 7.30 pm; to Dec 31 (Not Sun)

WASHINGTON

CONCERTS
Kennedy Centre Tel: (202) 467 4600
● New Year's Eve at the Kennedy Center: Members of the National Symphony Orchestra perform popular tunes and waltzes at 9 pm; Dec 31

GALLERIES

National Gallery Tel: (202) 737 4215
● Roy Lichtenstein: A survey spanning four decades of the American Pop artist; to Jan 8
Sackler Tel: (202) 357 2700
● Paintings from Shiraz: the arts of the Persian book created in the city of Shiraz during the 14th-16th centuries; to Sep 24

OPERA/BALLET
Washington Opera Tel: (202) 416 7800
● Semle: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Jan 7 (7 pm)
● The Barbered Beauty: by Smetana. Conducted by Heinz Fricke. In English at 7 pm; Dec 31; Jan 2, 8 (2 pm)

THEATRE

Arena Stage Kreger Theater Tel: (202) 554 9066
● Misalliance: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8
Olney Tel: (703) 924 3400
● Cinderella: Rogers and Hammerstein musical version of the classic fairytale, directed by Mark Waldrop at 7.30 pm; to Dec 31

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MANAGEMENT: MARKETING AND ADVERTISING

Australia is waking up to ecotourism, but so are the unscrupulous operators, finds Nikki Tait

All aboard the nature tour

The promotional brochure is seductive. There are pictures of stark rocky hillsides rising from translucent waters, bathed in a purplish light. Inside, on grain-flecked paper, the Tasmanian holiday operator promises "a place which remains pure, unpolluted and free from man's heavy hand".

Only the price - A\$995 (\$445) for a four-day walking tour, with three nights accommodation - seems a little steep. But then again, it is not every day that one can stay in a "minimal impact" lodge, which depends on solar-electric energy, composting toilet technology and stores its rain water.

Ecotourism - that is, nature-based holiday activity that aims to leave the environment intact - has become something of a buzzword within the leisure industry. A little belatedly, Australia is scrambling on board. Its federal government launched a national ecotourism strategy this year and backed up the fine words with A\$10m.

There are two main reasons for the official enthusiasm. First, the concept appeals tailor-made for the country. With a population of 18m spread around a land mass the size of the US, Australia has always sold

heavily on its raw and impressive natural features.

Official figures suggest that 90 per cent of international visitors come for non-business reasons, and that perhaps 80 per cent already spend part of their time on extended outdoor activities - even if it is only jumping the surf at Sydney's Bondi beach, or viewing the fairy penguins on Victoria's Phillip Island.

Second, the nation has big ambitions for its tourism industry. Yet it has seen enough unattractive development on its own shores and among Asian neighbours to be aware of the dangers of unfettered expansion. The skyscraper condominium buildings that line Queensland's Gold Coast and shade the beaches serve as a warning. The Tourism Forecasting Council recently predicted that the country could attract 6.2m visitors by 2000, double the number arriving in 1993.

But while the concept seems admirable in theory, Australia is finding that marketing ecotourism is not without problems.

For a start, definitions of ecotourism are fuzzy, and it is relatively easy for less scrupulous operators to jump on the "ecotour" bandwagon. As the Wilderness Society pointed out recently: "Four-wheel

driving and horse riding do not belong in more remote areas of the bush... and could scarcely be called ecotourism. Currently, however, there is nothing to stop such ventures painting a big ecotour operator sign on the side of their vehicle."

Even the most scrupulous customer can be misled. One consumer advocate group points to the numerous companies offering adventure or nature cruises around Queensland's Barrier Reef. While these sound harmless and the promotional material is thick with pictures of clear water and marine life, many dump sewage at sea.

In an effort to address these problems, the government has proposed a formal system of accreditation for ecotour operators, and asked for comment. In general, environmentalists think the notion is fine in principle. Already there is debate over who should supervise the scheme, how big industry's input should be, and where the standards should be set.

Ideology may be running ahead of the market. Sydney, the starting-point for many international visitors, does boast one travel agency specialising in ecotours, but many of the conventional travel consul-



Altering an element of 'scarcity': At P&O's resort on Heron Island, waste is recycled and barged back to the mainland

tants blink at the concept. "It is not something people request, although they are usually pleased to hear about environmental features," says the Australian Travel & Information Centre. "I think it will come - but in the main, people really don't care when they're travelling," says Jack Dart, head of the Australian Federation of Travel Agents.

Australian Consumers Association, which was involved in publishing an ecotourism guide last year, reports an uninspiring response to the book, the first of its kind in Australia. A report form at the back asked readers to comment on the 300-plus holiday operators listed. Just one non-industry response came in.

Related to this is the question of the commercial viability of ecotour-

ism projects. The more genuine environmental efforts - such as the Tasmanian example - usually entail an extra cost for their operators. While this can be passed on to dedicated environmentalists, the scope for a rival operator to undercut and lure away less committed consumers is considerable.

"If you're saving the last blade of grass, the resort has to generate the funds to justify it... and if the resort goes under and is vacant, that's the worst kind of ecological damage," notes Dart.

Phil Young, managing director of P&O Holidays Australasia, which is probably the country's largest ecotourism operator and runs environmentally-friendly lodges in Tasmania and Queensland, is more optimistic. He points out that much depends on the resort's position. A

careful ecotourism operator, he says, will always aim for an element of "scarcity".

For example, P&O runs a resort on Heron Island which, unlike most resort islands in the area, is part of the Barrier Reef. The only other occupants are a marine research station and a ranger base for the National Park. All waste is recycled or barged back to the mainland, and by agreement P&O is responsible for the supply of services to the whole island.

"You get benefits in other ways," he adds. "There tends to be higher occupancy, you don't have to discount, and advertising costs less. Moreover, with a number of medium-sized eco-resorts, you start to get economies of scale in management. But a very small operation would be difficult to make work."

of which the tourist office pays only a quarter. The remainder has been met by the various French regional governments and by Air France.

Second, Crouzet says that over the past four years France has doubled its share of the overseas-bound UK conference and incentive trip market to 26 per cent.

Not everything has gone France's way, however. The strength of the French franc against sterling has made France a less attractive destination for UK travellers than it has been in previous years.

Crouzet says France also faces strong competition from destinations such as Spain, Italy, Switzerland and Cyprus. Several other tourist boards, he says, are thinking about following the French and marketing themselves directly to UK conference organisers.

Destination France

Michael Skapinker on French attempts at direct marketing in the UK

Lucas, marketing executive of Rentokil Healthcare, had once taken a sales group to Paris, but she thought the south of France option was probably too expensive. The leaflet persuaded her otherwise, and in October she took the sales people, who had exceeded their targets in selling washroom soaps and related products, to Nice.

Lucas was one of the successes of a marketing campaign launched three years ago by the UK branch of the French Government Tourist Office. Bernard Crouzet, deputy director of the London office, says that, like most tourist boards, the French

organisation had traditionally been reactive. It saw its job as responding to queries from people planning to visit France and to show the country's wares at trade fairs. It did not approach potential visitors directly. Instead, it advertised France in the newspapers and on television.

But the French tourist board decided to see whether direct marketing - which has long been used to sell products and services - could be used to promote a country. In particular, the tourist board wanted to know how to approach directly the managers in companies

who organise conferences and "incentive trips", given as rewards to successful staff members.

The French organisation decided to try its direct marketing in the UK first because France was already a well-established destination for British travellers.

Conference and incentive trip visitors are valuable customers because they spend so much more than leisure tourists. Their flight and hotel expenses have usually been paid for by their employers, leaving them with more spending money than tourists.

Those going on conference trips

also tend to be achievers with higher levels of disposable income than most tourists.

The French tourist office asked the Marketing Organisation, a UK company, to compile a database of managers in British organisations responsible for conference venues.

The Marketing Organisation compiled a list of 3,000 UK decision-makers and wrote to them directly. If they expressed an interest in visiting a particular region of France, tourist and conference officials from that area would be brought to the UK to press their case.

Emmet Hart, the Marketing Organisation's sales and marketing director, says keeping the database up to date is an onerous task. In constantly revising the database, the Marketing Organisation has found that about 25 per cent of its information becomes out of date each year as conference decision-makers move to other positions or to other companies.

Crouzet insists, however, that the effort is worth it. First, the direct marketing of France in the UK has turned out to be remarkably cheap. The budget for the whole programme is only £240,000 a year,

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY - Indices of industrial production, manufacturing output (1980=100); engineering orders (2000=100); retail sales volume and retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (2000).

	Ind. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unemployed	Unfilled vac.
1992							
1st qtr.	98.1	94.1	27.8	98.8	104.8	2,806	116.4
2nd qtr.	98.9	94.2	28.7	100.5	123.5	2,917	116.5
3rd qtr.	98.6	94.0	28.3	101.8	125.0	2,928	120.8
4th qtr.	97.1	92.1	29.3	102.3	110.0	2,928	123.9
1993							
1st qtr.	98.6	95.0	29.3	103.5	111.2	2,914	126.1
2nd qtr.	98.6	95.0	29.3	104.4	130.7	2,812	138.9
3rd qtr.	98.5	95.0	28.1	104.2	116.7	2,891	138.8
4th qtr.	98.9	95.8	28.3	104.7	120.4	2,814	140.4
1994							
1st qtr.	98.4	95.7	28.5	104.4	121.4	2,771	140.8
2nd qtr.	100.7	97.2	30.4	105.4	110.7	2,794	141.2
3rd qtr.	102.9	98.8	30.4	106.3	114.2	2,852	148.1
4th qtr.	104.2	100.0	31.8	107.0	115.8	2,898	152.4
1995							
1st qtr.	103.4	97.0	30.9	108.4	110.0	2,791	150.9
2nd qtr.	101.1	97.5	31.0	108.0	108.8	2,788	141.1
3rd qtr.	100.8	97.2	30.4	106.7	113.3	2,719	141.5
4th qtr.	102.6	98.4	30.4	106.2	114.2	2,682	140.6
1996							
1st qtr.	103.0	98.9	30.5	108.2	114.4	2,681	147.8
2nd qtr.	103.2	98.9	30.4	108.4	114.4	2,643	153.0
3rd qtr.	103.6	98.7	31.4	107.6	118.8	2,650	157.9
4th qtr.	103.5	91.5	31.6	105.8	115.1	2,594	158.5
1997							
1st qtr.	103.0	100.4	31.8	107.3	116.8	2,682	168.5
2nd qtr.	105.1	100.9	31.7	108.2	119.8	2,614	177.2
3rd qtr.	105.1	100.9	31.7	108.2	121.1	2,471	180.6

OUTPUT - By market sector: consumer goods, investment goods, intermediate goods (1980=100); engineering output, metal manufacture, textiles, clothing and footwear (1980=100); housing starts (2000, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textiles etc.	Housing starts
1992							
1st qtr.	98.4	91.2	98.2	98.4	98.9	98.4	13.1
2nd qtr.	98.4	92.8	98.3	91.9	98.1	91.0	12.6
3rd qtr.	98.9	93.2	98.1	91.4	98.5	98.2	15.6
4th qtr.	97.7	92.4	101.8	91.7	98.5	98.4	16.7
1993							
1st qtr.	98.5	93.5	91.5	91.5	98.5	98.5	13.9
2nd qtr.	97.9	92.4	104.0	91.5	98.2	98.0	15.3
3rd qtr.	98.5	91.4	104.8	91.1	98.8	98.3	15.7
4th qtr.	98.9	90.9	108.5	91.0	98.4	98.4	16.3
1994							
1st qtr.	100.1	94.8	104.0	94.8	94.5	91.0	16.7
2nd qtr.	101.5	95.1	107.8	95.8	95.5	91.1	16.8
3rd qtr.	102.0	97.5	108.8	98.0	98.8	91.7	17.1
4th qtr.	102.6	98.5	109.0	94.2	94.8	90.9	16.3
1995							
1st qtr.	102.0	98.5	104.5	95.1	94.4	90.2	16.2
2nd qtr.	100.9	98.1	108.7	98.3	98.0	91.2	18.3
3rd qtr.	101.5	98.5	108.8	98.5	98.0	91.5	18.6
4th qtr.	101.2	94.9	106.4	95.0	98.0	91.4	18.2
1996							
1st qtr.	101.3	97.4	106.1	97.8	98.0	90.8	18.1
2nd qtr.	102.2	97.0	107.2	97.7	98.2	90.8	18.5
3rd qtr.	102.5	96.1	110.0	96.7	97.0	90.1	18.7
4th qtr.	102.8	96.2	109.5	98.5	98.4	90.1	16.7

EXTERNAL TRADE - Indices of export and import volume (1980=100); visible balance (2000); current balance (2000); oil balance (2000); terms of trade (1980=100); official reserves (2000).

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Reserves
1992							
1st qtr.	103.0	101.8	-1,921	-1,810	+342	103.0	42.88
2nd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
3rd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
4th qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
1993							
1st qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
2nd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
3rd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
4th qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
1994							
1st qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
2nd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
3rd qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86
4th qtr.	103.0	103.5	-1,108	-2,438	+414	98.5	41.86

INFLATION - Indices of earnings (1980=100); basic materials and basic wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1987=100); business commodity index (Sept 1981=100); trade weighted value of sterling (1985=100).

	Earn. index	Basic mfg.	Basic wholesale	RPI	Foodst.	Rates index	Sterling
1992							
1st qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
2nd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
3rd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
4th qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
1993							
1st qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
2nd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
3rd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
4th qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
1994							
1st qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
2nd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
3rd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
4th qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
1995							
1st qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
2nd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
3rd qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9
4th qtr.	114.0	94.7	108.9	180.0	127.3	1,642	90.9

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Thursday December 29 1994

Mexico: 1994 is not 1982

For experienced observers of Mexico, the story looks depressingly familiar. Just as they did 12 years earlier, Mexican officials last week stood before angry lenders at a meeting at the New York Federal Reserve to explain a financial crisis. This week, like their predecessors in 1982, officials are locked in long negotiating sessions in Washington in a bid to put together an emergency financing package.

Every day seems to bring new horrors to the jittery financial markets: a sinking peso, big losses in the stock market, worries about the health of the banking system and questions about the ability of the government and private sector to service their dollar-denominated debts. Resolving these problems will be painful. Some companies and banks may even fail.

Nevertheless, this is not a repetition of 1982. The financial markets' understandable concern must not be permitted to overshadow the manifest and manifold improvements in the economy since then. Mexico's non-oil exports were rising even before the devaluation, a sign that the economy is increasingly competitive. The burden the state imposed on private enterprise has been much reduced. The government's debt burden, albeit troubling in the short term, is much less than 12 years ago.

A significant devaluation, coming on top of these many changes for the better, provides an opportunity to achieve the rapid growth that has been so elusive. It was, it should be recalled, precisely such a move to a flexible, more competitive exchange rate, after the financial crisis of the early 1980s, which gave Chile its last necessary push towards international competitiveness.

Although the new administration of President Ernesto Zedillo has suffered a defeat, it has also been granted an opportunity. It

has shown itself less than deft in handling the immediate crisis. But what matters now is the future. Its first priority is to bolster financial market confidence. No resolution will be forthcoming so long as capital continues to flee the country. This will require unity within the administration. Given the low level of Mexican reserves, it will also require the help of international agencies, such as the International Monetary Fund. The US can play an invaluable role in bolstering confidence. As it made clear on Tuesday, a collapsing peso is no more in Washington's interests than Mexico City's.

Next, the package of measures that the government is set to announce by next Monday at the latest must be comprehensive and clear. The aim must be to demonstrate a continued commitment to reform, combined with willingness to take the tough measures needed to exploit the devaluation. One element must be an explanation of how the government proposes to keep its budget balanced, given the extra costs caused by devaluation. Another must be a commitment to policies aimed at halting an inflationary spiral. Yet another must be a firm timetable for extensive privatisation, along with proposals for faster deregulation and reform of the social security system. Finally, it must indicate how it plans to stabilise the financial system.

A financial crisis is the last thing Mr Zedillo wanted, or needed, as he tries to grapple with Mexico's many political and social problems. But properly handled, this devaluation could mark the beginning of Mexico's export-led growth miracle. Mr Zedillo has the time - six full years. He also has the chance. The success or failure of Mexico's struggle for modernisation hangs on his making the right decisions over the next few weeks.

Whitehall pay

A report out today claims that the UK's senior civil servants are among the best paid of their breed in the world. The European Policy Forum's paper is a useful antidote to Whitehall's self-serving conventional wisdom, which holds that Britain's top officials are comparatively poorly rewarded.

The problem is to know how to make the comparison. Because overseas comparisons are difficult, and the City down the road, the tendency of late has been to size up permanent secretaries against senior private sector executives and to declare them poor.

There would be some justice to such comparisons if the civil service were in competition with the private sector to fill its top posts. But it is not. The new executive agencies have made serious attempts to recruit in the private sector and, where successful, have

in some cases paid chief executives in excess of £100,000 plus bonuses. But Whitehall proper remains a closed club, with permanent secretaries almost invariably appointed from inside.

It will not be long before the pay of agency bosses becomes the yardstick for Whitehall, and is used to justify large salary increases. This should be resisted.

There are good reasons for continuing with the status quo: not least the fact that there is no shortage of first-rate civil servants. A case can be made for adopting the EPR's proposal to appoint private sector disciplines to Whitehall by linking senior officials' salaries to performance contracts, as in New Zealand. But until such a decision is taken, it is inappropriate to portray Sir Humphrey as the poor relation of his Rothschild cousins.

China and WTO

China's admission that agreement could not be reached this year on its bid for membership of the Gatt and the new World Trade Organisation cost its government considerable loss of face. It is encouraging, therefore, that its response has not been to quit the bargaining table, but to indicate readiness to continue talks next year. If resumed negotiations are to succeed, however, all involved need to absorb some important lessons.

That is true, above all, for Beijing, which has frequently resorted to menacing bluster rather than negotiating purposefully. China still seems to covet WTO membership as a political prize, rather than for its economic benefits. Western interest in China's market also appears to have caused its government to think it holds all the high cards. Its public utterances often imply that unless other countries accept its terms, they - not China - will be the biggest losers. Such assumptions are mistaken. Despite the recent growth of China's economy and exports, it accounts for only 2.5 per cent of world trade. Its commercial isolation would thus only affect marginally the world economy. But it would put at risk China's future growth potential.

China needs WTO membership for three main reasons: to stimulate further reforms and modernisation of its economy; to safeguard markets for its export industries, which in many cases are the main consumers of its imports; and to provide a stable framework for the foreign investment on which its development crucially depends. Such reassurance is particularly critical given growing international concern about China's arbitrary official regulations and late payments by its state enterprises. Progress in negotiations is likely to remain slow until Beijing fully accepts that WTO membership is fundamental to its economic

self-interest. Only then will it have the incentive to improve its offers on market access and drop demands for easier terms than are enjoyed by other developing countries, none of which is nearly as important a trading power.

This change will not be easy to accomplish while a looming leadership struggle continues to immobilise China's government. Gatt's bigger members must do everything possible to bolster the position of Beijing's economic reformers, while standing firm on issues of basic principle. That calls for enlightened leadership by the US, which should be ready to respond positively to any constructive initiatives from Beijing.

As well as restraining bilateral trade sanctions, which would play into the hands of China's hardliners, Washington needs to show more flexibility. In particular, it should soften its insistence that China join the WTO as a developed country. Provided Beijing is ready to make worthwhile commitments, it should be allowed to adjust to multilateral trade rules according to an agreed timetable, subject to regular monitoring.

The EU could usefully play a role by offering the US stronger support if it adopted a more flexible position. Regrettably, Sir Leon Brittan, the trade commissioner, has seemed more interested in ingratiating himself with Beijing. Whatever his motives, that has won no favours, but merely encouraged China's negotiators to concentrate on driving a wedge between the EU and the US.

China's membership of the WTO remains a highly desirable objective. But achieving the necessary political conditions will take time. Recent events have shown the futility of setting artificial deadlines. Admitting China to the organisation by a fixed date is much less important than ensuring it enters on the right terms.

Mr Jacques de Larosière is in confident mood. His style is discreet, even understated. Yet the president of the European Bank for Reconstruction and Development is anxious to make his point.

Since he took over the running of the public sector bank set up in 1991 to aid economic transformation in the former Soviet Union and eastern Europe, the institution has regained credibility.

The EBRD's first president, Mr Jacques Attali, resigned in the summer of 1993 after a crisis caused by revelations of mismanagement and over-spending. The very future of the bank was in doubt.

Not all the questions about the EBRD's long-term future have since been resolved. It has yet to prove that it can be more effective than private sector banks in those central and eastern European countries that have progressed furthest with economic reform.

But Mr de Larosière says those who doubt the need for the EBRD "are less and less numerous". He cites evidence that the bank is an increasingly attractive partner for the international investment banking community. "After little more than a year here, I see the EBRD as a valuable and innovative institution. It is more and more respected and called upon by other partners to work with them."

He takes care to give credit for the turnaround to his colleagues rather than to himself, and he delivers his judgement from a position of experience. A former director of the French Treasury, managing director of the International Monetary Fund, and governor of the Bank of France, he is Europe's most seasoned figure on the international monetary circuit.

He appears totally in control - of himself and of his institution.

A master of fastidiously-controlled diction, the EBRD chief - in contrast to his flamboyant predecessor - eschews hyperbole. This approach adds force to his description of the EBRD at the time of Mr Attali's departure: "I don't want to use pompous words. But I think the life of the bank was at stake."

In the past year, the EBRD has strengthened its commitment to private sector initiatives in its 25 countries of operation (the number has trebled since it was set up, largely because of the break-up of the Soviet Union). It has stepped up geographic diversification, shifting the focus away from the pro-reform states of eastern Europe towards what Mr de Larosière calls the "outer countries, the more difficult ones" in the former Soviet Union.

Deals with five countries - Hungary, the Czech republic, Slovakia, Poland, and Romania - accounted for 57 per cent of the EBRD's signed commitments for loans and equity investments in 1993, but only 44 per cent in 1994.

The EBRD has reorganised its 750-strong staff, merging departments and moving employees out of administration into front-line banking. The number of EBRD employees - both London-based and locally-recruited - in resident offices in former communist states will roughly quadruple next year to 81, compared with 23 in October 1993. Offices in London, which previously had largely reputational functions, have been integrated into the EBRD's banking department.

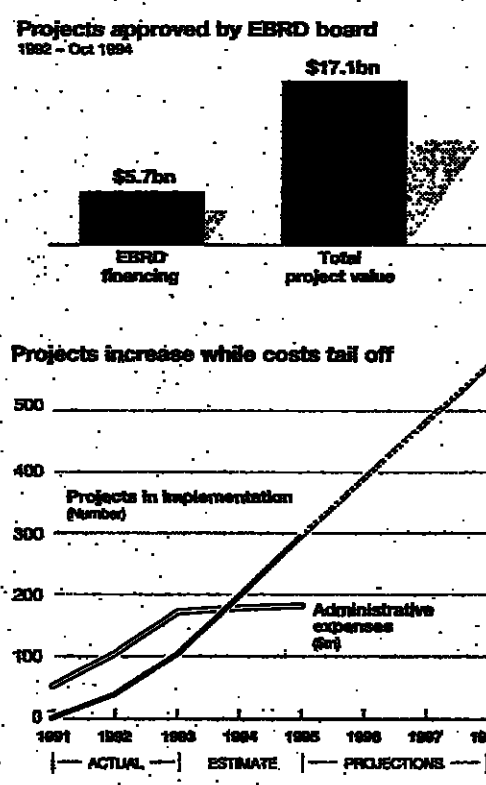
Asked to provide examples of recent projects, Mr de Larosière reels off 10 that range from Russian

THE FT INTERVIEW: Jacques de Larosière

Credit where it is due

The new president of the EBRD has brought prudence rather than vision to the bank

EBRD: credibility restored



small business credits and support for privatised companies in Poland and Slovenia to loans for the Prague-Berlin rail network and for improvement of wine-making in Moldova. With an uncharacteristic burst of enthusiasm, he says he is "elated" by such evidence of the bank's diversity.

He cites statistics to show how the EBRD's operations are growing. Signed loan and equity commitments for 1994 will be just over £1.6bn, in line with target, compared with a cumulative £2.7bn during the EBRD's first three years of operations. Seventy per cent of 1994 deals were for the private sector - higher than the 60 per cent private sector content laid down by the bank's charter. Disbursements during 1994 totalled something like £2.7bn, compared with a cumulative £2.5bn to the end of 1993.

The bank always acts with partners, such as banks, multinationals and local companies, in its projects and on average it only puts up a third of the capital required. Investments totalling £2.7bn have so far been approved by the board during the bank's life, supporting projects with an overall value of £1.1bn.

"This means that the EBRD is actually the most important agent in terms of private financing in that part of the world," Mr de Larosière says proudly - adding hastily that he does not say this to exaggerate

the importance of the bank, merely that he wishes to put the figures into perspective.

At the same time, the bank's famously accommodative budget has been brought under strict control. Its administrative spending was frozen in 1994, and the figure will rise by just 3.5 per cent in nominal terms in 1995 despite the rising number of transactions.

"We have been moderating the expansion of our budgetary outlays, and this has been extremely important to restore credibility. We are at the service of our member countries, and we are very careful about the manner in which we utilise the money devoted to the bank, since this is taxpayers' money," observes the president thoughtfully.

One possible source of future friction with shareholders concerns the EBRD's cumbersome board, the cost of which (12 per cent of EBRD administrative spending) has been criticised by some governments. Mr de Larosière says it is "widely accepted" that the board's structure is "a problem", adding, "I am confident the membership will look into it and take the proper measures."

Problems concerning the EBRD's structure are not directly his responsibility, Mr de Larosière says, because he is the governments' servant, not their master.

Such self-deprecation, however, is not the whole story. In his dealings with the board, Mr de Larosière is

said to use a mixture of assertiveness and subtlety to push decisions through. One EBRD insider says Mr de Larosière displays a single-mindedness that is similar to Mr Attali.

The difference is that Mr de Larosière has "infinitely more finesse". Another top EBRD official points to Mr de Larosière's success in talking directly to top contacts in shareholder governments. "He commands total respect."

Mr de Larosière takes care never to criticise his predecessor; indeed, he does not mention his name during the interview. But his opinion of Mr Attali's free-spending is not difficult to discern. The entire 12th floor, the site of Mr Attali's former office, is being sub-let to save costs, as is the bank's 2nd floor, bringing in £1.3m in annual rental income, 1 per cent of the total budget outlays.

He has closed the executive dining room and prefers to lunch in the canteen. "You can eat very decently," he adds. "It has a big advantage for me since it allows me to speak to people whom I would not normally see in my office. I sit at the table, and start a conversation. That is very good for me and for the integration of the bank."

Restructuring operations and restoring morale represented the most urgent of Mr de Larosière's tasks. But the bank's customers' needs are changing too.

For all the macroeconomic diffi-

culties in the east, he says, "the pace of economic reform in most countries is encouraging... All this will create a climate that will undoubtedly have profound consequences on the countries' ability to generate business. Our job is to help the authorities in these countries with the execution of these programmes, particularly in the post-privatisation phase."

Like most of its clients, the EBRD itself is operating under constraints. First, it lends on commercial terms, at higher interest rates than, for instance, the European Investment Bank - one of the reasons why the EBRD has been criticised as excessively cautious. Second, the need to carry out a large number of time-consuming smaller deals in a large array of countries adds to both costs and risks. Third, though commitments and disbursements are building up, the bank's overall activities - and thus its income - are much lower than envisaged under Mr Attali.

Mr de Larosière intends to tackle these problems in two ways. "We have to continue to increase productivity, and this is why I am continuing to press for structural reforms, simplifying networks and streamlining procedures." He also wants to increase the bank's leverage by extending partnerships with other institutions in the financial and industrial fields.

The EBRD has stepped up "wholesale" activities in the financial area, taking equity stakes in and forming associations with banks, financial institutions and investment firms in its countries of operation. Such activities now form 20 per cent of its business.

Mr de Larosière wants to extend this into the industrial sector, building "global partnership relationships" with corporations from west and east. "This would mean we would do less detailed work on individual projects, accompanying important corporations in programmes [in the EBRD's target countries]. By agreeing such 'package deals', the bank could save costs and lend support to more modest projects that would otherwise 'be too small productivity-wise', Mr de Larosière says.

These plans make sense, but do they add up to a vision? Mr de Larosière bristles at the suggestion that he is interested solely in good housekeeping. "Of course there is a vision. It would be inept not to have a vision. It is one of the most important challenges for the west to help that part of the world transform its basic habits and integrate into the world trade system."

There is an important caveat: "We are a bank and we have to behave as a bank. We have a profit and loss account. We are judged by the markets. We have to borrow on the markets. We had negative reserves in the first year, and now we have to create positive reserves. We also have to look at the years where we will have to put up provisions for risks. So the bank has to be run like a bank."

Mr de Larosière neither looks nor sounds like a visionary. That is probably the best guarantee that his agenda for the EBRD, mixing the prudence of the public sector with the flexibility of the market-place, can be made to work.

Richard Lambert and David Marsh

Japan's disaster movies

Alice Rawsthorn and Michio Nakamoto on the future of Matsushita and Sony in Hollywood

One topic hovers over Hollywood this new year: will 1995 be the year the Japanese pull out?

Sony, one of Japan's largest electronics groups, recently announced a \$2.7bn write-down on Columbia TriStar, the movie studio it bought for \$3.4bn in 1989. Matsushita, its competitor, has hired Allen & Co, an investment bank, to advise it on the future of MCA/Universal, for which it paid \$6.1bn four years ago.

The next few months will be critical for both groups. Matsushita has been the more successful of the two. MCA has had a string of hits under Matsushita, including *Jurassic Park* and *The Flintstones* at the cinema and *Aeromexico* and *Nirvana* in the music charts.

The problem is that the architects of its success, Mr Lew Wasserman, the 81-year-old chairman, and Mr Sidney Sheinberg, 59, his second-in-command, are not happy with their Japanese parent. "We have no complaints on a day-to-day basis," said a senior MCA executive. "Lew and Sid still have control. But Matsushita hasn't allowed us to expand."

The MCA deal preceded Japan's descent into recession. Matsushita has since been unwilling to sanction further investment in the US while cutting back at home. First it blocked MCA's plan to acquire Virgin Records (eventually bought by Thorn-EMI) and then its attempt to invest in NBC, the TV company.

"Matsushita didn't make any promises in our original negotiations," says one MCA executive. "The talks were conducted very quickly. We just assumed that as they were so keen to keep the same people in charge they'd follow their recommendations."

The situation came to a head in

October when Matsushita's chairman flew to San Francisco for a summit meeting with Mr Wasserman and Mr Sheinberg. The outcome was the appointment of Allen & Co, coupled with that of Michael Oltz's Creative Artists Agency, to consider MCA's future.

One option for Matsushita would be to sell a minority stake in MCA to provide it with capital for expansion. Another would be to sell out completely and Matsushita is rumoured to be willing to consider offers of \$9.5bn. Mr Tadashi Murase, executive vice president, denied this: "We're not stockbrokers. We did not buy intending to sell when the value went up."

But Matsushita is running out of time. MCA may face difficulties next year. *Junior*, the Arnold Schwarzenegger comedy billed as a Christmas hit, is only a modest success. The production of *Waterworld*, an aquatic sci-fi epic starring Kevin Costner set to open next summer, has been plagued by problems and now has the dubious honour of being the most expensive film ever, with a budget estimated at \$145m.

Finally MCA is about to lose some of its most talented executives. Mr David Geffen, founder of its Geffen Records subsidiary, is leaving in April. Mr Wasserman and Mr Sheinberg have threatened to quit when their contracts end in late 1995 - unless Matsushita provides more capital.

If Mr Sheinberg went, Mr Steven Spielberg, the highest grossing director in Hollywood's history, would go too. He is setting up his own entertainment company with the dream-team of Mr Jeffrey Katzenberg, former head of Walt Disney's film interests, and Mr Geffen. He will still be free to direct for other studios and could make a



Matsushita's *Jurassic Park* and *The Flintstones* were hits; Sony's *Last Action Hero* and *Frankenstein* flopped.

planned sequel to *Jurassic Park*, but only if Mr Sheinberg stays.

This Hollywood revolt has exposed Matsushita to ridicule in Japan. The simplest way of averting it would be for MCA to invest in the dream team. This would placate Mr Wasserman and Mr Sheinberg, while protecting MCA's relationship with Mr Spielberg and Mr Geffen. The problem, as ever, is whether Matsushita will pay up.

Sony confronts a very different set of problems. It has also adopted an arms-length approach to the day-to-day management of its Hollywood subsidiaries, but it has not had the advantage of a stable management team. And, unlike Matsushita, it could scarcely be criticised for not spending enough money.

Sony is estimated to have spent more than \$10bn during its five years in Hollywood. It began by paying \$700m to hire Mr Peter Guber and Mr Jon Peters, the *Baywatch* producers, only to see Mr Peters leave after 18 months with a \$30m pay-off. It has since suffered a

string of departures culminating in Mr Guber's exit this autumn.

Its movie studios have had a few hits, such as *Philadelphia* and *Sleepless in Seattle*. But they have also had several flops, including *Last Action Hero* and *Mary Shelley's Frankenstein*. Sony's share of US box office revenues has fallen 14.7 per cent in 1990 to about 8.9 per cent in 1994.

The consensus in Hollywood is that Sony has exercised insufficient control over its film business and taken action too late. "The alarm bells should have rung when Peters left," said a rival studio head. "You don't pay \$700m for a duo only to be left with half of it."

Mr Guber's departure and the \$2.7m write-off should, in theory, enable Sony to start again. However there is little confidence in Hollywood that the Japanese company has got a grip on its film interests.

Mr Mickey Schulhof, chairman of Sony's US interests, is still in overall charge. He is well respected in the music business, but has no

experience of film-making, nor does Mr Alan Levine, the entertainment lawyer now in charge of the film division. Mr Mark Canton, the new head of production, knows the business but was recently described by the *New Yorker* magazine as "easily one of the most unpopular executives in the industry".

Sony has given them three years to salvage the film business. Hollywood sceptics suspect the real reason for the write-off was to prepare for a disposal. Tokyo commentators argue that it would be even more embarrassing for Sony, or Matsushita, to quit Hollywood now given the long-term thinking that characterises Japanese corporate behaviour and the abhorrence of short-term profiteering.

Moreover the film business is so volatile that the picture might look very different in a year. "Just think how different things would be if *Last Action Hero* had been a hit," said one Hollywood veteran. "Though I shudder to think what will happen if *Waterworld* flops."

Fables and foibles of the old year

FT writers select the best books for the business reader in 1994

The new year looks set to be the year of the political short game, on both sides of the Atlantic. And when governments are looking for ways to boost their popularity - as they are in the UK and US - inflation hawks get worried. They might be reassured by Bob Woodward's account of President Bill Clinton's first year in office, which describes how an expansionist Democrat was turned into a deficit hawk.

The Agenda: Inside the Clinton White House (Simon & Schuster) tells of how political ideals run up against economic reality.

More surprisingly, it is an account of how the economic authorities went out of their way to help. Alan Greenspan, chairman of the Federal Reserve, went beyond the strict call of duty in convincing Mr Clinton of the benefits of winning the markets' trust. Mr Lloyd Bentsen, Clinton's first treasury secretary, and Mr Robert Rubin, Mr Bentsen's successor, gave able support.

The selling of Mr Clinton's political agenda, by contrast, was all too haphazard. A leftish administration - say, the Labour party in Britain - should perhaps take note.

There were more valuable economics lessons in Russell Roberts' *The Choice: A Fable of Free Trade and Protectionism* (Penguin). Mr Roberts, a Nobel laureate in economics, described the theory of comparative advantage as the only proposition in social science that is both true and non-trivial. Unfortunately, few people understand it.

In a fascinating fable, Roberts renames comparative advantage the "roundabout way to wealth". Explaining this idea in the book is David Ricardo, the inventor of the theory, sent back after death to turn the US of 1890 away from a protectionist path. His audience is Ed Johnson, chief executive officer of Stellar Television, a company threatened by Japanese imports. Johnson is also the moving spirit in a campaign to stop

imports into the US. Ricardo takes Johnson to a television factory of the future. "Where's the television factory?" asks Johnson. "You're looking at it."

"But the sign says Merck and Co. Inc. a pharmaceutical company. Doesn't that mean they make drugs?" "Indeed, they do, Ed. They send some of those drugs to Japan. In return Japan sends America televisions."

If you want to understand comparative advantage read this book. It is brilliantly conceived.

P J O'Rourke is no economist. But *All The Trouble in the World* (Picador), probably contains more economic home truths than most economic treatises. Anonynous (of all people) complains that this author cannot make up his mind whether he is a humorist, or means it. But he is funny and in this book takes us to Third World jungles that most of us would rather visit from an armchair.

His conclusion is: "Money is preferable to politics. It is the difference between being free to be anybody you want and being free to vote for anybody you want." His explanation for contemporary miseries is that the advance of society has merely produced people like himself - or the reader.

O'Rourke is more witty than the World Bank, to whom we can turn for the subtleties and qualifications. But if any one would like the same point of view in good-humoured, but straightforward, form then read *No Prime Minister* by Ralph Harris (IBA Occasional Paper). This consists of newspaper articles from 1965 to the present, all of which are still easily accessible today.

For those more interested in the Square Mile, David Kynaston has provided a fascinating insight into British financial history. *The City of London: A World of Its Own, 1815-1890* (Chatto), the first volume of his three-part work on the Square Mile, is a splendidly readable account, wonderful on the sociology of 19th century

banking and broking, and the development of City institutions.

The book appeals as much to the general reader as to the specialist, not least for the indirect light it casts on Dickens and Trollope. The later volumes will do well to match the standard of this first offering.

Indispensable in a different way is Jonathan Charkham's comparative study of corporate governance in the US, Japan, Germany, France and Britain. *Keeping Good Company: A study of corporate governance in five countries* (OUP) is a masterly overview by a former adviser to the governor of the Bank of England.

Mr Charkham's book is unlikely to be bettered, either for its description of how management is held to account (or not, as the case may be) in the five countries, or for the judicious assessment of the merits of the respective systems of governance.

Corporate-level strategy: creating value in the multi-business company (John Wiley & Sons) touches on some of the same issues from the narrower perspective of the business manager. The authors, Michael Gould, Andrew Campbell and Marcus Alexander, argue that most big companies are "value destroyers", because they do not have a proper strategy for "parenting" their subsidiaries. Bosses should decide which of three fundamental "parenting styles" is best suited to their mix of businesses, and apply it consistently to all. If individual subsidiaries do not fit this approach, it is easier to change the portfolio than the style.

Despite its length, this book's basic message does not stretch far beyond that of Gould & Campbell's original, and influential, *Strategies & Styles*. But it offers a wider spread of case histories, and many practical ways of implementing its theories. Parent-company managers will find it helpful.

Reviews by Malcolm Rutherford, Martin Wolf, Samuel Brittan, John Plender and Peter Martin.

Rarely has the British economy performed so well. And rarely have so many people felt so bad about it. Almost without exception, the economic indicators over the past two months have confirmed that the UK is experiencing a textbook recovery from recession.

The economy is growing at its fastest annual rate for six years, led by manufacturing and exports. Unemployment, having fallen in all but one month this year, is now below 2.5m and about 500,000 below its December 1992 peak. The current account balance of payments, so long the Achilles' heel of the British economy, has bounced back into surplus.

The government's budget deficit is responding to treatment and on course to meet the Budget forecast of £24.4bn for 1994-95. Britain may be one of only three European Union countries to meet the budget deficit targets enshrined in the Maastricht treaty in 1996.

True, inflation appears to have bottomed. But at 2.3 per cent in November, the underlying rate of retail price inflation was within the lower half of the government's 1-4 per cent target range and only just above the 27-year low of 2 per cent recorded in September and October. The UK's inflation performance over the past year has been the best for more than 30 years.

Yet Britain is clearly not enjoying its economic recovery. Every indicator of opinion, from this month's Dudley West by-election, in which the swing from Tory to Labour was the biggest since 1935, to the latest consumer confidence polls, points to a deterioration in the public mood. This month's consumer confidence survey from Gallup registered a sharp jump in the percentage of people thinking their financial position would worsen in the year ahead as well as increased gloom about general economic developments, inflation, employment prospects and people's ability to save money.

There are obvious policy reasons for the feel-bad factor. Mr Kenneth Clarke, the chancellor, and Mr Norman Lamont, his predecessor, raised taxes across a wide spectrum to plug the fiscal deficit. But the prevailing mood almost certainly reflects more far-reaching trends. Britain is undergoing painful adjustment on three fronts that is hitting the articulate and hitherto moderately pampered British middle class in particular:

● The UK is having to adapt

Tax hikes and job fears are clouding the full extent of the UK's economic upturn, says Peter Norman

Bad feeling about a good recovery

to low inflation, which, if sustained, will bring benefits. But in the meantime it is dispelling the "wealth illusion" generated by inflation-induced double-digit pay increases and rising house prices in the 1980s.

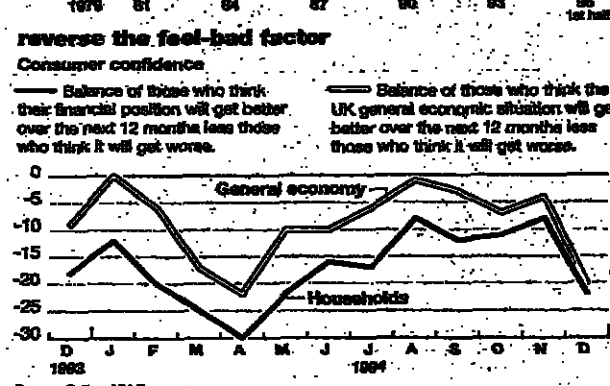
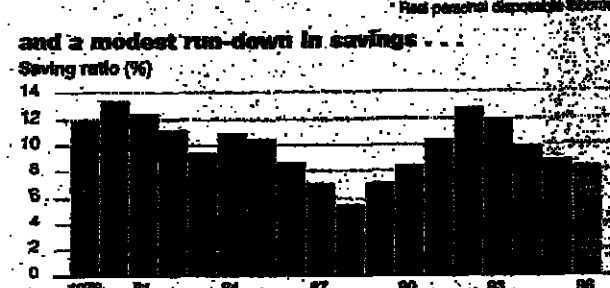
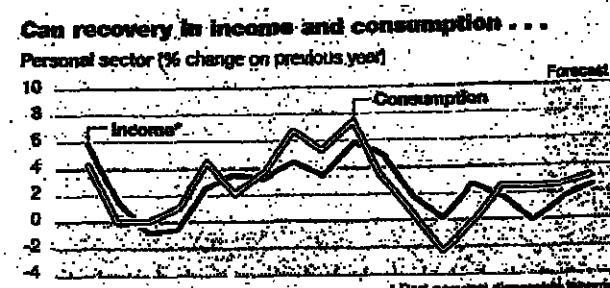
● Competitive pressures, the result of deregulation, globalisation and technological advance, have triggered "downsizing", job insecurity and redundancies in once secure industries. The changes are encompassing managers and professionals. There have been high-profile redundancies at the Treasury, at the former nationalised electricity companies and even within fast-growing sectors such as telecommunications; Mercury Communications, for example, announced this month that it would cut nearly a quarter of its 11,400 workforce.

● The state is scaling back its involvement in many areas of life for budgetary and ideological reasons. People are having to put aside many of current income to provide for education, healthcare and old age.

This confluence of short-term pain and long-term change is not just a British phenomenon. It is contributing to the unpopularity of democratically elected governments in North America and continental Europe.

In Britain's case, however, the increase in taxes and other burdens is considerable. The two Budgets of 1993 resulted in average losses of nearly £7 a week for British households. According to Sir George Young, the financial secretary, tax increases taking effect over the next year will cost all households an extra £2.30 a week on average.

Research by the independent Institute for Fiscal Studies shows that tax increases will cost middle-income groups proportionately more than high earners or the poor. This will be especially true of married couples with a mortgage, hit by restrictions to the value of the married couples' allowance (MCA) and mortgage interest relief (MIRAS) both last April



and at the start of the 1995-96 financial year.

Next April's cut to 15 per cent from 20 per cent in the rates of relief of MCA and MIRAS will cost a working couple with a £30,000 mortgage more than £5 a week. According to government estimates, a working couple with children and a combined income of 180 per cent of average earnings will pay 3 percentage points more of their income in direct and indirect taxes in 1995-96 compared with 1993-94.

In the meantime, the UK interest rate has turned. Bank base rates are now 6.25 per cent against 5.25 per cent in early September. Most mortgage lenders have yet to

respond fully to the monetary tightening, but further interest rate rises may come soon.

The UK consumer and house-buyer has shrugged off rising interest rates in the past, most notably in the economically heady late 1980s. But house prices were rising sharply then. Hopes that 1994 would see a moderate rise in house prices after falls in recent years have been frustrated. The Nationwide and Halifax building societies' house price indices showed price falls of 0.6 per cent and 1 per cent respectively in the year to November.

Falling house prices, high real interest rates and diminishing mortgage interest relief

mean home ownership is no longer the sure investment that it was in the post-war period. People can no longer hope that their real debt burdens will be eroded by inflation. For many, especially in south-east England, home ownership now brings to mind tales of heavy losses or repossession during the recession.

According to the Bank of England, there are still an estimated 1.1m households with negative equity in their property. The average sum is relatively small at about £5,500. But the phenomenon is concentrated in the south-east and greater London. It constitutes a burden for those directly involved, and, by restricting transactions, is probably contributing to the overall weakness of the housing market.

The transformation of the housing market since the late 1980s, when prices rose by more than 30 per cent a year, is part of the bigger story of adjustment to low inflation.

The government has managed to engineer an upswing that is foreign to Britain's post-war experience. The recovery, led as it is by manufacturing output and exports, holds out the promise of sustained growth and rising living standards. But it has none of the dynamism of the last period of strong growth in the 1980s when fast-growing pay brought shoppers out in force and money made from trading up in the housing market fuelled the purchase of consumer durables.

In economics, it is usually darkest before the dawn. The Treasury's Red Book, published on Budget day, holds out the modest hope of some recovery in the nation's spirits next year. It forecasts that real personal disposable income will rise by 1.5 per cent in 1995 after stagnating this year. The Paris-based Organisation for Economic Co-operation and Development expects above-trend growth to continue for more than two years and further falls in unemployment. The hope is that these trends, supported by a modest run-down of savings, will support steady growth of consumer spending and restore the feel-good factor.

But whether these broad economic developments offset the uncertainties generated by fast-moving, and possibly unprecedented, changes at the workplace is difficult to tell. Mr Clarke, who so far has been unexpectedly steadfast in clamping down on inflation, will be hoping that they will.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Government ostrich-like on workers' rights

From Peter Cooke.

Sir, The interesting juxtaposition of your leader, "Time to debate worker rights" (December 22) and Samuel Brittan's article, "The follies of the macho manager", points to the conclusion that since "labour is now plentiful and cheaper than it used to be" (Brittan) reasonable improvements in employee rights are unlikely to damage competitiveness and labour market flexibility. As you say, the argument to the contrary, put at its most forceful by the government, can be overdone.

Employment secretary Michael Portillo leads the attack, wholly undaunted by the opposition of 11 other member states, the European Commission and the European parliament. At a recent Conference

of British industry conference, his minister of state, Ann Widdecombe, vigorously defended the UK's opt-out from the social chapter. She also attacked the directive on the establishment of European works councils, recently adopted by the 11, before a sceptical audience of UK employers who were, in the main, planning compliance with the directive for their EU operations, including those in the UK, following the lead of United Biscuits. Her powerful rhetoric was met with a slightly embarrassed silence.

On employee rights issues, the government adopts an uncritical pro-employer organisation line to which many big employers pay lip-service but do not support in practice. Absence of constructive criticism at the draft stage leads to directives - and that on European works councils is a good example - being adopted by the EU in a half-baked form. Worse, if in due course the UK decides to opt in, it is likely it will be bound to implement a series of directives on which there has been no formal UK input.

Surely the economic added value of EU membership should be shared partly in the form of improved social benefits for workers where these can be delivered without prejudicing competitiveness? The rectification of the anomalous position of part-time workers under UK law was long overdue. Equally, the burden on UK multinational employers of complying with the EWC directive has been exaggerated.

The government's ostrich-like attitude to the European Court of Justice's interpretation of the acquired rights directive and equal pay legislation, and the consequential costs incurred by the taxpayer, ought to direct its attention to the starting point of the debate you favour.

The knee jerk as an instrument of policy is ripe for replacement. Also, with Labour so far in front in the polls, a rational examination of employment rights and their place in a market economy could produce a political dividend for the Conservatives.

Peter Cooke, partner, Theodore Goddard, business and finance lawyers, 150 Aldersgate Street, London EC1A 4EJ.

Indices should adjust for Japanese double counting

From Mr Graham Cox.

Sir, John Plender, in "A less than stabilising experience" (December 13), drew attention once again to the long-standing problem of double counting in Japan: namely, the impact of companies' holdings of other companies' equity which in total leads to an inflation of market capitalisation by more than 35 per cent.

This in turn distorts world equity indices by giving an excessive 30 per cent weight to Japan, or around 32.5 per cent excluding the UK. Some institutions like Sun Life avoid these distortions by holding a weighting nearer to relative gross domestic product, in the range 15 per cent to 20 per cent of non-UK equities.

However, other funds and

investors feel obliged, or are required legally, to follow world indices as benchmarks. To avoid the "double counting" activity of taking exposure in Japan to match a weighting that is a statistical illusion, such world indices need to be either adjusted for double counting or have heavy footnotes pointing out the distortion and its scale for Japan and for any other country where the effect is significant (for example, Germany).

Let the FT and its actuarial and investment bank advisers panel set a good example by starting with the FT-Actuaries World Index.

Graham Cox, group economist, Sun Life Assurance Society, 107 Cheapside, London EC2

Mexico having to bear cost of market fickleness

From Stephany Griffith Jones.

Sir, Your editorial, "Right decision, wrong tactics" (December 22), correctly points out some policy mistakes of this and the previous Mexican administration.

However, nothing was said about the extreme fickleness of international financial markets, as a key element in provoking recent events in Mexico. The markets were somewhat over-optimistic about Mexican prospects a week ago; they are certainly over-pessimistic today.

Nothing that has happened in Mexico in recent days can explain such a massive change in perceptions; recent events are largely explained by the intrinsic volatility of international financial markets.

Maybe the largest mistake of the Mexican authorities was to pursue a policy so heavily reliant on external capital flows. Would not some disincentives to discourage excessive foreign

inflows (especially short-term ones) a year or two ago have implied lower, but more sustainable, private flows?

Greater reliance on domestic saving (as Stephen Fidler rightly suggests in "Latin America faces difficult year ahead," December 22) would also have been prudent.

Perhaps the time has come for governments - in industrialised and especially in developing countries - to review whether deregulation should not be complemented by some management and greater regulation of international capital markets.

Though this clashes with "conventional wisdom", the costs of current extreme freedom in these markets may start to outweigh the benefits.

Stephany Griffith Jones, 14 Lenham Rd East, Rottingdean, Brighton, East Sussex BN2 8AP.

Give Texas back as well

From Mr Neil S. Mallard.

Sir, I read with interest the letter (December 21) from your Texas-based reader advocating the return of Gibraltar to Spain.

Under the circumstances, I assume that the writer also

advocates the return of Texas to Mexico, original administrators of the state.

Remember the Alamo! Neil Mallard, 14 Beechwood Avenue, Little Chalfont, Aylesham, Bucks HP6 6PL.

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IN BRIEF

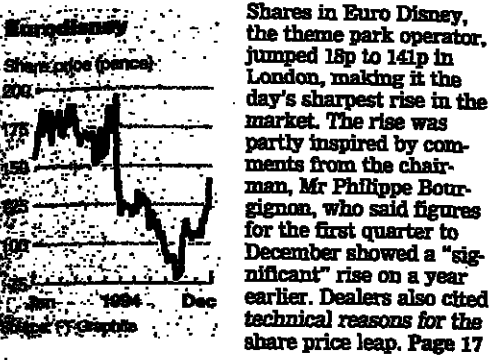
SCA buys out US venture partner

SCA, the Swedish forestry products group, moved to bolster its leading position in the world market for adult incontinence products by buying out the balance of a joint venture it set up with Scott Paper of the US. Page 12

Comalco may float US unit
Comalco, the Australian aluminium producer controlled by the CRA mining group, is considering selling a 100 per cent holding in Commonwealth Aluminium Corporation, through a public flotation in the US. Page 12

Airtel wins Spanish telecoms licence
Airtel-ASR, a consortium backed by Airtouch of the US, British Telecommunications, and two Spanish banks was awarded a licence to install a second mobile network in competition with Telefonos, the government-controlled operator. Page 12

Euro Disney shares jump



Pentos forces Athens into receivership
Pentos, the UK specialist retail group, yesterday forced one of its subsidiaries, the 157-shop posters and greeting cards chain Athens Holdings, into administrative receivership. Page 12

Revel in gifts set to continue
Concerns about the pace of economic growth, inflation and rising interest rates will no doubt continue to dominate market sentiment. But further displays of anti-inflationary zeal by the UK authorities, and a more benign international environment should support prices. Page 13

Mexican stocks shake off rate rise
Mexican stocks rose in early trade despite a rise in domestic interest rates as investors reacted positively to news that peace talks between the government and rebels in the southern state of Chiapas could be reopened. Page 23

Unilever buys Spanish foods group
Unilever, the Anglo-Dutch consumer products group, yesterday agreed to buy 90 per cent of a Spanish frozen food company from Danone, France's largest food group. Page 14

Stanhope tries to avoid receivers
Stanhope, the UK property developer headed by Mr Stuart Lynton, resumed its efforts to avoid receivership six days after its banks decided not to renew its credit facilities. Page 14

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Chief price changes yesterday

FRANKFURT (DEM)		PARIS (FFr)	
Alcoa	441 + 6.5	Alcoa	720 + 30
Bois de France	880 + 15	Bois de France	320 + 8.2
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8
Bois de France	341 + 6	Bois de France	253.7 - 1.8

New York prices at 2:30

LONDON (pence)		S. Wales (pence)	
Alcoa	191 + 5	Alcoa	226 + 6
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10
Bois de France	141 + 10	Bois de France	253 + 10

Allianz seals agreement with Berner

By Ian Rodger in Zurich

Allianz, Europe's largest insurance group, has consolidated its position among the leaders in the Swiss market with a co-operation pact with Berner Holding, one of Switzerland's top 10 non-life insurers.

Berner also said Allianz was seeking to raise its stake from 31.5 per cent to 51 per cent. The Swiss group did not oppose such a move but said there was no agreement on how or when it would be done.

Last June, Allianz revealed that it had acquired the 31.5 per cent stake through stock market

purchases, and said it sought a co-operation agreement.

Berner, which can prevent any shareholder from exercising more than 3 per cent of the votes, said at the time that such an agreement would depend on respect for its independence and maintenance of its share listing.

Yesterday, after the conclusion of the co-operation pact, it agreed to allow Allianz to vote with its 31.5 per cent stake. It also added: "We do not see any problem with 51 per cent." Coupled with Allianz's 57.2 per cent (81.65 per cent) stake in Berner, the German group into third position in

the Swiss non-life market after Zurich Insurance and Winterthur Insurance. In the life area, it is estimated to be in sixth position.

These moves are a dramatic example of a company exploiting the current liberalisation of European insurance markets. Until a few months ago, Allianz was a tiny player in the Swiss market, with only Sfr288m in premium income there last year.

Although Switzerland is not a member of the European Union, it has been liberalising its market in step with European Union directives. Although the country is relatively small, its insurance market is very large, with

Sfr300bn a year in premium income. The Swiss spend Sfr3,000 per head per year on insurance, more than anyone else in the world.

Berner said it expected to strengthen its position on the Swiss market significantly as a result of the pact.

It hopes to use Allianz's international network to offer its Swiss clients better international coverage and service and hopes to benefit from Allianz's financial investment skills.

Another potential area of co-operation was reinsurance, with Berner having access both to Allianz's own reinsurance divi-

sion and to its 25 per cent owned affiliate, Munich Reinsurance.

In the Swiss non-life sector, Berner was ranked sixth last year, with premium income of Sfr738.2m. Elvia was fifth with premium income of Sfr71.3m. Together, they would overtake La Baloise to occupy third position. In the life sector, Elvia was in seventh position with premium income of Sfr720m and Berner in 14th with Sfr355m in premium income.

Berner said that a merger of Elvia and Berner was not foreseen. Collaboration between the two was possible but had not yet been discussed.

Andrew Baxter sees Whirlpool's European white goods strategy enter a new cycle

Putting sales in a spin after costs squeeze

Like an old-fashioned wringer squeezing clothes dry, Whirlpool is coaxing extra profits and productivity out of the former Philips white goods business. The US domestic appliances maker completed the two-stage \$1.1bn purchase of its Dutch rival's operations in the sector in 1991.

By the end of the first quarter of 1995, Whirlpool Europe executives at Comerio in northern Italy will have completed detailed discussions with unions and staff on shedding about 2,000 of the company's 13,000 employees.

A cut of this size smacks of a company in trouble. In fact, the plan announced in November is the next logical step in a relentless drive to transform the inefficient, underperforming business which Michigan-based Whirlpool inherited from the Dutch electronics and electrical group.

The aim is to raise Whirlpool Europe's profitability to levels achieved by its sister business in North America, secure its future in the highly competitive European white goods market, and advance Whirlpool's long-term strategy in an industry where the big players are increasingly thinking global.

But Mr Ivan Meneses, Whirlpool Europe's vice-president for group marketing, stresses the changes are not about "going in and slashing out costs. The emphasis is very much on how we go to market, clearly recognising we needed to be far more efficient." Whirlpool executives see themselves as leading the battle to close what Mr Meneses calls the "value gap" between Europe and US, to give European consumers a better deal.

Because of Europe's fragmented industry, and big national differences between products, Whirlpool estimates it took an average 7.7 days of household income in 1992 to buy a dishwasher in Europe, against just 3.8 days for a comparable machine in the US.

Over the past two years, phase one of the process has focused on the big issues in Whirlpool Europe's cost structure: products, manufacturing and materials and components supply.

The result mirrors the transformation at Electrolux, the Swedish-based European market leader - a pan-European production base created out of former national centres, and a big, continuing product-renewal programme based on brands to suit customers with different pockets.

Employment at Whirlpool Europe has fallen from 16,000 in 1991, partly because of a sharp reduction in indirect workers, the spin-off of compressor production and the sale of a factory in Barcelona. Organic growth and acquisitions in central Europe offset some of the reductions.

The changes, coupled with much tighter management of working capital, are already showing through in improved financial results. Profits before tax and interest rose from \$92m in 1990 to \$123m in 1993 as sales hovered between \$2.15bn and a peak of \$2.46bn in 1992. Market share in Europe has risen from 11.5 to 12.5 per cent.

The rise in profits has come in spite of industry-wide declines in retail prices of 2.5 per cent a year, restructuring costs and heavy promotional costs incurred by Whirlpool to establish its name in Europe. The Philips name, which disappeared first from appliances in the Dutch market, will be dropped in the

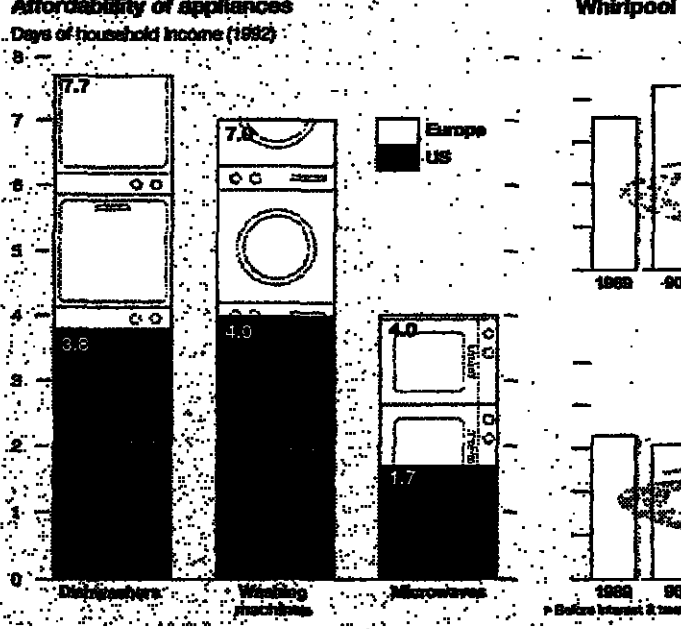
'Trade channels across borders have a lot more in common than different channels within a country'

last two markets, France and Germany, early in 1995.

Now comes phase two. After a two-year investigation, Whirlpool is replacing its traditional country-based sales organisations with two pan-European sales organisations based around the two big "trade channel" groupings for white goods - built-in and free-standing equipment.

Mr Jeff Pettig, president of Whirlpool Europe, says these support activities are typically conducted in Europe with "fragmented infrastructures, inconsistent business processes and service levels". The aim is for them to be "consolidated, re-engineered and standardised across borders". Each European country used to have its own sales force, trade marketing, order processing and back office support, but while trade channels are evolving at varying paces in the countries, Mr Meneses says the investigation showed that "channels across borders have a lot more in common than different channels

Over here, over there: the transatlantic 'value gap'



within a country'

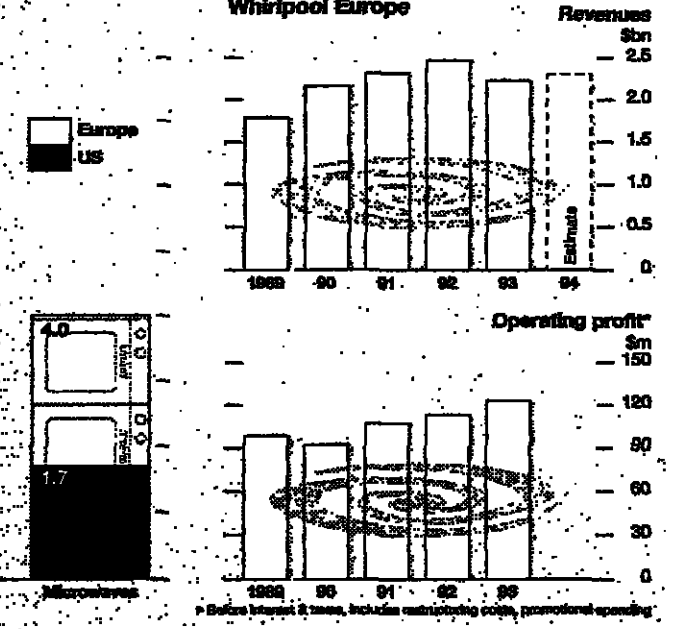
Two multiple retail chains in France and the UK, for example, would have much more in common than either would have with a neighbouring small independent retailer, or a kitchen boutique. And as the "winning channels" - big retail chains - form links across borders, Whirlpool needs a matching structure so that it can manage the relationship more effectively. "Our analysis was done before the Kingfisher/Darty deal," says Mr Meneses of last year's takeover by the UK retailer of the French electrical store group. "We had predicted those kind of alliances would continue."

The shake-up is also intended to address a competitive issue peculiar to Whirlpool in Europe. "We cannot win the game in Europe by competing on a country-by-country basis," says Mr Meneses. "Whether it be Hotpoint in the UK, Thomson in France or Bosch-Siemens in Germany, we have competitors who are much larger than us in each of those markets, and so will always beat us on selling and administration costs."

The solution, he says, is for Whirlpool to take the advantage of its European size and scale to each local market, enabling it to beat a strong, entrenched national competitor. A key element in the shake-up, therefore, is increased regionalisation and centralisation of back office and support services. Transaction and processing activities will be moved into regional centres, and one centre will be set up to handle administration of payables and other accounting matters. Several sites are being evaluated, says Mr Glen Walker, Whirlpool Europe's chief financial officer.

The changes will be completed next year, and will save \$80m, on an annualised basis, that will be

Whirlpool Europe



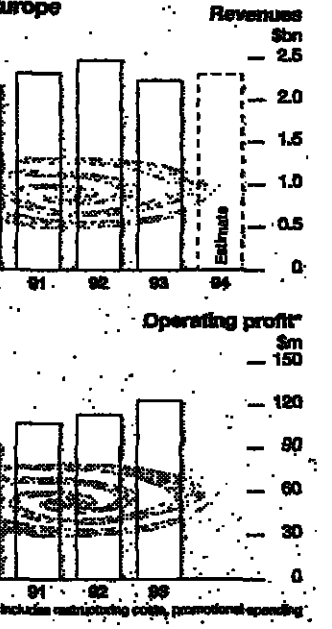
other raw materials - and component suppliers using them - are also seeking big increases.

"The number one challenge will be in recovering these cost increases," he says. This could mean "high single-digit increases, and in some cases double-digit increases" in Whirlpool Europe's selling prices.

Further globalisation across Whirlpool as a whole, and new programmes in Europe to increase brand loyalty among customers - a perennial problem for the white goods industry - are likely.

But achieving parity with Whirlpool in the US on operating margins is "absolutely achievable" without moving to this next stage, Mr Meneses says. "We are two or three points off at present, and are making progress. We have always maintained that we can do it."

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Tension surrounds Algerians in France

After the Christmas jet hijack, Moslems living in Paris fear a backlash, explains John Ridding

There was an air of unease yesterday in the Café du Dome in Barbès, a district in northern Paris with a large Algerian community. The Christmas hijacking of an Air France airliner by Islamic militants and the murder of three French priests in Algeria on Monday dominated conversation.

"It is tragic what is happening. Algeria is being torn apart," said Hamid, a mechanic who works in France in the mid-1980s. He fears that his new homeland is being dragged increasingly into Algeria's civil war and expresses concerns about the implications for France's Algerian community, which numbers more than 1m, and for other Moslem groups in France.

"We are worried that the troubles will come to France and build a feeling of hostility towards ordinary Moslems," says one of Hamid's friends as he grinds his Gauloises into an ashtray. Such concerns among France's Moslems have been fuelled over recent months by a series of crackdowns on suspected Islamic militants by Mr Charles Pasqua, the hardline interior minister. Mr Pasqua determined to prevent the spread of the Algerian conflict to France, has launched a series of security measures since the summer, from stop and search

operations to the expulsion of suspected Moslem radicals.

Mr Pasqua believes that France's Moslem community has been infiltrated by extremists. In raids last month, he claimed to have smashed an international support network for the Armed Islamic Group (GIA), the most militant opponents of the Algerian government and the perpetrators of the Christmas hijack. Most Moslems play down the threat from extremists in France. "There is little support for them. And I think there are very few here," said one delegate to last week's congress of the Union of French Islamic Organisations.

Many Moslem groups, such as the National Council of French Moslems, endorsed the storming of the Air France airliner in which four Islamic extremists were killed. They also backed French policy towards Algeria. "France is the best-placed western country to play a significant role in the search for a democratic solution to the Algerian drama," the council said.

There are, however, growing concerns about attitudes to Moslems in France. "First there have been the security crackdowns, then there was the banning on wearing headscarves in classrooms," says Yusef, a student who lives in Nanterre, a suburb to the west of Paris with a significant

large Algerian population. "There is a feeling that tolerance is being strained."

The relationship between France and its Moslem community remains fragile. "The Moslems in France are a disparate community and France has still not come to terms with its Algerian history," says Mr Dominique Moïsi, deputy director of the French Institute for Foreign Affairs. "They will be destabilised by the events of the past few days." The relationship may face further strains, particularly if the number of immigrants from Algeria increases.

Demands for political asylum from France's former colony are rising steadily, according to statistics released yesterday by the French Office for the Protection of Refugees. In November 300 Algerians applied to France for asylum, more than 20 per cent higher than in October and double the number in June.

As the Algerian civil war escalates, the number of immigrants is expected to rise further. With urban problems already a serious social concern and with political parties of the extreme right such as the National Front firmly opposed to immigration, the concerns of Hamid and his friends are likely to become more acute.

Britain 'lagging Germany on labour costs'

By Robert Taylor, Employment Editor, in London

Britain's labour competitiveness is in danger of falling rapidly behind that of Germany as both countries pull out of recession, the Confederation of British Industry warned yesterday.

In its latest pay trends survey the CBI said average UK settlements showed an increase of 8.4 per cent increase in the three months to November among manufacturing companies and of 4.3 per cent in the services sector.

It added that higher manufacturing productivity was masking the impact of high wage increases on the country's competitiveness. Official earnings figures, which include overtime and bonuses, are showing a 4 per cent annual rise. While manufacturing productivity grew by 3.7 per cent according to provisional figures for the second half of the year, UK unit labour costs dropped by 2 per cent in 1994.

A few years ago that would have given UK competitiveness an "exceptional boost" as Germany struggled with the problems of reunification. Mr Robbie Gilbert, the CBI's employment affairs director said. But the Germans had cut unit labour costs in the western part of the country by 6 per cent in the past year.

"We are falling behind again," warned Mr Gilbert. "With price rises low, British workers are receiving bigger real rises than the employees of our major competitors - many of whom are now accepting real cuts in pay." German labour market statistics show 7.5 per cent growth in industrial productivity to August year on year, average hourly earnings increases of only 1.9 per cent and a drop in unit industrial labour costs of 5.8 per cent.

The latest forecasts for Germany, published last week by the Paris-based Organisation for Economic Co-operation and Development, suggest its unit labour costs will grow by 0.1 per cent next year and 1 per cent in 1996.

By contrast the OECD expects the UK's unit labour costs to grow by 1.6 per cent in 1995 and 3 per cent in 1996 although the report said productivity performance had been strong this year in the UK and real wage growth had remained moderate.

The CBI survey came too late to be considered in yesterday's monthly monetary meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, the governor of the Bank of England. They are thought to have decided against an early rise in interest rates.

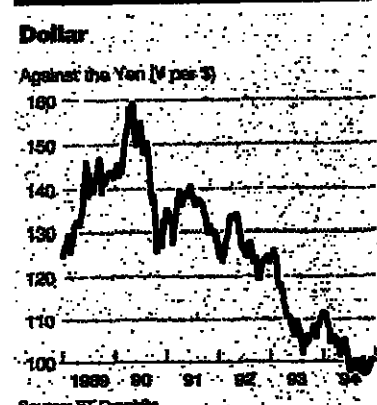
A Treasury spokesman noted that recent developments on pay and unit labour costs in British industry had been "very good".

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Feel-bad recovery, Page 8

THE LEX COLUMN

ITT in focus

FT-SE Index: 3095.8 (+12.4)



Source: FT Graphics

ITT, the company that was once the arch conglomerate, now preaches the virtues of focus. Indeed, after the disposal of its non-insurance financial services activities, it will be more focused than at any time in its recent history. It has taken Mr Rand-Araskog 15 years as chairman to get to this point, but shareholders should be pleased.

In the past month ITT's stock has climbed by more than 10 per cent, or 8 per cent against the market, as investors have taken in the implications of the withdrawal from financial services. The move brings in net cash of \$8m to \$3.5m and leaves the group with three well-defined legs: manufacturing, insurance and leisure. In spite of the new focus ITT concedes that there is no special synergy between these businesses, and the group's rating suffers a "conglomerate discount".

Analysts suggest the value of the individual parts could be as much as \$130 a share, compared with \$87 now. Earlier this year, ITT itself raised the tantalising prospect of a break-up. A self-sponsored dismemberment would undoubtedly be in shareholders' interests.

There is a risk, though, that ITT's break with the past is less pronounced than recent transactions suggest. The \$1.7m purchase of the Caesars World gaming group, announced just before Christmas, makes eminent sense since the fit with ITT's Sheraton hotels is excellent. Less logical is the proposed acquisition of the Madison Square Garden sports and entertainment company, a move which provoked an 8 per cent fall in ITT's share price in the week it was announced. At least the group decided not to diversify into the risky broadcast television sector. That would have represented an unwelcome return to old-style ITT behaviour, where expansion took precedence over the pursuit of shareholder value.

Mexico
The Mexican peso's sharp fall and the government's failed efforts to defend it have significantly increased the cost of servicing Mexico's debt while sharply reducing the nation's ability to pay for it. But the present emergency need not prove a rerun of 1982.

The existence of NAFTA should limit the hurt; it is in the interests of the US and Canada to prevent a full-blown financial and economic collapse in Mexico that could culminate with immigrants and cheap imports pouring over their borders. A comprehensive

US dollar/Yen
The US dollar's long-term depreciation against the yen appears to have stopped - at least for the moment. Most indicators are supporting the dollar. In spite of the 15 per cent year on year increase in Japan's current account surplus during November, the underlying trend remains downward. For the first 11 months this year, the politically contentious surplus fell nearly 10 per cent in yen terms and 1.9 per cent in dollar terms. Interest rate differentials are also moving in the dollar's favour, as long as Japanese interest rates remain at their historic lows, and the Fed continues to tighten monetary policy, the US currency should become increasingly appealing.

The only thing limiting an immediate dollar rally is the continuing reluctance of Japanese investors to buy dollar-denominated assets. Japanese institutions discovered to their cost this year that the marginal benefit offered by real US interest rates can

be destroyed in a single day through adverse currency movements. They need to be substantially compensated for the risk by more than a couple of percentage points. Unless the US interest rate cycle peaks at a higher level than the consensus, the Japanese may continue to be reluctant to invest in the US. That reluctance could significantly limit any appreciation of the dollar early next year. Any respite for the US currency is likely in any case to be temporary. While the interest rate cycle may support the dollar in the short term, the yen's long-term appreciation remains assured.

Spain
Spain and Italy tend to be lumped together from an investment point of view as high-yielding Mediterranean markets on Europe's periphery. For much of this year, this comparison has seemed unfair on Spain, a country which has its fair share of economic troubles and political instability, but not apparently on the same scale as Italy. However, in the past few weeks, the gravity of Spain's home-grown political problems has intensified amid mounting evidence of links between the current administration and illegal anti-terrorist activities.

It is not surprising that the peseta has weakened against the D-Mark in the past few weeks and is now below its former floor under the European exchange rate mechanism. The gap between yields on Spanish bonds and German bonds has also widened, in common with the performance of Italian bonds. But more recently Spanish bonds have underperformed their Italian equivalents. This is likely to continue, especially if foreign investors' confidence in Italy remains appreciably.

In Italy, political chaos is fully priced into the market - in Spain this is not yet the case. An added risk for bond investors comes from the inflation outlook: poor inflation figures for January could lead the Bank of Spain to increase short-term interest rates.

UK officials near top of international pay league

By Andrew Adonis in London

Britain's civil servants are better paid than almost all their international counterparts, according to a paper published today.

Only Japan's senior officials come out above Whitehall's in the pay league of civil servants in leading states within the Organisation for Economic Co-operation and Development, according to the paper by the European Policy Forum, a London-based think tank.

The forum says UK permanent secretaries - the cream of Whitehall - are paid markedly more than their German, French and US counterparts.

The figures, calculated from 1990 pay rates in US dollars at purchasing power parity, are taken from a recent study of senior civil service pay in 11 countries within the OECD carried out by researchers for the Paris-based organisation.

The figures also show that during the 1980s UK permanent secretaries were the only top civil servants in the 11 states whose pay rose by more than the rise in per capita GDP, thanks to big increases in 1985 and 1986.

Mr Graham Mather, president of the European Policy Forum and a Tory MEP, said: "These figures end the myth that British top civil servants are paid less than their equivalents overseas and suggest that it is time to reassess their performance criteria."

At \$125,000 in 1990, the basic salaries of British permanent secretaries are shown by the study to be just behind Japanese levels. By contrast, counterparts in tank.

■ Editorial Comment...Page 9

France were paid \$70,000, in the US \$90,000 and in Germany \$100,000.

The figures exclude most perks and bonuses, but include the substantial bonuses for German and Japanese senior officials that form an intrinsic part of the salary.

Britain also ranks second of the 11 for the pay of its second and third-tier civil servants.

In a submission to Mr David Hunt, minister for public service, the think tank calls on the gov-

ernment to abandon plans for a special new top pay scale, to start in April, which would cover permanent secretaries and Sir Robin Butler, the cabinet secretary.

Permanent secretaries are paid \$95,000 a year and Sir Robin \$118,000. The new salary scale was proposed in last July's civil service white paper, although the government has yet to decide whether to proceed.

In his submission to Mr Hunt, Mr Mather claims it would be "great political folly" to introduce a "super pay league" until "clear policy target agreements are established between senior officials and ministers."

Such agreements would make salaries more contingent upon performance, a move that has been resisted by permanent secretaries, although the chief executives of the new executive agencies are on contracts and eligible for bonus payments.

Ms Liz Symons, general secretary of the First Division Association of senior civil servants, said she was "astounded" by the OECD figures. "Other countries have not got career civil servants of our kind, so comparisons are very difficult," she said.

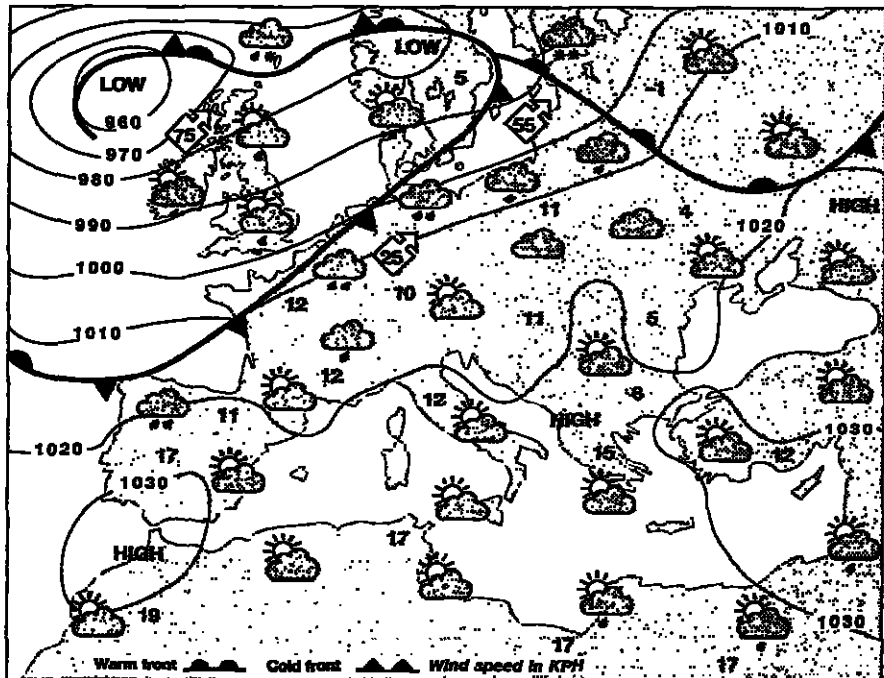
FT WEATHER GUIDE

Europe today

A cold front will move into western Europe producing rain in southern Sweden, the Low Countries, France and north-west Spain. The British Isles will have widely scattered showers and occasional sunny periods. Strong winds are expected in north-west Ireland. Warm air will be pushed into Scandinavia, causing snow in Finland and northern Sweden. Eastern Europe will be mostly overcast with unseasonably high temperatures. A high pressure system over Albania and Italy will bring settled conditions to the Mediterranean and the Balkans. Remnants of an active low near Turkey will mean scattered showers in Turkey and Israel.

Five-day forecast

A high pressure system will build over the UK while low pressure systems will move to the Mediterranean and Scandinavia. As a result, periods of rain or snow are expected in Scandinavia. The UK will turn colder during the weekend and winds will become light. Rain is expected in central Europe with snow in the Alps. The western Mediterranean will be unsettled with showers or rain but eastern regions will be sunny.



Warm front, Cold front, Wind speed in km/h

TODAY'S TEMPERATURES

	Maximum	Beijing	fair
	Celsius	Beifrost	snowed
Abu Dhabi	sun 25	Befgrade	cloudy
Accra	fair 32	Berlin	rain
Algiers	sun 18	Bermuda	showers
Amsterdam	rain 12	Bogota	fair
Athens	sun 15	Bombay	fair
Athens	cloudy 15	Buenos Aires	rain
B. Aires	cloud 29	Budapest	cloudy
B.Ham	shower 10	C.hagen	rain
Bangkok	sun 35	Caro	sun
Bangkok	fair 15	Care Town	sun

Despite political concerns, prospects are bright, says Graham Bowley

Revival in gilts set to continue



OUTLOOK 95

A dark and bruising year for investors in UK government bonds finally draws to a close. The prospect for gilts next year looks a lot brighter but political uncertainty could again cast a shadow over the market. Concerns about the pace of economic growth, inflation and rising interest rates will no doubt continue to dominate market sentiment. But further displays of anti-inflationary zeal by the UK authorities, a more benign international environment and proposed gilt market reforms promising greater transparency and liquidity should support prices.

Gilts began this year in a positive mood, with the yield on the 10-year benchmark bond at a low of 6.1 per cent in January. What happened next has been well-documented - a turn upwards in US interest rates in February, the unwinding of speculative bond positions, highly-leveraged funds and bond investors fleeing the market at the prospect of rising inflation and higher interest rates worldwide.

The US, much further advanced in the economic cycle, led the way. In spite of much talk of "coupling", European countries, many barely out of recession, followed suit. An explosion in German money supply growth added to the jitters and the UK, with strong economic growth and a poor record on inflation, was badly hit.

Gilt yields climbed to around 9 per cent by September. Part of this 300 basis point rise was due to the increase in real yields attributable to stronger economic growth; the yield on index-linked bonds rose by more than 100 basis points to 8.9 per cent in September.

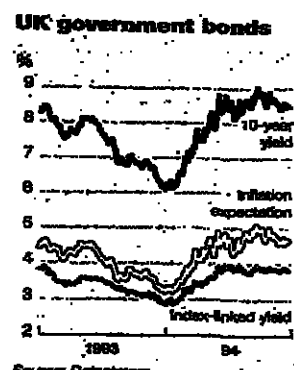
The remainder was due to a rise in inflation expectations and a risk premium associated with, for example, political uncertainty. The difference between nominal and index-linked yields, a rough measure of inflation expectations, jumped from 3.2 per cent at the turn of the year to 5.1 per cent by September, while actual inflation averaged around 2.4 per cent - a clear sign that the markets doubted the authorities' ability to keep inflation under control.

Since the autumn, however, things have changed. There have been modest signs of stability, as yields have fallen back to 8.5 per cent, and the proportion of that yield due to inflation expectations has shrunk. The Treasury and the Bank of England can take much of the credit, having moved the transparency of economic policy. They produce monthly inflation reports and publish minutes of monthly meetings between the chancellor and the Bank governor.

Most important, however, they have twice raised interest rates in September and in December - to leave base rates at 6.25 per cent. The rises were well received by the markets as timely and aggressive moves to head off inflation.

At last, it seems, gilt investors are beginning to believe the authorities are committed to keeping inflation low. It was their reluctance to do so that caused much of this year's difficulties. "Gradually, more and more sceptics are being won over," said Mr Ian Shepherson of Midland Global Markets. "Next year is going to see a coming together of the actual economic fundamentals and what the market perceives them to be - something which has not happened this year."

Mr Kevin Adams of BZW agrees: "Hopefully, 1995 will be a year in which the market



Source: Outperform

begins to see that the authorities are operating in a pre-emptive fashion to ensure inflation remains subdued." He thinks next year will see a flattening of the yield curve, with the spread between short and long maturities narrowing to less than 100 basis points, and the spread against German bund yields falling for a time to below 100 basis points.

He says that one crucial question for next year is the size of the UK output gap - the difference between the actual growth rate in the economy and its theoretical potential growth rate. If all spare capacity were used, this will determine how much longer the UK economy can grow at above-trend growth before beginning to overheat.

The OECD estimates the gap at 4 per cent. With trend growth rate estimated at around 2 1/2 per cent, this means the UK economy could have two to three years to continue growing at a rate of around 3 1/2 per cent before inflationary pressures begin to emerge.

Another boost to the gilt market next year is likely to come from an improvement in government financing. This year's busy funding programme weighed heavily on the gilt market early in the

year, but the public sector borrowing requirement is now expected to fall from £24.5bn in 1994-95 to £21.5bn in 1995-96.

Further good news should come from various structural reviews. A gilt "repo" market and a calendar for gilt auctions are being considered, both of which would make the market more attractive to international investors. There is also the possibility of legislation forcing pension funds to hold more gilts rather than equities.

"This would provide a new boost for gilts from overseas flows," said Mr Mark Reckless of S.G. Warburg, who estimates the impact could be to 15 basis points narrowing across the yield curve.

However, perhaps the overriding influence on gilts next year will be the international environment. "This should be supportive, particularly with the US economy slowing and [US] interest rates near their peak," said Mr Adams.

Others are more cautious. Mr Paul Cavalier of Lombard Odier said: "Any progress will be limited, with growth picking up across Europe and interest rates heading upwards, although there is the potential for the UK to perform the best of the European markets."

Towards the end of next year, however, political concerns may begin to weigh heavily on the gilt market as investors begin to worry that the government, lagging in the opinion polls, will be tempted to cut taxes to engineer a pre-election boom.

US prices show little change in quiet trade

By Lisa Branstetter in New York and Corinne Middelmann in London

US Treasury prices were little changed in quiet trading yesterday morning as investors focused on an almost flat yield curve.

At midday, the 30-year government bond was down 1/8 at 96 1/8, yielding 7.761 per cent and the two-year note down 1/8 at 99 1/8, to yield 7.690 per cent.

GOVERNMENT BONDS

The spread between yields on two-year notes and the long bond is down to 7 basis points, and many believe it could go negative by early next year.

German bunds lost early gains and ended lower after the Bundesbank issued the first DM33bn tranche of the government's new year bond.

Market participants were disappointed by the 7.375 per cent coupon - lower than the 7.5 per cent most had expected - and the pricing of the issue, and dealers reported little demand.

Another tranche is due to be auctioned today, and in the absence of buyers so close to year-end, the supply could weigh on prices, dealers said.

French bonds weakened in after-hours trading, dragged down by the decline in bunds and a drop in the three-month Fibor futures contract.

UK gilts drifted higher in an uneventful session, slightly outperforming their continental European counterparts. The March long gilt future closed at 102 1/2, up 1/8.

NEWS DIGEST

Portugal raises Es19.4bn from sale of bank stake

Portugal has raised Es19.4bn (\$119.6m) from the privatisation of 19.5 per cent of Banco Fomento e Exterior, a trade and investment bank, in an oversubscribed public offer on the Lisbon stock exchange, writes Peter Wise in Lisbon. Discounted prices, dividend pledges and tax concessions proved strong attractions for small domestic investors, making the sale a success for the government's "popular capitalism" programme. Interest from foreign investors, however, was negligible.

Orders were placed for 33.3m shares, although only 15.6m were on offer. Demand was particularly strong for a 3.4m share tranche reserved for small investors at a discount of 8.5 per cent to the basic offer price of Es130,000 a share.

Domestic investors were also attracted by the promise of a 1995 dividend of at least Es60, and by tax allowances that do not apply to non-residents. Foreign investors bought only 0.83 per cent of the bank.

Bank Austria forecasts downturn in profits

Bank Austria, the country's largest bank, said its 1994 pre-tax profits would fall by a quarter to Sch4.5bn (\$405m) mainly because of poor results from auto-account trading, writes Ian Rodger in Zurich. Trading income would be down 64 per cent to Sch50m, as results from trading securities, currencies, precious metals and derivatives were all below those of 1993.

The bank has also faced sharply increased employee pension charges this year, after changes in a scheme for most of its employees. Provisions for bad debts would also be slightly higher than in 1993, the bank said, and dividends would be at least maintained. Assets are expected to reach Sch630bn, up 5.2 per cent from a year ago.

German insurer to raise holding in AGF to 5%

AMR, the German insurance group, is planning to raise its stake in Assurances Generales de France to 5 per cent and become part of a group of stable shareholders when the French insurer is privatised, writes John Riddling in Paris. The German company, which currently holds 2.57 per cent of AGF, intends to raise its stake by the end of June next year even if its French partner has still to be privatised at that date.

AGF is on the list of 21 public-sector groups slated for sale by the French government. Its privatisation, originally expected last autumn, has been delayed by the depressed state of the bond market which has significantly reduced the company's value.

In addition to AMR, other likely core investors include Societe Generale and Paribas, the French banking groups. The creation of core investors is aimed at ensuring a smooth transition to the private sector.

Topdanmark changes articles of association

Topdanmark, the Danish insurance group, has resolved a serious debt refinancing problem after changing its articles of association to give shareholders greater influence, writes Hilary Barnes in Copenhagen.

The group's most recent debt totalling about DKR1.5bn (\$922m) in 1995.

Attempts earlier this year to solve the financing problems were blocked by Danish shareholders, who said they would not subscribe to a new share issue until a system of one vote per shareholder was changed to one vote per share held.

The voting change means large shareholders have agreed to support a DKR175m share issue next year, Topdanmark said. The two biggest shareholders are Eureka BV (an alliance between insurance companies in Sweden, the Netherlands, Portugal, the UK and Denmark) with 30 per cent, and Tryg, the Danish insurer, with 19 per cent.

The group is also in the process of completing arrangements to raise a new DKR300m loan, while Top Insurance will pay a dividend of DKR300m to Topdanmark, the group holding company, for 1994.

Australian drugs group in US marketing deal

F.H. Faulding, the Australian pharmaceutical group, said yesterday that Bristol-Myers Squibb, the US drugs company, had agreed to acquire exclusive US marketing rights for Faulding's new oral sustained-release morphine product, writes Nikki Tait in Sydney.

The drug, patented by Faulding, will be marketed in the US under the Kadian trade name. The Australian company said it expected to file for approvals from the US Food and Drug Administration by the end of June, and - assuming these are granted - to launch the product in 1996.

WORLD BOND YIELDS

Coupon	Red	Price	Day's	Yield	Week	Month
	Chg		Change		ago	ago
Australia	6.500	98.004	98.010	+0.070	8.89	10.15
Belgium	7.750	100.000	99.970	-0.030	8.82	8.40
Canada	8.000	120.000	120.000	+0.000	8.98	8.06
Denmark	7.000	120.000	120.000	+0.000	8.94	8.82
France	6.000	100.000	100.000	+0.000	7.89	7.28
Germany	7.500	104.000	104.000	+0.000	8.11	8.17
Italy	7.500	110.000	110.000	+0.000	7.50	7.51
Japan	4.000	100.000	100.000	+0.000	11.87	12.02
UK	8.500	98.000	98.000	+0.000	8.89	8.89
US	7.500	100.000	100.000	+0.000	7.50	7.50

Country	Yield	Week	Month
		ago	ago
Australia	8.89	10.15	10.36
Belgium	8.82	8.40	8.98
Canada	8.98	8.06	9.18
Denmark	8.94	8.82	8.86
France	7.89	7.28	7.33
Germany	8.11	8.17	7.97
Italy	7.50	7.51	7.38
Japan	11.87	12.02	11.85
UK	8.89	8.89	8.89
US	7.50	7.50	7.50

Source: M&S International

US INTEREST RATES

Yields on Treasury bills and bonds

Yields on Treasury bills and bonds

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ITALY

NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES

LIFFE Lira 200m 100ths of 100%

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INTERNATIONAL COMPANIES AND FINANCE

SCA buys out share of venture with Scott Paper

By Hugh Carnegie
in Stockholm

SCA, the Swedish forestry products group, yesterday moved to bolster its leading position in the world market for adult incontinence products by buying out the balance of a joint venture it set up with Scott Paper of the US.

Mölnlycke, an SCA subsidiary, is to acquire Scott's 50 per cent interest in Scott Health Care, which the two companies set up in 1992.

The price of SKr400m (\$43.4m) excludes Mölnlycke's share of cash balances worth about SKr100m.

Scott Health Care, which is based in Philadelphia, has annual sales of more than \$100m in the US and Canada for its adult incontinence and wound care products. It is an

important part of Mölnlycke's operations in the European and North American adult incontinence markets.

Developments in recent years in the manufacture of "tuff products", or absorbent cellulose materials, have made a big impact in the fiercely competitive market for disposable baby nappies. However, another spin-off has been in similar products for adult incontinence.

Mr Bo Felner, Mölnlycke's chief executive, said his company had captured about a 20 per cent share of this market worldwide, with annual sales of more than SKr4bn. While total sales of baby nappies are stable in developed countries, sales of adult products are growing by up to 7 per cent a year.

Mölnlycke recently ran into

difficulties in the baby nappy sector, where its products, including the brandnames Pampers and Libero, have been battling for market share in a price war with the consumer product groups Procter & Gamble and Kimberly Clark. Earlier this month, it announced a SKr1.3bn rationalisation programme to improve competitiveness and stem reverses which caused a 19 per cent fall in Mölnlycke's operating profit in the first nine months of the year.

Scott Health Care was set up following the enactment of the North American Free Trade Agreement. It merged Mölnlycke's Canadian operations with the adult incontinence operations of Scott Paper, which were previously run under licence from Mölnlycke.

Spanish telecoms licence goes to Airtel

By Tom Burns
in Madrid

Airtel-ASR, a consortium backed by AirTouch of the US, British Telecommunications and the domestic banking groups Banco Santander and Banco Central Hispano (BCH), was yesterday awarded a licence to install a second mobile network in competition with Telefonía, the government-controlled telecoms operator.

The licence to develop a GSM (global system of mobile communications) system requires heavy investment but holds out the promise of considerable income from a mature telecoms market that has arrived late to the cellular bandwagon.

Under the terms of the award, Airtel undertakes to offer nationwide GSM digital facilities within five years. The installation of the mobile network represents an initial investment cost of at least Ptas100bn (\$750.9m), on top of the consortium's Ptas50bn initial cash bid last month when it entered the contest for the licence.

The government preferred Airtel's bid to the one entered by Cometa-SBM, a consortium backed by Banco Bilbao Vizcaya (BBV) and by Vodafone, the UK cellular telephones group.

Cometa made a higher cash offer, of Ptas90bn, but Airtel was understood to have offered better guarantees covering industrial investment, job creation and research and development.

Airtel's prize is a licence, as a second operator, to break into a mobile telephony market forecast to have a turnover of Ptas210bn and 2m users by 1998. Telefonía, which already operates an analog cellular telephone network, expects to earn Ptas40bn from 400,000 subscribers this year.

AirTouch has 15.8 per cent of Airtel; BBV owns 6.3 per cent and Santander and BCH share 27.4 per cent. Among the other shareholders are five regional savings banks which jointly own a stake of 16.8 per cent.

Comalco studies sale of US unit

By Nikk Tait in Sydney

Comalco, the Australian aluminium producer controlled by the CRA mining group, is considering selling a 100 per cent holding in Commonwealth Aluminium Corporation, its Kentucky-based aluminium products operation, through a public flotation in the US.

The Australian company said yesterday it had filed a prospectus with the US Securities and Exchange Commission, although it stressed it would not make a final decision until February.

In the prospectus, Comalco said it was looking at selling

10m shares, with underwriters' over-allotment options comprising a further 1.5m. The indicated price is US\$23.75. Although there is no guarantee that this will be the actual price at which the shares are sold, it indicates a potential stock market valuation for CAC of about \$270m.

Comalco acquired the US operations from Martin Marietta, the defence group, almost a decade ago. CAC, which takes in aluminium rolling and recycling facilities in Lewisport, Kentucky, has remained a separate entity within the Comalco group of operations.

According to Comalco's last annual report, CAC made a small loss in 1993, in spite of achieved record production and sales levels, with the latter figure standing at A\$607.9m (US\$471.9m), up from A\$544m in the previous year.

The deficit was blamed on overcapacity in the US rolled products market, and in August this year, Comalco noted that its subsidiary had returned to profit on the back of higher average selling prices and continued volume increases.

Although it said that price increases at that stage had only covered the increases in

input metal costs, it suggested that market demand would remain strong. A cold rolling plant upgrade, due for completion in early 1995, should also expand capacity.

Shares in CRA, which is 49 per cent owned by RTZ of the UK, rose 34 cents to A\$18.16 after its Henderson Iron subsidiary said it had negotiated price rises for iron ore supplied to Japanese steel mills for 1995-96, in the annual round of contract negotiations.

Prices for lump ore will rise by 7.9 per cent to \$5.89 US cents per dry long ton unit. The price for fines by 5.8 per cent to \$7.15 cents.

Bank of NY cements role in ADR sales

By Patrick Haverson
in New York

Bank of New York is to buy the American Depositary Receipt (ADR) business of Bank of America, in a deal that cements its position as the leading ADR bank in the US.

ADRs are baskets of shares of foreign companies denominated in dollars and held on deposit at US banks. They make it easy for foreign companies to sell their stock to US investors.

In recent years their popularity has grown, as US investors have bought more foreign shares in an attempt to diversify their portfolios and participate in the rapid growth of many non-US equities markets.

Under the agreement, Bank of New York will buy from Bank of America some 90 ADRs of companies from Germany, Hong Kong, Italy, Japan, Mexico, Singapore and the UK.

Bank of New York currently issues ADRs for more than 800 foreign companies from 44 countries.

Shake-up likely at UK travel group

By David Blackwell
in London

First Choice Holidays, the UK travel group, is in talks with German bank Westdeutsche Landesbank, which has an indirect stake, that could lead to a takeover.

Among options under consideration are the resignation from the First Choice board of Mr Christopher Rodrigues, chief executive of Thomas Cook, which has a 21 per cent stake in First Choice. He would be replaced by a director from WestLB, which owns 90 per cent of Thomas Cook.

Mr Francis Baron, First Choice chief executive, has made no secret of his desire to strengthen links with WestLB. The latest talks on boardroom changes are seen as a means of developing the liaison.

Thomas Cook bought the stake in First Choice last year, helping it to fight a hostile takeover bid from Airtroups, a rival tour operator.

First Choice, known as Owners Abroad until August this year, had hoped the link with Thomas Cook would enable it

to make substantial savings through co-operation with LUT, the German travel company 34 per cent owned by WestLB.

By October, however, relations with the German bank had been soured by a succession of cancelled strategy meetings and the failure of planned joint projects.

Few of the expected benefits of the link between First Choice and LUT had been realised.

It is understood that the "strategic alliance" has failed to win cost savings through shared aircraft maintenance, fuel buying and spares purchasing. Further, it has failed to give First Choice greater muscle in booking holiday accommodation.

The part of the link which has so far proved successful is with the retail side of Thomas Cook, which has delivered a significant amount of business.

However, some industry observers have said the link has hampered First Choice's efforts to sell holidays through other agents.

Obituary: Pierre Dreyfus

Force for growth at Renault

Pierre Dreyfus, the former chairman of Renault who died on December 25 at the age of 87, was one of France's most influential post-war industrialists and a driving force behind the expansion of the state-owned motor company.

When Dreyfus took charge in 1955, Renault had an annual production of 200,000 vehicles. When he stepped down 20 years later the production lines were delivering 1.4m vehicles a year.

Behind the numbers lay a series of innovative and successful products. The Renault 4, Renault 16 and Renault 5 all left the drawing board during Dreyfus' chairmanship. All achieved significant commercial success, with the Renault 5, of which more than 5m were built, becoming Europe's best-selling car in the early 1980s.

As Mr Louis Schweitzer, Renault's current chairman, put it: "Under Pierre Dreyfus' chairmanship, Renault was to produce a series of models that would count as some of the greatest successes of the European motor industry."

Dreyfus was also behind international expansion in the company's sales. By the time he bequeathed management of the company to his successor Mr Bernard Vernier-Pallier, Renault was deriving half of its turnover from abroad.

During his tenure at Renault, the company was commonly referred to as "a shop window" for French industrial



from the market.

As well as his industrial achievements at Renault, Dreyfus will be remembered for his development of social policy and trade union relations at the company. Following his nationalisation after the second world war, Renault became a showcase of state ownership and a crucible of social policy. Dreyfus was responsible for many of the achievements in that sphere and for a series of innovations which became widely adopted throughout French industry.

In particular, he introduced in 1955 the first collective bargaining pay agreement at the company. In 1962, he announced the move to four weeks' paid holiday a year.

During his tenure at Renault, the company was commonly referred to as "a shop window" for French industrial

policy. At the centre of this description lay the close management consultation with the Commission Générale du Travail.

The important role played by the unions, however, and the CGT in particular, was to become a substantial obstacle to Renault after Dreyfus' departure. During the late 1970s and 1980s a series of strikes and union opposition to restructuring and efficiency measures were principal factors in the company's decline into the red. Restructuring measures have now been implemented, and Renault has joined the ranks of the world's most profitable motor groups.

Dreyfus' achievements during his tenure at Renault drew the attention of French political leaders and prompted a return to the political arena, where he had started his career as a civil servant in the 1930s. In 1981 he was appointed industry minister in the Socialist government of Mr Pierre Mauroy, the prime minister, and was responsible for implementing the administration's nationalisation programme.

Ironically, given Dreyfus' position as a champion of nationalised industry, his death coincides with Renault's move towards the private sector. A partial privatisation earlier this year is expected to be followed in 1995 by the end of state control.

John Ridding

Pentos puts Athena into receivership

By Raymond Snoddy
in London

Pentos, the specialist UK retail group, yesterday forced one of its subsidiaries, the 167-shop posters and greeting cards chain Athena Holdings, into administrative receivership.

Mr Bill McGrath, chief executive of Pentos, decided it was impossible to stem the losses at Athena and took the rare step of withholding further funds.

The directors of Athena Holdings, which in the six months to July 2 lost an estimated \$5m (\$7.7m) before exceptional items on sales of \$16.2m, then called in accountants Grant Thornton as administrative receivers.

"We couldn't give it [Athena] away," said Mr McGrath, who was given the task of restructuring Pentos after the removal of its founding chairman, Mr Terry Maher.

Mr McGrath said the decision to force Athena into receivership was not taken lightly.

He believes it would have taken a further \$5m-\$10m to take Athena to break-even and that the money would be better invested in Pentos' other businesses, such as Dillons, the bookellers, and Ryman's, the stationery group.

Pentos shares yesterday closed 2p lower at 144p, less than one-tenth of their peak level.

URBAN CREATION 95
Creation of Earth Friendly Cities
Technologies to Revitalize and Create Environmentally Cities

This exhibition considers the creation of "earth friendly cities" and the maintenance of the environment from a global perspective through the pooling of advances in various development technologies and the examination of their application to city development. It seeks the exchange of technology and information with a view to enriching and revitalizing urban life through the application of these technologies.

Period: January 27 (Fri) - 30 (Mon), 1995
Open Hours: 10:00 a.m. - 5:00 p.m.
Location: Tokyo International Trade Fair Grounds
Organizers: Urban Infrastructure & Technology Promotion Council / Urban Design Center
Admission: Visitors from abroad may enter free of charge subject to registration at entrance.

For further information please contact:
URBAN CREATION 95
c/o Japanese Trade Office
1-1-1, Nishi-Shinjuku, Shinjuku-Ku, Tokyo 163, Japan

Residential Property Securities No. 2 PLC
£200,000,000

Mortgage Backed Floating Rate Notes 2018
Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £2,800,000 have been drawn for redemption on 31st January, 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-
674 702 729 758 786 815 844 872 900 928
955 983 1016 1044 1071 1099 1127 1155 1183 1212
1242 1269 1296 1326 1357 1384 1411 1438

On 31st January, 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

S.G. Warburg & Co. Ltd.
2 Finsbury Avenue, London EC2M 2PA
or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 31st January, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date.

£73,500,000 nominal amount of Notes will remain outstanding after 31st January, 1995.

29th December, 1994

THE LEEDS
LEEDS PERMANENT BUILDING SOCIETY
(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of
£200,000,000
Subordinated Variable Rate Notes
with a maturity of 12 years

Notice is hereby given that for the three month interest period from December 23, 1994 to March 23, 1995 (90 days) the Subordinated Notes will carry an interest rate of 8.575%. The interest payable on March 23, 1995 for the Subordinated Notes will be £71.99.

By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent
December 29, 1994

U.S. \$200,000,000
Floating Rate Subordinated Loan
Participation Certificates due 2000
Issued by Yamachi International (Deutschland) GmbH
for the purpose of funding and maintaining a subordinated loan to
The Hokkaido Tokai Bank Limited

In accordance with the provisions of the Loan Agreement, notice is hereby given that for the three month interest period from December 29, 1994 to March 29, 1995 the Loan Participation certificates will carry an interest rate of 6.675% p.a. and the Coupon Amount per U.S. \$250,000 nominal of the Notes will be U.S. \$4,171.88.

December 29, 1994, London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

SAKURA FINANCE ASIA LIMITED
(Incorporated in the Cayman Islands)

US\$1,200,000,000
Subordinated Floating Rate Notes 2000

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period commencing 29th December, 1994 will be 6.675% per annum. Coupon Payment Date 29th March, 1995.

Coupon Amounts will be
US\$16,687.50 on Notes of US\$1,000,000
US\$8,343.75 on Notes of US\$500,000
US\$1,668.75 on Notes of US\$100,000

SAKURA TRUST
INTERNATIONAL LIMITED
Agent Bank

U.S. \$100,000,000
Floating Rate Subordinated Loan Participation
Certificates due 2000

Issue by
Merrill Lynch Bank AG
(Incorporated in the Federal Republic of Germany with limited liability)

for the purpose of funding and maintaining a subordinated loan to

The Saitama Bank, Ltd.
(Incorporated in Japan with limited liability)

Notice is hereby given that for the interest period from December 29, 1994 to March 29, 1995 the Certificates will carry an interest rate of 6.7% per annum. The amount of interest payable on March 29, 1995 will be U.S. \$167.50 per U.S. \$100,000 principal amount of Certificates.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.
U.S. \$800,000,000

Subordinated Guaranteed
Floating Rate Notes Due 2000

Guaranteed on a subordinated basis
as to payment of Principal and Interest by

The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 29th December, 1994, to 29th March, 1995, has been fixed at 6.625 per cent per annum. Coupon no. 18 will therefore be payable on 29th March, 1995 at U.S. \$8,361.25 per coupon from Notes of U.S. \$800,000 nominal and U.S. \$836.13 per coupon from Notes of U.S. \$50,000 nominal.

The Bank of Tokyo, Ltd.
London
Agent Bank

U.S. \$120,000,000
Subordinated Floating Rate Depository
Receipts due 2000

Issued by Bankers Trust Company Limited
evidencing entitlement to payments of
principal and interest on deposits
made on 27th June, 1990 with the
Frankfurt Branch of

Banco di Sicilia S.p.A.
(Established in the Republic of Italy as a
limited liability joint stock company)

BdS
BANCO DI SICILIA

For the six month period 28th December, 1994 to 27th June, 1995 the Receipts will carry an interest rate of 7.3125% per annum with an interest amount of U.S. \$3,676.56 per U.S. \$100,000 Receipt. The relevant Interest Payment Date will be 27th June, 1995.

Bankers Trust Company, London Agent Bank

U.S. \$200,000,000
Hydro-Québec

Floating Rate Notes - Series FY,
Due July 2002

Interest Period 28th July 1994
28th January 1995

Interest Amount per
U.S. \$10,000 Note due
28th January 1995 U.S. \$294.37

CS FIRST BOSTON
Agent

MGI Secured Obligations Ltd.
MGI Secured Obligations II, Ltd.

announced on December 22, 1994,
offers to repurchase, respectively,
MGI ECU Bonds due 1998
and
MGI (Series II) ECU Bonds due 1998

Copies of the Offer document have been mailed to registered bondholders and are available at the Fiscal Agent, Kreditbank S.A. Luxembourg.

Commonwealth Bank Australia
Commonwealth Bank of Australia ACN 123 123 124
(Successor in law to the State Bank of Victoria)

U.S. \$125,000,000
10-Year Extendible Floating Rate Capital Notes

For the six months 29th December, 1994 to 29th June, 1995 the Notes will carry an interest rate of 6.8875% per annum with an interest amount of U.S. \$653.26 per U.S. \$10,000 Note and U.S. \$65.33 per U.S. \$1,000 Note. The relevant interest payment date will be 29th June, 1995.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

£75,000,000
WOOLWICH
— BUILDING SOCIETY —

9% Fixed Rate/Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from December 23, 1994 to June 23, 1995 the Notes will carry an interest rate of 7.17% per annum. The interest payable on the relevant interest payment date, June 23, 1995 will be £35.75 per £1,000 principal amount and £17.87 per £50,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

ALLIANCE & LEICESTER
Alliance & Leicester Building Society
£200,000,000
Floating Rate Notes due 1998

For the interest period 23rd December, 1994 to 23rd March, 1995, the Notes will carry a rate of interest of 6.4375% per annum with interest amounts of £198.71 per £10,000 Note and £19.87 per £1,000 Note, payable on 23rd March, 1995.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

THE STARS PROGRAMME
STARS 1 PLC
£475,000,000 Class A Floating Rate
Mortgage Backed Securities 2029

Notice is hereby given that the Rate of Interest has been fixed at 8.1625% and that the interest payable on the relevant Interest Payment Date March 27, 1995 against Coupon No. 17 in respect of £10,000 nominal of the Notes will be £169.77.

December 29, 1994, London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

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Higher orders boost Mackie

By Tim Burt

Shares in Mackie International rose 12p to 214p yesterday after the Belfast-based precision engineering group announced sharply increased orders for its textile machinery and environmental controls equipment.

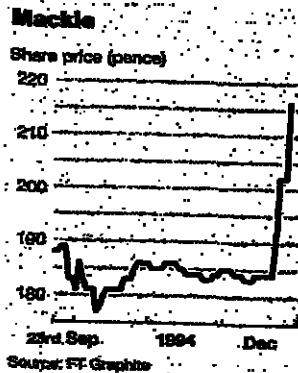
The company, whose September flotation on the United Securities Market was hailed as a sign of growing business confidence in Northern Ireland following the IRA ceasefire, said it had won orders worth \$3m - almost matching its total first half sales.

Mr Pat Dougan, chief executive and holder of 20 per cent of the equity, said the orders would both boost sales and secure the jobs of the group's 380 workers.

"We will press ahead with an \$8m project to install new equipment, which could lead to another 50 jobs," he said.

The announcement was welcomed in west Belfast, the UK's worst unemployment blackspot, where Mackie is the only surviving precision engineering group.

"The company looked as



Source: FT Graphix

though it was on the way out a few years ago, but it has been turned round successfully," said Mr Joe Hendron, MP for west Belfast.

In the two years to 1991, sales dropped from £30m to £8m before the Northern Ireland Office helped rescue the company and appointed Mr Dougan.

The upturn in orders is expected to push pre-tax profits up to £3.5m on sales of about £30m next year, against forecasts this year of £1.9m profits and turnover of £19m.

James Dickie chief quits

James Dickie, the engineering components manufacturer, yesterday announced the resignation of Mr Hugh Jack, the chairman. He is succeeded by Mr Peter Bullock, a non-executive director.

Mr Jack leaves on a high note: the company last month reported a strong full-year performance for 1994 coupled with a return to a full listing.

That was followed with an announcement that trading in the first quarter of the current year was substantially ahead of the same period last year.

Mr Bullock is also a director of 600 Group and Syntex, and was formerly group chief executive of James Neill, joint managing director of the UK Electronics Group and managing director of Flynn.

Dominating a niche market

1994 has seen Inspec catapulted into the world league, reports Tim Burt

In a remote corner of Kansas, a small British chemicals company has hit on a formula which has enabled it to defy the twin pressures of raw material price increases and sluggish demand.

While margins have been squeezed for almost every maker of specialty chemicals - used in products such as washing powder and paint - Inspec has emerged as an unexpected star of the sector, with a forward price/earnings multiple of 19.5, second only to ICI.

The company, floated at 160p in March this year, has found itself in that enviable position by dominating the market for some highly specialised products that command premium prices.

Its UK operations have been sustained by its role as the leading European supplier of niche products in such areas as synthetic lubricants and ingredients for fragrances. But it is in North America that it has begun to enjoy margins which are the envy of the sector.

Concerned that rivals could try to pick off its customers, Mr John Hollowood, chairman, is coy about the figures.

Sitting in the offices of Allico, the group's main US subsidiary near Galena in Kansas, he says obliquely: "At the end of the day, this business makes quite a lot of money. It's been a find in every respect with a large market presence and good margins in a niche market."

All he will admit is that Allico - a former explosives manufacturer - has improved its position since this time last year when Inspec paid £2.5m, the Austrian chemicals group, \$20m (£12.8m) for the business. It enjoyed operating

margins last year of 36 per cent, and industry analysts believe the figure is now closer to 40 per cent.

Its profits - totalling \$4m on sales of \$11.2m last year - depend on two main products: BTDA, a basic component in fire resistant foams and fibres,



John Hollowood: US buy had been a find in every respect

and PMA, the intermediate chemical for use in powder coatings.

Their share of the world market exceeds 90 per cent, a position which Inspec has exploited by cutting costs and seeking multiple applications.

In August, it further enhanced its US presence by acquiring Imitech, one of Allico's main customers, for \$17.3m.

Imitech is the world's sole maker of polyimide foam - used mostly in insulating naval vessels and aircraft fuselages - and therefore commands gross margins estimated by City analysts at 70 per cent.

Although Inspec still derives most of its profits from its two UK plants - inherited from a buy-out of BP's fine chemicals business - most analysts

expect the US arm to play an increasingly important role. The outperformance of the shares reflects the opinion among investors that Inspec's management got to this position by design rather than luck.

After looking at hundreds of Inspec's share price in pence from September 1994 to December 1994. The price starts at 160p in September, rises to 214p by December, and ends at 214p.

Source: FT Graphix

potential acquisitions, a buy-out team led by Mr Hollowood persuaded BP to sell its well equipped fine chemicals business just when the conglomerate was looking to generate cash; and they then picked up the two US plants from companies keen to concentrate on core activities.

By going for margin rather than mass volume, it has also cornered part of the market where other manufacturers apparently consider it too costly or complex to set up rival plants.

"There will come a time when we face serious challenges," says Mr Hollowood. "We will have to be defensive about it, even though it would not be easy for a rival to compete."

Inspec says it is now ready

to expand its activities in North America and Europe. "We are looking at at least one company a month, and we'd be prepared to spend up to \$100m," says Mr Jim Ratcliffe, chief executive.

Although the Imitech deal pushed gearing above 100 per cent, the former Courtaulds executive claims interest cover of 13 times would enable it to use debt for further purchases.

Even with robust interest cover, however, the group's lenders may be reluctant to endorse further large deals while it remains dependent on relatively few customers.

Imitech, in particular, relies on the US Navy for half its orders, while there is just one large customer for Allico's PMA: an international chemicals group which uses the ingredient to make epoxy hardeners.

To counter that dependence, the group has extended its UK manufacturing of hydroxy monomers, the reactive chemical ingredient used mainly by paint manufacturers, and begun seeking new applications for polyimide foams.

It aims to sell these foams to manufacturers of such products as storage heaters and soft furnishings, while exploiting demand from civil aircraft manufacturers.

The company is also investing some \$5m to increase output from its UK and US plants, currently running at about 80 per cent capacity. By increasing output and tying new customers into long-term contracts, it should be able to protect its market share and generate enough cash for acquisitions without pushing gearing too much higher.

EUROFIMA

European Company for the Financing of Railroad Rolling Stock

Yen 20,000,000,000 Floating rate notes due 2005

In accordance with the provisions of the notes, notice is hereby given that for the interest period 29 December 1994 to 29 June 1995 the notes will carry an interest rate of 2.42% per annum, interest payable on the relevant interest payment date 29 June 1995 will amount to Yen 12,234 per Yen 1,000,000 denomination.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$100,000,000

BACOB Overseas Limited

(Incorporated in the Cayman Islands with limited liability)

Guaranteed Floating Rate Notes due 1997

guaranteed by BACOB Savings Bank S.A.

(Incorporated in Belgium as a co-operative limited liability company)

Notice is hereby given that for the three months interest period from December 29, 1994 to March 29, 1995 the Notes will carry an interest rate of 8.575% per annum. The interest payable on the interest payment date, March 29, 1995 will be U.S. \$164.56 and U.S. \$164.57 respectively for \$100,000 and U.S. \$100,000.

By: Chase Manhattan Bank, N.A.

London, Agent Bank

December 29, 1994

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OMRON CORPORATION

Advice has been received from Tokyo that

interest of a Cash Dividend of Yen 5.00 per

share has been made for the 46 months

ended ending 28 September 1994.

The dividend will be payable in United States

Dollars (ending in multiples of the United

States dollar) and will amount to \$0.38194 per

share. The dividend will be payable on the day

of the dividend payment date of 29 December

1994 to 29 June 1995 the notes will carry an interest rate of 2.42% per annum, interest

payable on the relevant interest payment date 29 June 1995 will amount to Yen 12,234 per Yen 1,000,000 denomination.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$100,000,000

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By: Chase Manhattan Bank, N.A.

London, Agent Bank

December 29, 1994

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PROPOSED MODIFICATIONS OF THE CONDITIONS OF THE LICENCE OF BRITISH TELECOMMUNICATIONS PLC ("BT")

1. The Director General of Telecommunications (the "Director") in accordance with section 12(2) of the Telecommunications Act 1984 (the "Act") hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications on 22 June 1984 (the "BT Licence").

2. The principal modifications which the Director proposes to make are set out in the Schedule below. The Director also proposes to make a number of minor and consequential modifications for the purposes of the principal proposed modifications.

3. The Director proposes to make the modifications because they are essential to ensure transparent interconnection arrangements and operators' confidence in them, efficient and sustainable interconnection charges, that interconnection charges and other arrangements are not unduly discriminatory or unduly preferential and that there are no unfair cross subsidies of any of BT's businesses.

4. The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn.

5. Representations or objections to the proposed modifications may be made to - Graeme Maguire, OFTEL, 50 Ludgate Hill, London EC4M 7J (telephone: 071 634 8925) no later than 31st January 1995.

Copies of the proposed modifications may be obtained from Ivan Thompson at the above address (telephone: 071 634 8841).

SCHEDULE

Proposed Principal Modifications of Conditions of the BT Licence

Accounting Separation (new Condition 20B)

The proposed modification would require BT to prepare and publish separate financial statements (the "Financial Statements") for a number of separate businesses as agreed between the Director and BT before the Condition comes into force (each a "Business" and together the "Businesses") and, insofar as a Business has been disaggregated in terms of activities of the Business, each activity of that Business together in the case of each Business, with a report from BT's auditors. In the first instance the Businesses proposed would be the Access Business, the Apparatus Supply Business, the Network Business, the Residual Business, the Retail Systems Business and the Supplemental Services Business. The costs, revenues and assets comprised in each Business and the level of disaggregation of each Business would be as agreed between BT and the Director before the modification comes into force. Changes to the number of Businesses, the costs, revenues and assets comprised in each Business and the level of disaggregation of each Business would be made following agreement between BT and the Director or by direction by the Director after an investigation (see below).

Each Financial Statement would be prepared:

(a) in accordance with certain accounting documents being the accounting policies, the attribution methods (which would include the cost drivers to be used in the Financial Statements), the regulatory accounting principles and the transfer charging system (together the "Accounting Documents"); and

(b) in the form and with the content, agreed between the Director and BT before the modification comes into force. Changes to the Accounting Documents and the form and content of the Financial Statements would be made following agreement between BT and the Director or by direction by the Director after an investigation (see below).

BT would be required to ensure that the number of Businesses, the costs, revenues and assets comprised in each of those Businesses, the level of disaggregation of each Business, the Accounting Documents and the form and content of the Financial Statements are consistent with, and give effect fully to, regulatory decisions made on or after the coming into force of the modifications.

BT would be required to publish details of the Accounting Documents and further information on the detail of its costs, revenues, assets and liabilities attribution systems as the Director directs.

BT would be required to prepare and publish interim financial statements (the "Interim Financial Statements") for the first six months of each financial year for each of the Businesses and, insofar as a Business has been disaggregated in terms of activities of the Business, each activity of that Business, together, in the case of each business, with an interim report from BT's auditors.

Unfair subsidies or unfair cross subsidies (new Condition 20B; paragraph 20B.15)

The proposed modification would provide that where the Director is satisfied that BT:

(a) is unfairly subsidising or unfairly cross subsidising; or

(b) has unfairly subsidised or unfairly cross subsidised and has ceased to unfairly subsidise or unfairly cross subsidise but is likely to repeat that unfair subsidy or unfair cross subsidy at any time in the future, any of the Businesses other than the Residual Business, and where the Director is satisfied that unfair subsidy or unfair cross subsidy has or could have a material effect on competition in the UK, any part or parts of any of those Businesses, the Director may direct BT to take steps to remedy the situation.

Investigations (new Condition 20B; paragraph 20B.18)

The proposed modification would allow the Director where he has reasonable grounds to believe that:

(a) BT is unfairly subsidising or unfairly cross subsidising any of the Businesses specified in the new Condition 20B other than the Residual Business or any of the businesses specified in Condition 18;

(b) BT is showing undue preference to, or exercising undue discrimination against, any operator in respect of the provision or quality of a Standard Service or private circuit contrary to Condition 17 or the new Condition 17B (see below), or, has shown such undue preference or exercised such undue discrimination, has ceased to do so but is likely to repeat that undue preference or undue discrimination at any time in the future;

(c) BT is in breach of any of the obligations under the new Condition 20B; or

(d) any of the Accounting Documents, the Financial Statements or the Interim Financial Statements are deficient in any way, to require BT to co-operate with the Director for the purpose of furnishing the Director with information and, in particular, to allow the Director, his representatives or any members of his staff, access to investigate BT's accounting and reporting arrangements.

If, as a result of such an investigation the Director is satisfied that any of (a) to (d) above has occurred, that any of the Accounting Documents, the Financial Statements or the Interim Financial Statements are deficient in any way or he has insufficient information to conclude whether or not BT has done, is doing or is likely to do any of the things referred to in (a) to (d) above then the Director may direct that:

(i) the costs, revenues and assets comprised in any of the Businesses, the level of disaggregation of each Business, the form and content of the Financial Statements and Interim Financial Statements and/or the Accounting Documents be amended; and/or

(ii) any Business be divided to create additional Businesses or that one or more Businesses be combined to create fewer Businesses for the purposes of accounting separation.

Standard Services (new Condition 16B)

The proposed modification would establish a structure in which the charges for each service for interconnection purposes (a "Standard Service", as defined in the new Condition 16B) that is provided by BT to one or more operators would be determined by the Director in each year on the basis of unbundled network components and network parts. All operators entitled to one or more Standard Services would then have the right to purchase them from BT at the same charges. The same charges would also be applied between the Businesses of BT created for the purposes of accounting separation (new Condition 20B).

The maximum charges payable for each Standard Service would be determined by the Director pursuant to the appropriate licence Condition. BT would be entitled to seek the Director's consent to charge a lower amount. If consent were given, those lower charges would apply to all operators.

The Director would be entitled, following representations from BT or other operators, to determine the market for a Standard Service to be competitive. Following such a determination, BT would be free to set the charges payable by other operators for that Standard Service but all operators entitled to it would pay the same charges.

BT would be required to publish and keep updated a full list of Standard Services identifying:

(a) the charges to be paid by an operator for each Standard Service as determined by the Director;

(b) the actual charges to be paid by an operator where it differs from the determined charges or where no charges have been determined;

(c) the amount attributable to each network component and network part used in providing each Standard Service together with the unit cost charged by way of transfer charge for each network component and network part whether used in providing a Standard Service or not; and

(d) each Standard Service the market for which is determined by the Director to be competitive.

Contemporaneous Indecation (modifications to Condition 13)

The proposed modifications would address the fact that at the time each Standard Service would be provided the necessary cost information would not be available. Therefore, the modification provides for the charges payable by operators to BT for:

(a) each conveyance Standard Service, including Access Deficit Contributions, to be determined for each financial year in advance on the basis of a forecast; and

(b) each non-conveyance Standard Service, to be determined for each financial year in advance based on the most recent cost data available.

Those charges would then be retrospectively adjusted when the actual data for that financial year became available.

Quality of Service (new Conditions 17B & 17C)

These proposed modifications would require that BT:

(a) shall not show undue preference to, or exercise undue discrimination against, any operator in respect of the quality (as defined in the new Condition 17B) of any Standard Service or any private circuit provided under Condition 46; and

(b) offer to use its reasonable endeavours to achieve specified quality targets in the provision of certain Standard Services and private circuits.

The quality targets would be agreed between the Director and BT and published, together with information on actual performance, at least once a year in a Quality of Service Report. BT would be entitled to exclude from any copy of this report that it is obliged to send to any person any matter that the Director agrees if included would or might seriously and prejudicially affect BT's interests. The quality targets would be revised by agreement between BT and the Director or by direction by the Director following an investigation of the kind described in the new Condition 20B (above).

Confidential Information (new Condition 41A)

The proposed modification would provide for the protection of confidential information disclosed both during negotiations to enter into agreements for the provision of Standard Services and during the term of those agreements.

Further Provisions Relating to General Prices (new Condition 24F)

The proposed modification would require BT to obtain the Director's consent before the introduction of retail prices for certain of its services specified in Condition 24A if the proposed price would be below BT's costs for that retail service.

The proposed modification would also require BT to provide information to the Director in the form of a "Price Control Notice" when BT proposed to change the price of one of those services (whether or not to a level below BT's costs for that retail service).

In addition, BT would be required to publish each Price Control Notice excluding any information which the Director agrees if included would or might seriously and prejudicially affect BT's interests.

At the same time that any price change took effect, BT would be required to make appropriate reductions to access deficit contributions and/or Standard Service charges payable by other operators so that BT was not unduly discriminating against other operators or unduly preferring itself.

The proposed modification would also set a maximum duration of three months for special offer retail prices and a prohibition on a repeat of the same or a similar special offer in relation to the same retail service for a period of three months. Further, the proposed modification would prevent any increases in access deficit contributions that would be payable in respect of any Standard Service to provide other retail services as a result of the reduction in price through the introduction of a special offer.

Consents, directions and determinations

Where in the proposed modifications the Director:

(a) proposes to give consent or a direction or to make a determination; or

(b) gives consent or a direction or makes a determination,

he would be required to consult with BT and other interested parties as he considers appropriate and to give his reasons for the proposed decision or decision unless the consent, direction or determination is expressly excluded from these requirements.

COMPANY NEWS: UK

Unilever makes Spanish frozen foods purchase

By David Blackwell

Unilever, the Anglo-Dutch consumer products group, yesterday agreed to buy 60 per cent of a Spanish frozen food company from Danone, France's largest food group.

Danone said that Prudesa, a leading frozen vegetable and fish group, did not fit into its strategy of concentrating on ready-to-serve meals.

Neither company would give any financial details of the

transaction, although Unilever said the deal would be financed partly from internal funds and partly from loans. It also intends to increase its stake in the future.

Unilever will take full management control of Prudesa, which had sales of £100m this year and employs 1,200 people. The group said the Spanish market offered good growth prospects as Spanish consumption of frozen food was below the European average.

Prudesa was transferred to Danone following the merger of its ready-to-serve food business with that of Saint Louis last spring, creating the third biggest European company in the sector.

Danone has a Spanish ready-to-serve offshoot, Pyreasa, which leads the market. Danone is also in the process of acquiring 100 per cent of Celax, an Italian group specialising in value-added frozen products.

Stanhope still trying to avoid receivers

By Simon London

Stanhope, the property developer headed by Mr Stuart Lipton, yesterday resumed its efforts to avoid receivership six days after its bank decided not to renew its credit facilities.

Last Thursday 16 banks, led by Barclays, voted not to extend further credit and asked for repayment of loans totalling about £148m.

Sources close to the company admitted yesterday that Stanhope had been in limbo since its bank facility expired, but said the company would not call in the receivers while it thought a deal could be struck with the banks.

Rescue proposals from British Land, the property investment company, and from Postel, the post and telecommunications pension fund, were rejected by the banks last week. However, Stanhope resumed talks with British Land last Friday in an attempt to find a solution.

Wellcome set to make inroads into US market

By Tim Burt

Wellcome, the drugs group, yesterday predicted it would win a larger share of the US market - the world's largest - following approval of two products by the Food and Drug Administration.

The company welcomed the decision to approve Lamictal, its anti-epilepsy treatment, and Navelbine, which it claimed would be the first new cancer drug in the US for 20 years.

Both products will be marketed by Burroughs Wellcome, its US arm.

The potential market for Navelbine is estimated at \$100m (\$84m) a year. Lamictal is expected to win a sizeable share of sales in North America. The world market for such drugs is put at \$1bn.

1994: a year of deceleration

Tim Burt on Hickson's 'annus horribilis' and its recovery hopes

Hickson International is stepping up its search for new customers following an *annus horribilis* in which the speciality chemicals company has been hit by soap wars, underperforming subsidiaries and a series of industrial accidents.

Mr Dennis Kerrison, chief executive, will be glad to see the back of 1994: a year that has seen a profits warning and the prospect of an empty plant following Unilever's decision to stop buying manganese catalyst, the controversial ingredient in Persil Power and other detergents.

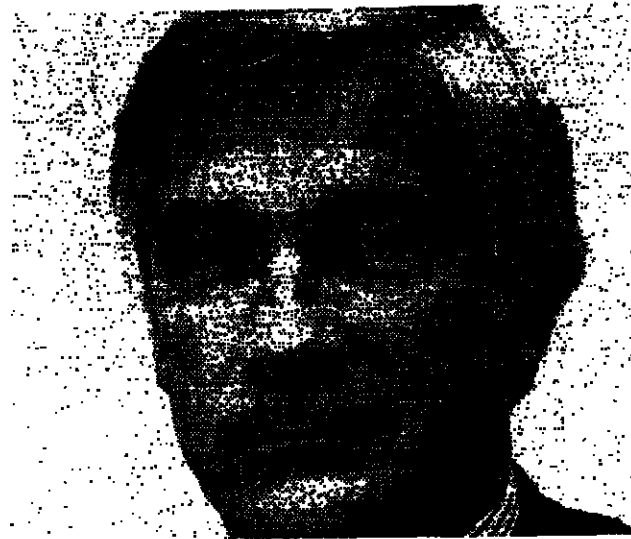
"We've been hit hard and it could be 1997 before we see sizeable profits growth."

Although he admits that Hickson's reputation has been tarnished by accidents and its failure to deal quickly with operating problems in the US, he singles out one overriding cause for the malaise - damaged laundry.

When Hickson secured the contract for Unilever's new range of dirt-busting detergents, it enjoyed a rampant share price which touched 25p earlier this year. But claims that its manganese "accelerator" left clothes holed and faded helped send it into freefall.

As the criticism mounted, Hickson started drawing up contingency plans for PharmaChem, the subsidiary which depended solely on the Unilever contract.

At one stage, the shares fell



Dennis Kerrison: may be 1997 before any sizeable profits growth

to 10p and industry analysts voiced serious concerns about the company's strategy.

Hickson was forced on to the back foot primarily by Unilever's procrastination. "Unilever was in complete disarray and they kept asking for more time before telling Hickson if they would be taking up their orders," according to one industry insider.

There was, therefore, almost tangible relief at the chemical company's West Yorkshire headquarters when Unilever announced its decision to stop purchasing further supplies of the accelerator. It ended some of the uncertainty over the future of PharmaChem; cleared the way for compensation pay-

ments - still under negotiation; and enabled Hickson to pursue new business.

The company was at least prepared for the worst. Even when it was still tied to the Unilever contract, a team was set up to explore alternative uses for CHI, the PharmaChem plant where the accelerator was manufactured.

It has picked up orders from two large pharmaceutical companies, yet to be named, and aims to develop existing businesses with customers such as Merck and Wellcome.

"If we had waited four months before doing anything, we'd be looking at a black hole now. We've avoided that," says Mr Kerrison.

The shares have recovered a little, closing unchanged yesterday at 12p, and City analysts believe there is potential for a long-term revival.

"The company is now looking quite attractive as an investment and, if the management sticks to its aims, the outlook could be reasonably bright," says Mr Martin Evans of Hoare Govett.

Nevertheless, most analysts have cut their profits forecasts from a top range of 28m to between 20m and 25m this year, with no pick up likely in the near future.

Some are also talking of a possible bid for the group which, with its revival prospects and undemanding forward multiple of 13, could prove a worthwhile acquisition for some of its big rivals.

But reviving Hickson will not happen rapidly. New orders for the PharmaChem plant will have little effect on 1995 profits, and the group still faces rebuilding costs of 25m on CHI. PharmaChem's other plant, which was devastated by a fire last year.

Some of its overseas sites may be closed or merged, and raw material price increases have forced a rationalisation costing 4.5m this year.

"We paid the price for developing a product for one big customer who got it wrong in the market place," says Mr Kerrison. "But all the bad news we know of is over. Now we must put something on the bottom line for shareholders."

NEWS IN BRIEF

CLAYTHIR, the specialist electronics and engineering group, has raised its stake in Serck Controls by 8.23 per cent to 91.67 per cent. The remaining shares are held by Serck's executive directors.

DOEFLEX has bought Berrylas, a Drottwhil, Worcester-shire-based plastic profile extruder, for £241,000, of which £28,000 is deferred until one year after completion.

EUROMONEY PUBLICATIONS has agreed to acquire certain assets of The Independent Event Company for an initial £110,000 cash and a deferred performance-related cash element, capped at 26m.

EUROMONEY directors estimate, however, that total sum unlikely to exceed £2m.

FARNELL ELECTRONICS has sold its majority stake in Terrafix to Land Navigation Systems. Terrafix, with sales of £500,000 and estimated net assets of £350,000, makes automatic vehicle location systems.

HAMMERSON has acquired the freehold of Stone Road Mall, Guelph, Ontario, Canada, for C\$9m (\$4.1m). The Tilsonburg Town Centre, also in Ontario, which Hammerston was contracted to purchase, has instead been sold to Centrefund Realty Corporation.

ML HOLDINGS subsidiary, ML Douglas Equipment, has acquired Trailmaster Trailers - in administrative receivership - for £265,000 cash.

PEGASUS GROUP is buying QDC Systems for an initial £400,853 with a deferred payment up to £800,000. QDC, a software manufacturer, had net assets at January 31 1994 of £15,218.

REFLEX GROUP has reached agreement in principle for the buy-out by Mr Aiden Farrell of its non-software businesses. Mr Farrell is resigning as chief executive of Reflex.

SAATCHI & SAATCHI is to purchase the remaining 38.3 per cent stakes in Grupo BSB and BSB Especializadas; its two Spanish subsidiaries. Total consideration capped at Ptas2m (\$3.7m).

STEELE-BURELL Jones has agreed to acquire a controlling interest in Intermar for an initial £1.1m cash. Further consideration, either cash or shares, is capped at £3.5m.

USBORNE Rights issue acceptance received in respect of 13.53m new ordinary shares (56.5 per cent). The balance will be subscribed for by Thompson Investments, the underwriter, whose stake will rise from 50.1 per cent to 74.9 per cent.

NBIP

THE DENOMINATION OF THE POLISH ZLOTY

COMMUNIQUE OF THE NATIONAL BANK OF POLAND

The National Bank of Poland announces that on the basis of the Act of 7th July 1994 on the denomination of the zloty (*„Dziennik Ustaw” - Polish Journal of Laws No.84, item 386*), starting from 1st January 1995, 0:00 hours, the Polish zloty shall be denominated in the relation: 10,000:1. This means that starting from that date all property rights, as well as pecuniary liabilities and receivables which arise before 1st January 1995 and payable after that date, shall be subject to conversion in the above mentioned relation. At the same time, new exchange rates shall be established according to the above mentioned conversion coefficient.

As a result of this denomination, new currency signs shall be introduced into circulation: 1 grosz, 2 grosze, 5 groszy, 10 groszy, 20 groszy, 50 groszy, 1 zloty, 2 zloty, 5 zlotych and banknotes: 10 zlotych, 20 zlotych, 50 zlotych, 100 zlotych, 200 zlotych.

The National Bank of Poland would like to draw your attention to two facts resulting from the content of the above mentioned act:

- for two years, i.e. from 1st Jan. 1995 to 31st Dec. 1996 currency signs which are not withdrawn from circulation until 31st December 1994 shall function simultaneously with the newly introduced ones and shall be treated as legal tender having equal rights,
- since 1st January 1995 retail prices of goods and services and values of payments shall be announced to the public in the old and the new nominal values.

Warsaw, 22nd December 1994

The President
of the National Bank of Poland
(H. Gronkiewicz-Waltz)

Table of conversion equivalents of nominal values of monetary signs introduced into circulation since 1st January 1995 and nominal values which are legal tender before that date

COINS

1 grosz	=	100 zlotych (old)
2 grosze	=	200 zlotych (old)
5 groszy	=	500 zlotych (old)
10 groszy	=	1,000 zlotych (old)
20 groszy	=	2,000 zlotych (old)
50 groszy	=	5,000 zlotych (old)
1 zloty	=	10,000 zlotych (old)
2 zloty	=	20,000 zlotych (old)
5 zlotych	=	50,000 zlotych (old)

BANKNOTES

10 zlotych	=	100,000 zlotych (old)
20 zlotych	=	200,000 zlotych (old)
50 zlotych	=	500,000 zlotych (old)
100 zlotych	=	1,000,000 zlotych (old)*
200 zlotych	=	2,000,000 zlotych (old)*

* Banknotes with the nominal value of 50 zlotych shall not have their conversion equivalents because the old nominal value of 200 thousand zlotych in 1991 was withdrawn from the currency circulation.

** New banknotes with the nominal values of 100 zlotych and 200 zlotych shall be introduced to currency circulation in the first half of 1995. Until that time only their equivalents with old nominal values shall be used (1,000,000 zlotych and 2,000,000 zlotych).

This advertisement is issued in compliance with the regulations of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). Application has been made to the London Stock Exchange for the whole of the ordinary share capital of Haynes Publishing Group P.L.C. ("the Company") issued and currently quoted on the Official List to be admitted to the Unlisted Securities Market. It is emphasized that this advertisement does not constitute an offer or invitation to any person to subscribe for or to purchase securities. It is expected that dealings in the ordinary shares of 20p each on the Unlisted Securities Market will commence on 29th December 1994.

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(Registered in England Number 639701)

Admission to the Unlisted Securities Market
of

the total issued ordinary share capital of Haynes Publishing Group
P.L.C.

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ordinary shares of 20p each

Number	Amount	Number	Amount
Authorized		Issued and fully paid	
10,750,000		15,645,333	£2,128,071.00

29th December 1994

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by

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Greg, Middleton & Co. Limited Gartmore Shared Equity Trust P.L.C.
65 Wilson Street 16-18 Montemur Street
London EC2A 2BL London EC3R 8AJ

29th December 1994

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CONTRACTS & TENDERS

COMPANHIA PARANAENSE DE ENERGIA

SAIZO CAXIAS HYDROELECTRIC PROJECT
IGUAU RIVER - PARANA - BRAZIL
INTERNATIONAL BIDDING C-301
GENERATORS AND CRANE BRIDGES
CALL FOR BIDS

COMPANHIA PARANAENSE DE ENERGIA - COPEL, intends that an international bidding is open for supply, in a single contract, of the following equipment for the Saiz Caxias Powerplant:

- Four hydro-generators, vertical shaft type rated 345 MW, 0.8 power factor, 60 Hz, 90 rpm synchronous speed, complete with all associated equipment.
- Two crane bridges for the power house, with lifting combined capacity dimensioned to lift the complete assembled rotor of the generator.

The scope of the supply includes design, manufacturing, shipping to job site, pre-assembly of the generator in the erection room, and supervision for mounting and commissioning.

This minimum-price type international bidding is open for individual or consortium-grouped companies.

The amount of costs related to this supply will be specified by COPEL's own resources. COPEL is applying to the Inter-American Development Bank - IDB for funding to finance the equipment above, if approved.

The Bid Documents will be available to bidders from DECEMBER 26, 1994 to FEBRUARY 15, 1995, against payment in Brazilian currency of R\$ 300.00 (three hundred reais), at the following addresses:

Superintendencia de Obras de Camargo
Rua Voluntarios de Patria, 223 - sala 504
80020-000 - Curitiba - PR - BRAZIL
Telephone (51-41) 331-1312 - Telex 541
Telex (51-41) 331-1312

or
Electricidade COPEL/Sao Paulo
Alameda Santos, 1809 - 14th floor - sala 1408
01418-300 - Sao Paulo - SP - BRAZIL
Telephone (611) 289-1451

At the time of Bid Documents purchase, all companies shall present a letter containing their complete selling address.

The receipt of pre-qualification and Bid Documents is scheduled for April 4, 1995 at 3:00 PM at COPEL's head office in Curitiba, at Rua Coronel Deodoro, 800, 10th floor, in Curitiba.

The Bidding will be held by Law no 8.666 dated June 21 1993, with alterations approved by Law no 8.883, dated June 8, 1994 and by other conditions stated herein and in the Contract Documents.

Eng. JOAO CARLOS CASCAES
Director Presidente

PERSONAL

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MARKET REPORT

Footsie rallies but fails to conquer 3,100 barrier

by Peter John

A strong overnight push from the New York market helped London to maintain its recent rally and move smartly higher yesterday. However, London's early 26-point rise was achieved on slight volume and reflected technical factors rather than fundamental confidence.

There was little in the way of solid news to latch on to, and profit-taking later in the day saw the FT-SE 100 index of leading stocks and the day only 12.4 up at 3,095.8 while the mid-200 index closed 18.8 higher at 3,068.1.

Business was dominated by activity in the US. Wall Street had ended its Tuesday trading session 28 points higher making a gain of around 50 points since the London market last closed. That gave a lead

to the UK equity futures dealers who raised the price for the FT-SE 100 contract expiring in March to 3,143, a jump of 160 points since the December contract expired a fortnight ago.

It was only a matter of time before underlying equities followed suit and after opening 6 points higher, the FT-SE 100 moved forward to break through 3,100.

There was an element of 'year end rally' in the rise but the bulk of the upturn was traced back to some relatively weak housing data in the US, which were interpreted as a sign that the recent rise there had taken effect.

The figures gave a lift to US Treasury securities, subsequently, gilts notched up a quarter-point rise among longer dated maturities. Strength in the bond markets

spilled over into equities and at its peak the FT-SE 100 was up at 3,108.7.

There was broad confidence that yesterday's meeting between the chancellor and the governor of the Bank of England would not lead to an interest rate rise but fundamental support in the UK was, effectively, non-existent. The Treasury's latest monthly report showing that inflationary pressures were subdued contained no significant new information. And though the panel of independent forecasters had reduced forecasts of inflation in 1995 to 2.5 per cent from 3.2 per cent, the beneficial aspects of low inflationary expectations were countered by an Institute of Directors survey showing decreasing confidence among business leaders.

A strong D-Mark made sterling

look slightly more attractive but not enough to entice placid fund managers who had carried out most of their end-year adjustments by last week.

Then, in the afternoon, the Dow was hit by profit-taking and the Footsie lost ground accordingly.

In fact, post Christmas torpor was arguably the most significant element of the day and the gains were not reflected by a frenzy of activity. By mid morning only 70m shares had changed hands and the closing total was a paltry 282.6m with 153.4m of that figure accounting for non-Footsie issues.

The figure compared with total turnover on Friday - the last trading day before Christmas and traditionally one of the quietest days of the year of 577.4m shares. But the value of genuine customer busi-

ness was 575.1m which was around half that of recent levels.

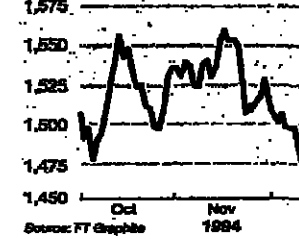
Mr Ian Harcourt, economist with SGT said: "If we had held the 26-point gain we might have seen some follow through buying but, as it is, I can't envisage much activity. People have already positioned themselves for the next long break."

Dealers said that despite some buying from the hedge funds in the futures market, retail business was virtually at a standstill. There was some interest in the financial sector and Lloyds Bank shares were sold on nervousness over its involvement in Mexico.

Elsewhere, Euro Disney regained some of its value after the group announced that attendances in the quarter to December had shown a big rise from a year earlier.

FT-SE All-Share Index

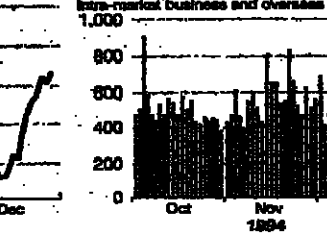
Turnover by volume (millions). Excluding: non-financial business and overseas turnover



Source: FT Equities

Equity Shares Traded

Turnover by volume (millions). Excluding: non-financial business and overseas turnover



Source: FT Equities

Key Indicators

Indices and ratios

FT-SE 100 3095.8 +12.4

FT-SE Mid 250 3058.1 +6.7

FT-SE-A 350 1549.4 +6.7

FT-SE-A All-Share 1532.64 +6.2

FT-SE-A All-Share yield 3.69 (4.01)

Best performing sectors

1 Water +1.6

2 Electricity +1.6

3 Gas Distribution +1.4

4 Retailers, Food +1.3

5 Utilities +1.3

Worst performing sectors

1 Tobacco -0.7

2 Pharmaceuticals -0.6

3 Household Goods -0.4

4 Services -0.3

5 Chemicals -0.3

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures moved ahead strongly from the outset with the FT-SE 100 March contract touching 3,143 at one stage during the morning.

FT-SE 100 INDEX FUTURES (LFFE) £25 per full index point (AFT)

	Open	Set price	Change	High	Low	Est. vol	Open Int
Mar	3130.0	3118.0	+5.0	3140.0	3117.0	5105	56501
Jun	3190.0					0	2355

FT-SE MID 250 INDEX FUTURES (LFFE) £10 per full index point

	Open	Set price	Change	High	Low	Est. vol	Open Int
Mar	3020.0		+5.0			0	3825

FT-SE MID 250 INDEX FUTURES (LFFE) £10 per full index point

	Open	Set price	Change	High	Low	Est. vol	Open Int
Mar	3030.0					0	

All open interest figures are for previous day. 1 contract volume shown.

FT-SE 100 INDEX OPTION (LFFE) 3000 £10 per full index point

	Open	Set price	Change	High	Low	Est. vol	Open Int
Mar	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
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May	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
Jul	223.0	223.0		223.0	223.0	157	157
Aug	223.0	223.0		223.0	223.0	157	157
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Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
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Sep	223.0	223.0		223.0	223.0	157	157
Oct	223.0	223.0		223.0	223.0	157	157
Nov	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
Apr	223.0	223.0		223.0	223.0	157	157
May	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
Jul	223.0	223.0		223.0	223.0	157	157
Aug	223.0	223.0		223.0	223.0	157	157
Sep	223.0	223.0		223.0	223.0	157	157
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Nov	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
Apr	223.0	223.0		223.0	223.0	157	157
May	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
Jul	223.0	223.0		223.0	223.0	157	157
Aug	223.0	223.0		223.0	223.0	157	157
Sep	223.0	223.0		223.0	223.0	157	157
Oct	223.0	223.0		223.0	223.0	157	157
Nov	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
Apr	223.0	223.0		223.0	223.0	157	157
May	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
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Nov	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
Apr	223.0	223.0		223.0	223.0	157	157
May	223.0	223.0		223.0	223.0	157	157
Jun	223.0	223.0		223.0	223.0	157	157
Jul	223.0	223.0		223.0	223.0	157	157
Aug	223.0	223.0		223.0	223.0	157	157
Sep	223.0	223.0		223.0	223.0	157	157
Oct	223.0	223.0		223.0	223.0	157	157
Nov	223.0	223.0		223.0	223.0	157	157
Dec	223.0	223.0		223.0	223.0	157	157
Jan	223.0	223.0		223.0	223.0	157	157
Feb	223.0	223.0		223.0	223.0	157	157
Mar	223.0	223.0		223.0	223.0	157	157
Apr	223.0	223.0		223.0	223.0	157	157
May	223.0	223.0		223.0	223		

COMMODITIES AND AGRICULTURE

MARKET REPORT

Strong copper contract leads base metals higher

London Metal Exchange contracts yesterday reacted positively to a strong copper market and pushed higher throughout the day.

COPPER's three months delivery position got to within \$3 of the \$3,000-a-tonne barrier at one stage. Traders said trading conditions were comparatively thin and would probably remain so until the new year.

"It does appear to be very thin on the floor," said one "The markets are looking bullish for next year, so people do not want to be caught short."

The three months price eventually finished the after hours "kerf" session at \$2,994 a tonne, up \$29 from the pre-Christmas level.

The ALUMINIUM market was encouraged by the trend in copper and once resistance above \$1,850 a tonne was cleared prices were able to

build on last week's gains. Final business for three months delivery was at \$1,978 a tonne, the session high, up \$35 from last Friday. Traders thought a run-up towards \$2,000 was feasible as current thin conditions tended to exaggerate price moves.

The NICKEL market also moved sharply higher, again in light conditions, as chart-based speculative buying lifted prices through intermediate resistance levels.

At the London bullion market light two-way interest kept the GOLD price within a narrow range of around 50 cents a troy ounce and traders expected the market to continue in the same vein for the rest of the week unless something out of the ordinary emerges.

"I don't think much will happen on the precious metals this above \$1,850 a tonne, a case of keeping an eye on Comex (the

New York Commodity Exchange) because you can never tell whether they will come up with something new," one dealer said.

COFFEE futures at the London Commodity Exchange ended a quiet session just off the day's highs, mainly on buying linked to year-end book-squaring, traders said.

"It's a pretty normal thin volume day. There's a lot of disinterest," said one trader as the March delivery contract closed \$53 higher at \$2,845 a tonne.

Nearby positions in the COCOA market fell back as fears of supply tightness eased following news that a substantial amount of beans had been graded for delivery since Friday.

The December contract was \$25 down at \$978 a tonne while March was down \$8 at \$885.

Compiled from Reuters

'China must calm fears of mining investors'

By Kenneth Gooding, Mining Correspondent

China's mining and metals sector requires \$44bn of capital in the years to 2000, according to the Chinese authorities, but other countries in Asia, in Latin America and the Commonwealth of Independent States are also competing hard for funds.

So China's chances of obtaining the necessary money "will depend as much on its ability to calm lender and investor worries as on the viability of any particular project", suggests the MetalsFinance newsletter.

Foreign investors will be particularly concerned about details of the regulatory climate in China, the rate of

return allowed on investments and stability in economic and industrial policy, it points out.

The Chinese authorities say that \$30bn is required for "capital construction" in the mining and metals sector and another \$14bn is needed for "technical improvements".

MetalsFinance suggests China will increasingly seek innovative funding sources, particu-

larly structured financing packages, which, at their simplest, involve the forward sale of future metal production to a finance house in return for pre-production funds.

Foreign investment in China is expected by the newsletter to maintain its concentration in the base metals sector, with copper and aluminium given top priority, "although the list

of prospective investors in the gold mining sector is growing. The influence of Asian investors in the country's metals and steel sector is also expected to grow over time, leading to greater regional integration," the newsletter adds.

MetalsFinance, £500 or \$550 a year from Metal Bulletin Journals, 16 Lower Marsh, London SE1 7RL, UK.

India's jute industry heads up-market

Kunal Bose on efforts to add more value to the hard fibre and to find new outlets

India's jute industry is set to climb on the bandwagon of growing exports of denim to the US and Europe. Soon, much of the coloured twilled cotton material shipped from India will be blended with the hard fibre, taking it up-market from traditional applications such as sacking and carpet-backing.

The incentive for using jute in denim is that it is by far the cheapest of all natural and man-made fibres.

Funded jointly by the United Nations Development Programme and the Indian federal government, the Ahmedabad Textile Industries Research Association, in collaboration with the country's highest manufacturer and exporter of denim, has perfected the technology to blend cotton and jute. Denim, according to industry officials, can take a jute content of up to 15 per cent without in any way compromising the quality of the fabric.

While cotton/jute blended denim awaits commercial marketing, apparel fabric using a higher percentage of jute than in denim have been finding favour with the garment manufacturers both inside and outside the country. Mr D.J. Wadhwa, managing director of Champandy Jute, which is in the forefront of the diversification campaign, said recently that following "the extension of multi-fibre policy to jute and the launch of the \$23m UNDP programme for the jute sector

with a matching grant from the federal government, the Indian jute and textile research laboratories have established that jute blends well with cotton, silk, wool, flax, viscose and polypropylene.

"What is equally significant is that the knowledge has been transferred to jute and textile mills from the laboratory."

After more than a century of producing sacks and heavy hessian fabrics, the Indian jute industry was not easily persuaded to embrace new techniques and products. Mr Bimal Pandey, the country's jute commissioner, admits that "it is only recently that the industry has started thinking positively about making new value-added jute products."

Of the 73 jute mills, not more than 12 are making non-traditional products. What is, however, encouraging is that the entrepreneurs from all over the country have started showing a keen interest in making a variety of things using jute yarns and fabrics.

Until about five years ago non-traditional products accounted for just 2 per cent of India's jute goods output. Aided mainly by strong demand growth for export grade yarn (considered a non-

traditional item), the share of value-added products in the industry's total production is now about 7 per cent.

The rewards of further change could be great. While traditional items like sacking bags fetch around Rs15,000 (\$510) a tonne and hessian cloth about Rs20,000 a tonne,

the new jute products have prices ranging from Rs25,000 to Rs100,000 a tonne. According to Mr Pandey: "A shift of 20 per cent of the industry's product mix in favour of value-added products will result in an increase of 23 per cent in sales turnover. But there are some products like blended yarn where the realisation is five to six times higher than the traditional products. I am expecting that by the turn of the century, the share of value-added products in the industry's total production will be at least 20 per cent."

The balance sheets of jute mill companies like Champandy, Cheviot, Delta, Ludlow and Birla Jute, which have undertaken product diversification in earnest will show that the "profit margins in value added products are quite attractive", says Mr Wadhwa.

Already, seeing the benefits

while facing growing competition from synthetics, paper and bulk-handling systems in jute's traditional stronghold in the packaging sector, other jute mills are seriously thinking of product diversification.

The government, meanwhile, is sending out clear signals to the industry. In the country's new liberalised business environment it cannot insist that cement and fertiliser producers should use jute packaging; but it allows the duty-free import of second-hand machinery and equipment for making value-added jute products. The exporters of such products are also given a 10 per cent cash "assistance" on the export value.

With jute spinning mills in Europe having virtually gone out of production because of rising labour costs, plenty of second-hand machines are available, and at bargain-basement prices, according to Mr Wadhwa who has created a number of spinning units in West Bengal and Orissa with such machines. Other Indian jute mill companies have done the same.

Jute yarn is considered the cheapest and best wet yarn for making machine woven carpets. Of all the value-added items, jute yarn shows most promise. However, India, a late entrant in the field, is a distant third to Bangladesh and Thailand in the export of yarn. India's export of yarn totalled 40,623 tonnes in 1993-94.

Industry officials estimate that world trade in jute yarn will exceed 250,000 tonnes in 1995, compared with the present level of around 200,000 tonnes.

A couple of factories equipped with imported second-hand machinery have been producing jute and jute-blended pile carpets for the domestic and export market. The installation of high-speed Sulzer and Dornier looms in jute mills, with suitable modifications, has allowed the production of light jute and jute-blended fabrics. These blended fabrics are used to make soft luggage and shoe uppers.

A breakthrough in the dyeing and finishing of jute and the removal of hairiness of jute fibre will make the new jute products more popular, says Mr Pandey. Jute is also being used to make non-textile products such as jute particle board, a substitute for wood, high-quality paper and door panels for automobiles.

As India does not grow enough high-quality fibre, the production of many of the jute grade jute items has become dependent on the import of raw jute. The annual requirement for superior grades of jute (TD-1 to TD-3) will be 1.8m bales of 180kg each, by 1996, compared with present domestic supply of about 600,000 bales. An urgent priority for the UNDP-funded project, therefore, is to raise the country's output of high-quality jute.

Russia 'to scrap oil export quotas from January 1'

The Russian government will scrap oil export quotas soon and oblige producers to supply up to 65 per cent of their crude oil output to domestic refineries in the first quarter of next year, Interfax news agency said, reports Reuters from Moscow.

Mr Andrei Dogaev, deputy foreign economic relations minister, said, as saying that a resolution, due to take effect on January 1, had already been "definitively agreed".

Mr Dogaev said that crude oil and refined oil product exports would continue to be regulated by tariffs and other methods.

The system of "special exporters", under which all oil exports must go through a limited number of approved com-

panies, would be maintained, he said, adding that 14 companies currently had the right to export crude oil.

The World Bank and the International Monetary Fund have opposed the special exporter system and compulsory supplies to domestic consumers, linking further credits to Russia to liberalisation of the oil export system.

Mr Dogaev doubted that the lifting of oil export quotas would lead to a significant increase in exports at the expense of the domestic market. He said that exports would be limited by demand factors and the capacity of oil export pipelines.

Russian oil pipelines are reported to have been pumping at close to capacity this year to the main export ports of Nov-

rosisk and Ventspils.

There is some unused capacity on the Druzhba pipeline route to eastern Europe, but slumping demand there has curtailed deliveries in this direction.

Last year's crude exports outside the former Soviet Union were about 80m tonnes, but this year's figure will be more than 85m tonnes.

Mr Boris Yeltsin, Russian president, issued a decree in May abolishing export quotas and licences from July. But he postponed putting the move into effect until January amid widespread concern that producers would rush to export and leave domestic enterprises without fuel. Domestic crude oil prices are less than a third of world market levels.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE
(Prices from Assorted Metal Trading)

ALUMINIUM, 99.97% (50 tonnes)

Cash 3 mths

Close 1935.5-6.5 1935.5

Previous 1915.5-6 1915.5

High/Low 1920 1935.5

AM Official 1920-5 1935.5

Kerb close 1920-5 1935.5

Open int. 241.54

Total daily turnover 31,267

ALUMINIUM ALLOY (50 tonnes)

Close 1980-70 1980-5

Previous 1950-40 1970-5

High/Low 1920/1950 1970-5

AM Official 1950-40 1970-5

Kerb close 1950-40 1970-5

Open int. 2,559

Total daily turnover 574

LEAD (50 tonnes)

Close 943.5-4.5 943-3

Previous 930-4-5 930-5

High/Low 943/942 943-5

AM Official 941-2 941-2

Kerb close 941-2 941-2

Open int. 42,752

Total daily turnover 6,945

NICKEL (50 tonnes)

Close 8735-45 8890-900

Previous 8450-90 8635-40

High/Low 8500/8600 8635-40

AM Official 8560-70 8735-45

Kerb close 8560-70 8735-45

Open int. 50,262

Total daily turnover 9,529

ZN (50 tonnes)

Close 8225-35 8225-30

Previous 8250-40 8250-40

High/Low 8250/8250 8250-40

AM Official 8250-40 8250-40

Kerb close 8250-40 8250-40

Open int. 21,725

Total daily turnover 4,179

ZN (50 tonnes) special high grade (50 tonnes)

Close 1124-5 1125-3

Previous 1123-5 1123-5

High/Low 1117.5/1117 1123-5

AM Official 1117.5-8 1123-5

Kerb close 1117.5-8 1123-5

Open int. 102,973

Total daily turnover 15,013

COBALT (50 tonnes)

Close 3014-5 2989-60

Previous 2989-50 2989-50

High/Low 2989/2989 2989-50

AM Official 2989-50 2989-50

Kerb close 2989-50 2989-50

Open int. 231,125

Total daily turnover 1,548

COBALT (50 tonnes) special high grade (50 tonnes)

Close 1124-5 1125-3

Previous 1123-5 1123-5

High/Low 1117.5/1117 1123-5

AM Official 1117.5-8 1123-5

Kerb close 1117.5-8 1123-5

Open int. 102,973

Total daily turnover 15,013

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz, 5/100 oz)

Sett. Day's

price change High Low Open

Dec 381.7 +2.1 383.8 382.1 33 50

Jan 385.5 +3.5 388.0 384.0 37 42

Feb 385.5 +3.5 388.0 384.0 37 42

Mar 385.5 +3.5 388.0 384.0 37 42

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صلى الله عليه وسلم من الأهل

US INDICES

Down Jones	Dec 27	Dec 28	Dec 29	1994	Since completion	
			High	Low	High Low	
Industrials	3881.69	3933.43	3914.92	3919.38	3933.35	3933.35 4172.22
				(W494)	(W494)	(W494) (7/22)
House Bldgs	58.90	58.65	53.81	108.61	58.01	107.67 141.00
				(201159)	(191988)	(191988) (5/18)
Transport	1440.59	1434.54	1408.85	1405.25	1371.85	1362.32 1488.01
				(201159)	(201159)	(201159) (5/18)
Utilities	126.11	126.19	125.89	227.88	124.34	226.45 113.50
				(201159)	(201159)	(201159) (5/18)
DJ Ind. Dec's High/2001 (3880.01)						
DJ Ind. Dec's High/2004 (3848.48)						
DJ Ind. Dec's High/2005 (3817.55)						
Standard and Poors						
Comp 25	452.47	459.83	458.67	459.08	458.02	459.08 460.00
				(W494)	(W494)	(W494) (1/6/92)
Industrials	551.29	547.87	547.33	683.16	510.05	683.16 718.62
				(201159)	(201159)	(201159) (2/16/92)
FINSE Comp	41.87	41.59	41.53	83.94	39.77	84.00 83.00
				(201159)	(201159)	(201159) (1/17/94)
NYSE Comp	251.89	259.35	257.52	257.17	251.14	257.17 4.46
				(W494)	(W494)	(W494) (25/91)
Amex Mid Wt	420.37	428.78	420.71	427.88	420.23	427.88 28.40
				(201159)	(201159)	(201159) (1/17/92)
NASDAQ Cap	745.19	742.19	738.34	853.08	693.79	853.08 519.07
				(201159)	(201159)	(201159) (5/18)

■ R RATIOS						
	Dec 27	Dec 28	Dec 29	Dec 28	Dec 29	Year ago
				High	Low	High Low
Down Jones Ind. Div. Yield		2.70	2.80	2.80	2.80	2.80
		Dec 21	Dec 14	Dec 14	Dec 14	Year ago
S & P Ind. Div. Yield		2.45	2.47	2.46	2.46	2.46
S & P Ind. P/E Ratio		18.68	18.40	18.29	18.29	18.29

■ STANDARD AND POORS 500 INDEX FUTURES \$500 TIMES INDEX						
	Open	Latest	Change	High	Low	Est. vol. / Open Int.
Mar	465.95	465.90	-0.70	466.00	465.20	24,887 202,556
Jun	470.19	469.80	-0.15	470.00	469.80	384 707.00
Sep	-	-	-	-	474.80	37 2,185

Open interest figures are for previous day.

■ NEW YORK ACTIVE STOCKS				■ TRADING ACTIVITY			
Tuesday	Stocks traded	Open price	Close price	● Volume (millions)	Dec 27	Dec 28	Dec 29
Telephones	13,688,100	38	-0.04	New York	57,214,887	128,449	338,887
PRR Markets	3,350,250	54	+0.04	Amex	1,216,118	1,716	1,716
NYSE	1,010,210	21	-0.04	NASDAQ	200,257	183,650	330,850
NYSE	2,387,400	29	-0.01	NYSE	-	-	-
K Mart	2,337,500	19%	-0.40	Insurance Traded	2,019	2,911	2,225
Wendy's	2,337,500	11%	-0.30	Options	1,616	1,716	1,716
Master Fed	1,885,930	19%	-0.40	Put	1,039	947	1,205
Group Inc.	1,787,000	68%	-1%	Uncovered	69	748	695
Empire	1,779,290	59%	-1	New Issues	128	80	121

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CURRENCIES AND MONEY

MARKETS REPORT

Mexican peso recovers off recent record lows

Higher interest rates and rumours of central bank support yesterday helped the Mexican peso bounce back from record lows, writes Philip Gauthier.

After losing nearly 40 per cent of its value over the previous week, closing on Tuesday at 5.65 pesos to the dollar, it made a six per cent gain to close in London at 5.3 pesos.

Helping the peso was the upward surge in interest rates. The primary rate on 28-day treasury bills rose by 15 percentage points from last week, to 31 per cent, in the central bank's weekly auction.

There was also speculation that Mexico had started to use the \$500 million of credit extended to it by the US and Canada.

Trading conditions were very thin, contributing to some exaggerated market movements. This was amplified by the dollar's sharp downward spike in early afternoon US trading. It fell three pence to DM1.54, and nearly two yen, to

Y98.6, before bouncing back to DM1.5450 and Y99.

There was little evidence, however, of any sustained downward move being underway.

The weaker dollar, and political worries, pulled sterling lower. The pound finished at DM2.4390, from DM2.4385. In afternoon Wall St trading, it was at DM2.4190.

Elsewhere, the Canadian dollar breached the C\$1.40 level against the dollar to finish at C\$1.403, its lowest level since 1986.

The peso's recovery followed comments from Mr Larry Summers, US Treasury under-secretary, that its fall was not warranted by economic

fundamentals. He said "excessive depreciation" was not in anyone's interest. Mexico has a currency swap line totalling nearly \$70n with the US and Canada.

Mr Summers said the US had confidence "in the underlying soundness of Mexican economic policies". He said the US Treasury was in close contact with Mexico and Canada about the situation in the currency markets.

Aside from higher Mexican interest rates, the other development touching on the dollar was the publication of Japanese trade and current account figures for November.

Japan's politically sensitive current account surplus rose in November by 15.4 per cent from a year earlier - the first rise since June. The size of this surplus has been a continuing source of friction between the US and Japan, and exerted downward pressure on the dollar over the year.

After starting in Europe around DM2.4380, sterling lost nearly two pence by the afternoon in New York. Mr Paul Downes, analyst at Technical Data in London, attributed the pound's weakness to "overseas lack of confidence in the Conservative government".

He said support at DM2.4250 was "very significant", as a break below this level could trigger stop-loss selling, leading to a decline to DM2.40.

On the other UK news of the day, the monthly monetary meeting, Mr Geoffrey Hicks, UK economist at NatWest Markets, said he would be surprised if interest rates were raised again this month. "Our view is that another 1/2 per cent rate rise will come in February, prompted by the Bank's next inflation report."

The Bank of England cleared a \$350n money market shortage, at established rates, in its daily operations.

Traders said the weakness in the Canadian dollar was more a case of ongoing market momentum, rather than any specific development. Despite reported Bank of Canada support, the dollar breached the C\$1.40 level against the US dollar, to finish in London at C\$1.403 - its lowest level since touching C\$1.45 in 1986.

The Canadian dollar has been weakening steadily since touching C\$1.12 in 1991.

Mr Jonathan Griggs, economic adviser at Barclays in London, said the Bank of Canada seemed "prepared to see a degree of currency weakness. It is not prepared to raise rates to defend the currency."

Other currencies

US Dollar: 120.00 (120.00) 114.00 (114.00) 110.00 (110.00) 106.00 (106.00) 102.00 (102.00) 98.00 (98.00) 94.00 (94.00) 90.00 (90.00) 86.00 (86.00) 82.00 (82.00) 78.00 (78.00) 74.00 (74.00) 70.00 (70.00) 66.00 (66.00) 62.00 (62.00) 58.00 (58.00) 54.00 (54.00) 50.00 (50.00) 46.00 (46.00) 42.00 (42.00) 38.00 (38.00) 34.00 (34.00) 30.00 (30.00) 26.00 (26.00) 22.00 (22.00) 18.00 (18.00) 14.00 (14.00) 10.00 (10.00) 6.00 (6.00) 2.00 (2.00) 0.00 (0.00) -2.00 (-2.00) -6.00 (-6.00) -10.00 (-10.00) -14.00 (-14.00) -18.00 (-18.00) -22.00 (-22.00) -26.00 (-26.00) -30.00 (-30.00) -34.00 (-34.00) -38.00 (-38.00) -42.00 (-42.00) -46.00 (-46.00) -50.00 (-50.00) -54.00 (-54.00) -58.00 (-58.00) -62.00 (-62.00) -66.00 (-66.00) -70.00 (-70.00) -74.00 (-74.00) -78.00 (-78.00) -82.00 (-82.00) -86.00 (-86.00) -90.00 (-90.00) -94.00 (-94.00) -98.00 (-98.00) -102.00 (-102.00) -106.00 (-106.00) -110.00 (-110.00) -114.00 (-114.00) -118.00 (-118.00) -120.00 (-120.00)

WORLD INTEREST RATES

MONEY RATES

December 28	Overnight	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Denmark	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
France	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Germany	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Greece	4.00	5.00	5.00	5.00	5.00	8.00	4.50	4.50
Ireland	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Italy	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Netherlands	4.00	5.00	5.00	5.00	5.00	8.00	4.50	4.50
Spain	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Sweden	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Switzerland	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
UK	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
South Korea	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
South Africa	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
India	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
China	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Indonesia	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Malaysia	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Philippines	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Singapore	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Taiwan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Thailand	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Vietnam	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-
Yugoslavia	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	7.40	4.50	-

EURO CURRENCY INTEREST RATES

December 28	Short term	7 days notice	One month	Three months	Six months	One year
Belgian Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Dutch Guilder	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
French Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
German Mark	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Italian Lira	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Spanish Peseta	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Swiss Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
UK Pound	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
US Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Japanese Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
South Korean Won	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
South African Rand	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Indian Rupee	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Chinese Yuan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Indonesian Rupiah	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Malaysian Ringgit	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Philippine Peso	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Singapore Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Taiwan Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Thailand Baht	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Vietnam Dong	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Yugoslavia Dinar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

EURO CURRENCY INTEREST RATES

December 28	Short term	7 days notice	One month	Three months	Six months	One year
Belgian Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Dutch Guilder	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
French Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
German Mark	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Italian Lira	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Spanish Peseta	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Swiss Franc	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
UK Pound	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
US Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Japanese Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
South Korean Won	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
South African Rand	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Indian Rupee	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Chinese Yuan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Indonesian Rupiah	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Malaysian Ringgit	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Philippine Peso	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Singapore Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Taiwan Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Thailand Baht	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Vietnam Dong	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Yugoslavia Dinar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

POUND SPOT FORWARD AGAINST THE POUND

December 28	Closing	Change	Open	High	Low	One month	Three months	One year	JP Morgan
Europe	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Australia	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Belgium	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Denmark	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
France	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Germany	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Greece	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Ireland	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Italy	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Luxembourg	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Netherlands	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Norway	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Portugal	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Spain	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Sweden	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Switzerland	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
UK	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
US	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Japan	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
South Korea	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
South Africa	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
India	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
China	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Indonesia	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Malaysia	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Philippines	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Singapore	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Taiwan	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Thailand	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Vietnam	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5
Yugoslavia	117.140	-0.048	117.188	117.188	117.100	1.0	1.0	1.0	117.5

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Dec 28	Closing mid-point	Change on open	Bid/offer spread	Day's mid low	One month rate %/PA	
Europe						
Australia	(624) 11.078	-0.018 770 - 820		11.100 11.070	11.072 0.8	
Belgium	(74) 92.570	-0.015 550 - 600		92.540 92.530	92.745 0.8	
Denmark	(74) 6.178	-0.008 740 - 760		6.182 6.170	6.177 0.8	
France	(74) 4.776	-0.008 700 - 800		4.786 4.774	4.773 -0.2	
Finland	(74) 4.776	-0.008 700 - 800		4.786 4.774	4.773 -0.2	
Germany	(74) 1.573	-0.003 735 - 739		1.576 1.574	1.572 0.8	
Greece	(D) 243.450	-1 300 - 600		244.200 243.300	245.485 -12.8	
Ireland	(E) 1.228	-0.003 284 - 289		1.229 1.241	1.257 0.4	
Italy	(74) 1.573	-0.003 735 - 739		1.576 1.574	1.572 0.8	
Japan	(L) 32.570	-0.016 320 - 420		32.100 32.320	32.145 0.8	
Netherlands	(F) 1.768	-0.02 630 - 630		1.767 1.762	1.773 0.8	
Norway	(74) 3.980	-0.014 900 - 905		3.986 3.985	3.993 0.4	
Portugal	(74) 1.573	-0.003 735 - 739		1.576 1.574	1.572 0.8	
Spain	(P) 131.510	-1 130 - 240		135.350 131.0	133.425 -0.8	
Sweden	(50) 7.028	-0.013 680 - 065		7.031 7.054	7.041 -1.8	
Switzerland	(74) 1.573	-0.003 735 - 739		1.576 1.574	1.572 0.8	
UK	(F) 1.547	-0.019 450 - 450		1.5487 1.5483	1.5448 -0.1	
ECU	-	1.2085 -0.021 078 - 080		1.2088 1.2042	1.2081 0.2	
SDRH	-	1.44835				
Asia						
Argentina	(Pact) 1.0001	-0.005 000 - 001	1.0001 1.0000			
Brazil	(F) 0.8550	-0.003 540 - 580	0.8570 0.8540			
Canada	(C) 1.4004	-0.009 027 - 052	1.4000 1.4000	1.4032 -0.1		
China	(New Pk)	-0.036 000 - 000	5.5005 5.1000	5.501 5.011	5.011	
USA	(S)					
Pacific/Middle East/Africa						
Australia	(P) 1.2584	-0.028 850 - 858	1.2575 1.2548	1.2561 0.7		
Hong Kong	(P) 7.7287	-0.012 330 - 402	7.7452 7.7280	7.7773 0.7		
India	(P) 31.045	-0.021 025 - 100	31.000 31.350	31.473 0.7		
Japan	(P) 100.375	-0.056 390 - 400	100.500 100.250	100.995 0.4		
Malaysia	(P) 2.8225	-0.020 850 - 890	2.8280 2.8250	2.8295 0.1		
New Zealand	(P) 1.573	-0.003 735 - 739	1.576 1.574	1.572 0.8		
Philippines	(P) 24.4500	-0.24 400 - 420	24.5400 24.4000			
South Africa	(S) 3.7510	-0.002 508 - 512	3.7512 3.7508	3.7545 -0.1		
Singapore	(S) 1.4956	-0.008 642 - 649	1.4953 1.4963	1.493 0.2		
South Korea (Com.)	(S) 3.9935	-0.003 950 - 950	4.0000 4.0000	4.125 1.3		
South Korea (Fin.)	(S) 4.065	-0.025 950 - 050	4.1030 4.0800	4.123 1.2		
South Korea	(M) 750.150	-0.2 100 - 100	760.200 750.100	755.15 0.6		
Thailand	(T) 25.845	-0.05 445 - 450	26.4800 25.8000	26.4635 0.9		
Thailand (Com.)	(T) 25.815	-0.05 445 - 450	26.4800 25.8100	26.4635 0.9		

Dec 28 1991 rate for Dec 27, Bid/offer spreads in the Dollar Spot table show only the last three decimal places.
Data are not implied by forward contract rates. UK, Ireland & ECU are quoted in US currency. JPY, Mexican pesos.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Financial